

CHARLOTTE-MECKLENBURG BOARD of EDUCATION
CHARLOTTE, NORTH CAROLINA

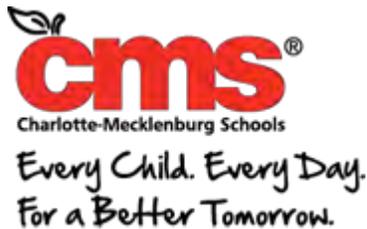
2014

Comprehensive Annual FINANCIAL REPORT

For the fiscal year ended June 30th

Every Child. Every Day. For a Better Tomorrow.





Charlotte-Mecklenburg Board of Education

COMPREHENSIVE

ANNUAL

FINANCIAL REPORT

Fiscal Year Ended June 30, 2014

Prepared by Finance Department
Sheila W. Shirley, Chief Financial Officer
Heath Morrison, Ed.D., Superintendent

600 East Fourth Street
Charlotte, North Carolina 28202



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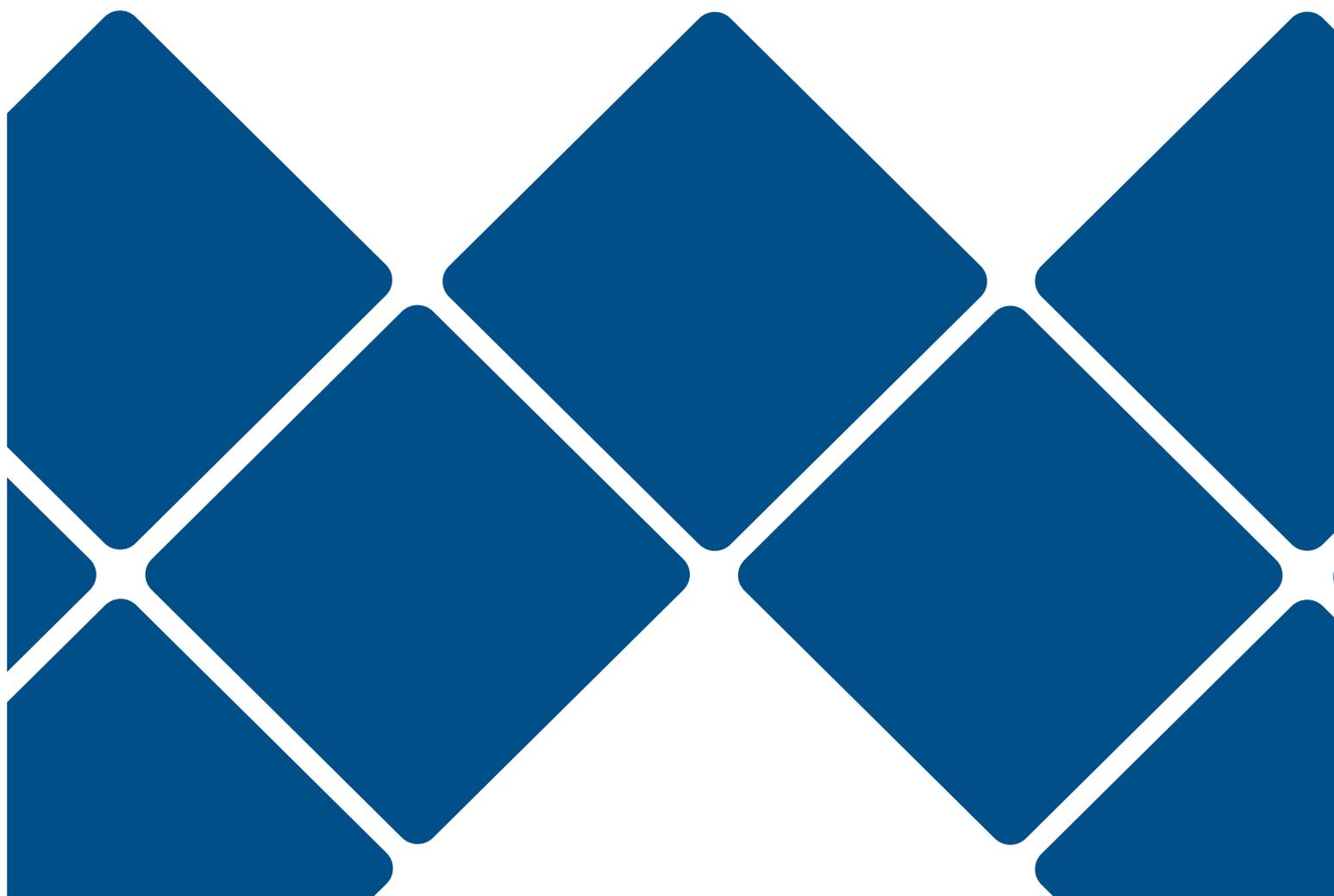
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FINANCIAL REPORT

INTRODUCTORY SECTION



Letter of Transmittal



To the members of the Charlotte-Mecklenburg
Board of Education and citizens of
Mecklenburg County, North Carolina

October 23, 2014

In compliance with the *Public School Laws of North Carolina*, the Comprehensive Annual Financial Report of the Charlotte-Mecklenburg Board of Education (Board) for the year ended June 30, 2014, is herewith submitted. Responsibility for accuracy, completeness, and clarity of the report rests with management.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

The report has been prepared by the Finance Department following the requirements and guidelines prescribed by the Governmental Accounting Standards Board. We believe the data presented is accurate in all material respects and that it is presented in a manner designed to fairly reflect the financial position and results of operations of the Board. All disclosures necessary to enable the reader to gain the maximum understanding of the Board's financial activity have been included.

REPORTING ENTITY

The Charlotte-Mecklenburg Board of Education has responsibility and control over the activities related to public school education in Mecklenburg County, North Carolina. The members of the Board are elected by the public and have decision-making authority. Although the County levies all taxes, the Board determines how the school system will spend the funds generated for schools. The County cannot modify the school system's budget, nor is the County entitled to share in any surpluses or required to finance any deficits of the school system. For these reasons, the Board is not fiscally dependent on the County and therefore is recognized as a primary government, as defined by the Governmental Accounting Standards Board. The Board also receives funding from state and federal government sources and must comply with the affiliated requirements of those funding entities. The Board does not have any component units, nor is it a component unit of any other entity.

In 1997 the North Carolina General Assembly passed legislation creating charter schools, an alternative to traditional public schools. Charter schools receive a per pupil allocation of local county funds as defined by the legislation. Although County funds to the charter schools pass through the Board, the Board has no authority or responsibility related to the charter schools, therefore, they are not a component unit of the Board.

Letter of Transmittal

LOCAL ECONOMIC CONDITION AND OUTLOOK

Mecklenburg County is the largest county in the state, with a population of over 990,000. If it continues at current growth rates (2.4 percent increase since 2012), it will become the first county in North Carolina with more than a million people. The principal city, Charlotte, is the nation's 17th largest city with a population of almost 800,000. Together, the city and county are the heart of a major metropolitan center in the Southeast, which has 7.4 million people living within a 100-mile radius.

It is also a regional economic powerhouse that is surprisingly diversified. Although widely known as a banking town – it is the second-largest banking center in the U.S. behind New York – the economy of Charlotte and surrounding Mecklenburg County has a broad and diverse base. Construction, educational services, finance and insurance, information, manufacturing, real estate, retail, transportation and warehousing – all of these sectors are well represented in the regional economy, with no single sector exceeding 12 percent of the total.

Charlotte is also home to some of the world's biggest companies. Five Fortune 500 companies are headquartered in Mecklenburg County and two more are headquartered in the Charlotte metropolitan area. There are another 10 Fortune 1000 companies headquartered in Charlotte and the Charlotte-Mecklenburg area is home to another 42 companies with more than \$1 billion in annual sales. More than 4,000 companies with facilities in Charlotte-Mecklenburg have more than \$1 million in revenue each year. More than 950 international companies in the region represent 45 countries and employ more than 68,000 people.

In addition to its best-known American company, Bank of America, Charlotte is also home to a branch of the Federal Reserve Bank of Richmond. Many of the top 20 banks in the U.S. also have operations here. The city is an important transportation and distribution center, with Charlotte Douglas International Airport coming in as the eighth-busiest airport (in total passengers) and sixth most-active in total operations. Charlotte is home to more than 500 trucking and transportation firms and is the center of the country's largest consolidated rail system, with Norfolk Southern Railway and CSX Transportation linking Charlotte with 23 states in the Eastern U.S.

The area's economic breadth and diversity are also visible in Charlotte-Mecklenburg Schools (CMS). The consolidated city-county public school district serves more than 145,000 students (including pre-k) in Charlotte and Mecklenburg County, including the towns of Pineville, Matthews, Huntersville, Cornelius, Mint Hill and Davidson.

Students in CMS come from 158 countries and speak 175 native languages. The district is racially as well as culturally diverse: 42 percent of students are black, 32 percent are white, 18 percent Hispanic, five percent Asian and three percent American Indian or multiracial.

The district has 25 high schools, 5 special schools, 30 middle schools, 8 pre-k-8 schools, and 92 elementary schools. These schools offer nine magnet programs in 37 full or partial magnet schools. The district's operating budget in 2013-2014 was \$1.2 billion, with a budgeted per-pupil expenditure of \$8,640. CMS is also among the largest employers in Mecklenburg County, with more than 18,000 employees, including more than 9,500 teachers.

Like all districts in North Carolina, CMS was challenged by a turbulent political landscape in 2013-2014. Dozens of bills about public education were introduced in the North Carolina General Assembly. A lot of those bills were passed, covering a wide range of issues from increasing charter schools to requiring cursive writing. A bill ending career status (tenure) for teachers was passed but part of it was challenged in court. Career status is still intact for those who earned it by July 2013 but newer teachers are not able to earn it. A high level of legislative engagement in public education seems likely to continue in North Carolina.

Letter of Transmittal

Locally, support for public education remained strong. In November 2013, nearly 75 percent of Mecklenburg County voters approved a \$290 million bond issue to fund construction of new schools and renovation of existing schools. Additionally, the Board of County Commissioners approved an increase of \$19.1 million in operating funding for a total allocation of \$357 million.

Academic progress and initiatives

The 2013-2014 school year was the district's second under Superintendent Heath E. Morrison, who came to CMS from Washoe County (Reno), Nevada, in July 2012. Academic performance across the district showed improvement in 2013-2014, with many key indicators rising during the year.

Charlotte-Mecklenburg Schools had the highest scores in math among 21 urban districts participating in the National Assessment of Educational Progress (NAEP) and was second-highest in reading. CMS also outpaced the state of North Carolina in math and reading. The assessments, given to a sample of fourth- and eighth-graders in a group of districts across the country, are administered every other year and were reported in December 2013 (thus, this is the most recent data available). The 2013 assessments marked the 10th year that CMS has participated in the NAEP Trial Urban District Assessment, which collects scores for about two dozen cities. Except for those cities, NAEP scores are reported by state. The National Assessment of Educational Progress is often called the nation's report card.

The district also showed gains in proficiency on End-of-Course (EOC) and End-of-Grade (EOG) assessments for the 2013-2014 school year, according to data released by the North Carolina Department of Public Instruction. Nearly 82 percent (130) of the district's schools met or exceeded expectations for academic growth, an increase of 1.4 percent over the previous year.

CMS also outpaced the state in the percentage of students scoring at levels indicating college and career readiness. The 2013-2014 year was the first use of a new grading scale for state tests that ranges from Level 1 (the lowest) to Level 5, replacing a prior system of grading that had only four levels. The percentage of CMS students scoring Level 4 or 5 on math tests in grades three through eight increased to 48.3 percent, up 1.9 points from 46.4 percent a year earlier. The CMS composite exceeded the state composite, which was 43.1 percent. CMS also showed increases in every grade except grade four, where scores declined by 0.5 percent from a year earlier.

The composite number of students who scored Level 4 or 5 on science tests in grades five and eight increased to 59.7 percent, up 6.2 percentage points from a year earlier. The CMS science composite score was higher than the state composite of 57.3 percent.

In reading, the composite scores for students scoring a Level 4 or 5 in grades three through eight declined to 45.4 percent, down 0.1 percentage point from a year earlier. Scores increased in grades three and five but declined in the other tested grades. However, the CMS composite score for reading was still higher than the state composite score of 44.7 percent.

The four-year cohort graduation rate at Charlotte-Mecklenburg Schools rose to 85.1 percent in 2013-2014, according to preliminary results released by the North Carolina Department of Public Instruction. It was the fifth consecutive year of increase in graduation rate for the district, which has seen an increase of 15.2 percentage points since 2010. More than half of CMS high schools have a graduation rate of more than 90 percent.

There were other indicators of academic progress, as well. The number of students taking the SAT increased in Charlotte-Mecklenburg Schools in 2014, and the district's average scores also rose in every area, surpassing the average scores in North Carolina. The SAT, which tests students' abilities in reading, math and writing, is used by colleges to determine readiness for higher education. The maximum score possible in each part of the test is 800, with a total maximum score of 2400.

Letter of Transmittal

In reading, the average CMS score increased eight points over the 2013 average to 501, topping the state and national averages. The average score in North Carolina was 499, up four points from a year ago, and the national average was 497. In math, the average score in CMS rose six points to 509 in 2014, compared to a state score of 507 that was up one point from a year ago. The national average on math was 513. For the writing portion of the test, the CMS average score rose four points from 2014 to 481; the state average was down one point to 477 and the national average was 487.

On another college-readiness test, the ACT, Charlotte-Mecklenburg Schools saw gains in 2014 in composite scores. District-wide scores increased as well as in English, reading and science, with scores dropping slightly in math, according to data released by the independent testing group ACT, Inc.

The district also launched several new initiatives in 2013-2014 intended to widen the range of academic choices for families and students. The district emphasized strategic data monitoring so that individualized learning could take place for every student. Other key areas of focus included increasing technology access and integration to support digital teaching and learning as well as additional training and support for teachers in the transition to Common core standards. CMS also opened one new school, Grand Oak Elementary, with more than 600 students.

Other district highlights of 2013-2014 included the selection of James Ford, a teacher at Garinger High School, as North Carolina Teacher of the Year and the Charlotte-Mecklenburg Board of Education being recognized for effective governance by the Council of Urban Boards of Education.

The district also unveiled a new four-year plan, *Strategic Plan 2018: For a Better Tomorrow*, and began launching initiatives in the plan during the school year. The plan has six goals intended to transform the district and strengthen preparation of students for postsecondary success. The six goals focus on student achievement and personalized learning; community engagement; recruiting the best employees; promoting a culture of engagement and customer service; inspiring learning and innovation through technology and strategic school redesign; and improving systems and processes.

The plan was developed by the district's executive leadership after extensive community engagement, including 22 task forces charged with looking at specific challenges and areas of focus.

FINANCIAL AND BUDGETARY POLICIES

Financial Reporting: CMS reports its financial activities through the use of fund accounting. This is a system wherein transactions are reported in self-balancing sets of accounts to reflect the results of activities. (See Note I in the Notes to Basic Financial Statements for a summary of significant accounting policies and a description of fund types).

The cost of public school education in North Carolina is financed primarily by the state, which establishes minimum programs. Local funds, in varying amounts by district, supplement the basic program and are generated primarily from the general tax levies of the county. Local boards of education in North Carolina have no direct tax levying and limited borrowing authority.

Accounting records of the school system must be maintained in a uniform state format. Reports of transactions of state and federal funds and details of disbursements from these funds are submitted monthly to the North Carolina Department of Public Instruction for review. Interim financial statements are presented monthly to the Board of Education. Annual reports are prepared as requested for special grants and programs.

Financial activities throughout the year are controlled in accordance with the **North Carolina School Budget and Fiscal Control Act** which requires a pre-audit procedure to ensure availability of funds

Letter of Transmittal

prior to issuance of purchase orders or payment of claims. We believe that the Board's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions. Additionally, the activity funds of individual schools are examined each year by the internal audit staff for compliance with applicable federal and state regulations, along with local board policy.

The *North Carolina School Budget and Fiscal Control Act* requires the Board accounts to be maintained on an encumbered budgetary basis. Encumbrances are commitments for goods which have not been received or for services not yet rendered. The GAAP financial statements in the report do not include encumbrances; the budgetary basis statements do. Reconciliations between these bases are included in the Notes to Basic Financial Statements.

Internal Control Structure: The CMS financial management staff is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the school system are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the valuation of costs and benefits requires estimates and judgments by management. As a recipient of federal, state, and local financial assistance, the school system is also responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws and regulations related to these programs. This internal control structure is subject to periodic evaluation by management.

INDEPENDENT AUDIT

The financial statements have been audited by Dixon Hughes Goodman LLP, independent certified public accountants, whose opinion is expressed on pages 1 - 3.

The Charlotte-Mecklenburg Board of Education complies with the requirements of the Single Audit Act for which a separate report is issued.

FINANCIAL REPORTING AWARDS

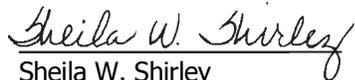
Since 1977 and 1981, respectively, our Comprehensive Annual Financial Report has earned the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials (ASBO) Certificate of Excellence in Financial Reporting award. These awards are made only to governmental units which publish a comprehensive annual financial report that is easily readable, efficiently organized, and conforms to program standards as well as satisfy generally accepted accounting principles and applicable legal requirements. The awards are valid for a period of one year only. We believe this report continues to conform to GFOA and ASBO requirements, and we will submit it for determination of its eligibility for renewed awards.

Letter of Transmittal

ACKNOWLEDGMENTS

The preparation of this report on a timely basis could not have been accomplished without the efficient and dedicated services of the entire finance staff. We would like to express appreciation to the finance team for their assistance in the timely closing of the school system's financial records and to all individuals who assisted in the preparation of this report.

Respectfully submitted,



Sheila W. Shirley
Chief Financial Officer



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Charlotte-Mecklenburg Schools

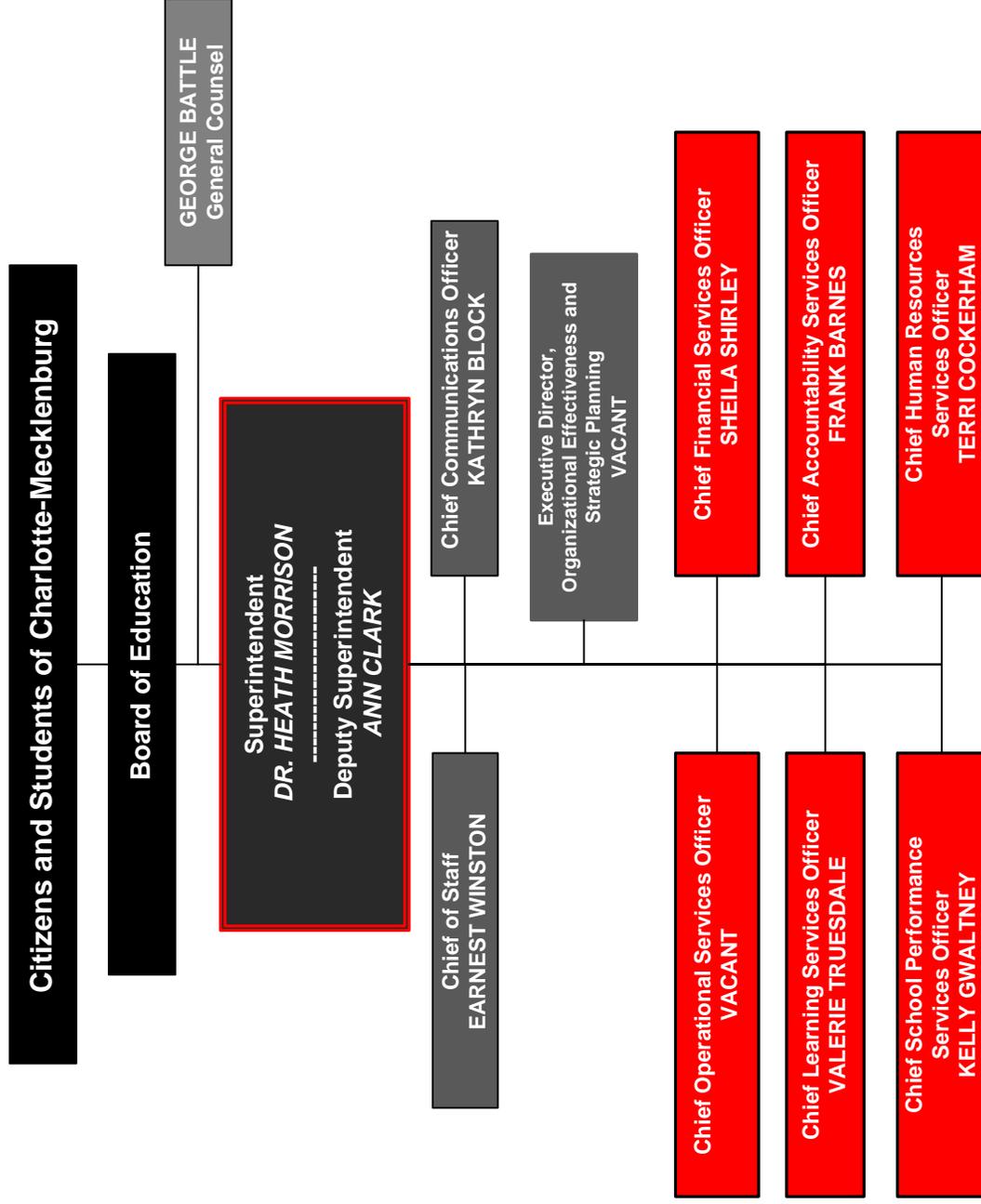
Executive Staff

June 30, 2014

Heath Morrison, Ed.D.	Superintendent
Ann Blakeney Clark	Deputy Superintendent
VACANT	Chief Operating Officer
Sheila W. Shirley	Chief Financial Officer
Valerie Truesdale, Ed.D.	Chief Information Officer
Kathryn Block	Chief Communications Officer
Terri Cockerham, Ed.D.	Chief Human Resources Officer
Kelly Gwaltney, Ed.D.	Chief School Performance Officer
Frank Barnes	Chief Accountability Officer
Earnest Winston	Chief of Staff
George E. Battle, III	General Counsel
Katherine "Kit" Rea	Community Superintendent – Central
Tonya Kales	Community Superintendent – East
Dawn R. Robinson, Ed.D.	Community Superintendent – North
Charity E. Bell	Community Superintendent – Northeast
Kevin Hobbs	Community Superintendent – South
Allen Smith	Community Superintendent – West
Denise Watts	Community Superintendent – Project L. I. F. T.
Guy Chamberlain	Associate Superintendent for Auxiliary Services
Gina Smith	Assistant Superintendent for Exceptional Children
LaTarzja Henry	Assistant Superintendent for Community Partnerships and Parent Engagement
Scott McCully	Executive Director of Student Placement

Charlotte-Mecklenburg Schools

2013-2014 District Organization Chart



Every Child. Every Day. For a Better Tomorrow.



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Charlotte-Mecklenburg
Board of Education
North Carolina**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2013

Executive Director/CEO

Association of School Business Officials International



*The Certificate of Excellence in Financial Reporting Award
is presented to*

Charlotte Mecklenburg Board of Education

*For Its Comprehensive Annual Financial Report (CAFR)
For the Fiscal Year Ended June 30, 2013*

The CAFR has been reviewed and met or exceeded
ASBO International's Certificate of Excellence standards



A handwritten signature in black ink, reading 'Terrie S. Simmons', written over a horizontal line.

Terrie S. Simmons, RSBA, CSBO
President

A handwritten signature in black ink, reading 'John D. Musso', written over a horizontal line.

John D. Musso, CAE, RSBA
Executive Director

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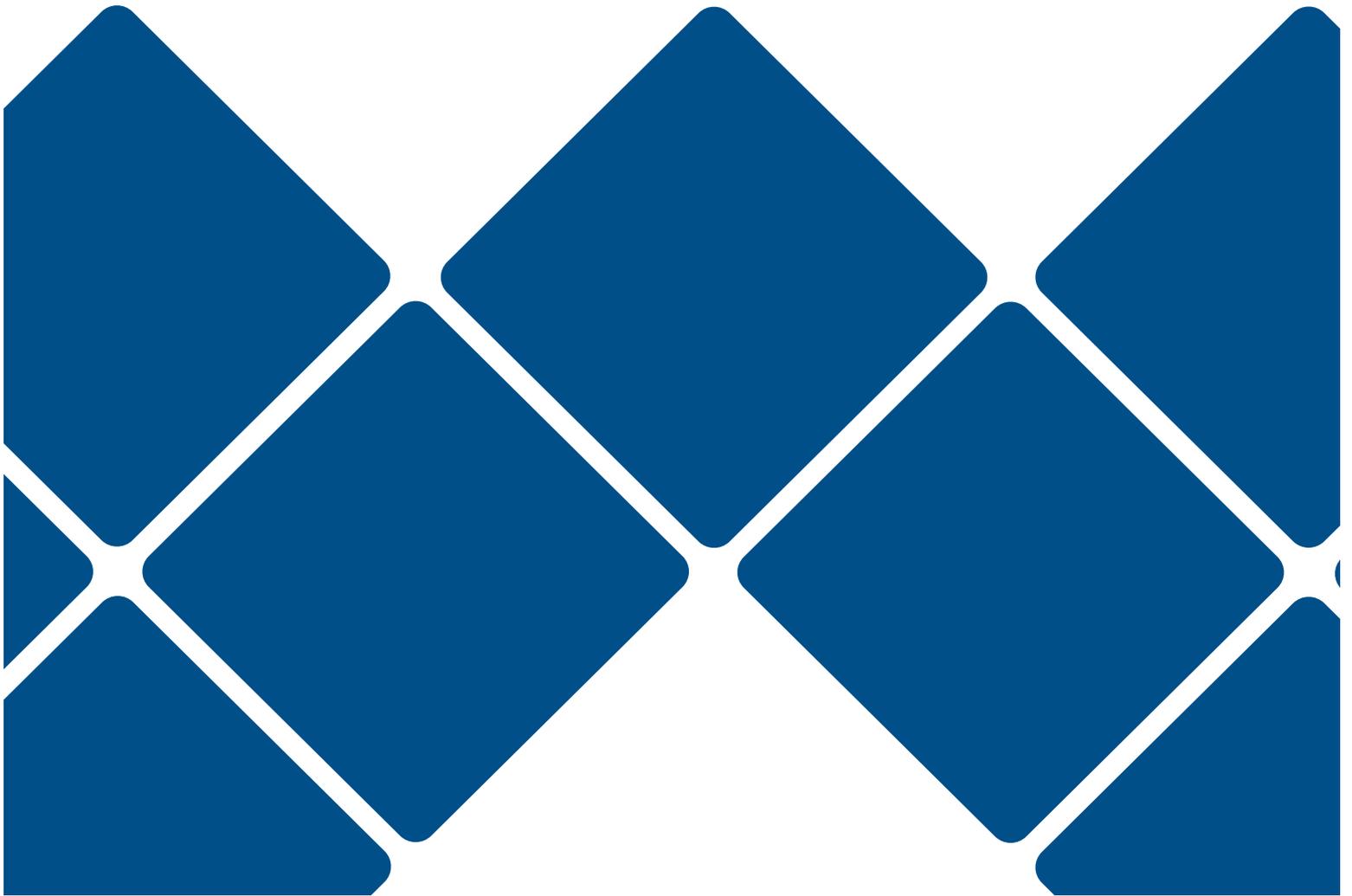
2014

Comprehensive Annual

FINANCIAL REPORT

FINANCIAL SECTION

FINANCIAL SECTION





INDEPENDENT AUDITORS' REPORT

To the Charlotte-Mecklenburg Board of Education
Charlotte, North Carolina

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the **Charlotte-Mecklenburg Board of Education**, North Carolina, as of and for the year then ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the **Charlotte-Mecklenburg Board of Education's** basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statement that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the **Charlotte-Mecklenburg Board of Education** as of June 30, 2014, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General, State Public School, Direct Federal Grants and Special Revenue funds for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis on pages 4 through 10 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the **Charlotte-Mecklenburg Board of Education's** basic financial statements. The introductory section, individual non-major fund financial statements, budgetary schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The individual non-major fund financial statements and budgetary schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic

financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual non-major fund financial statements and budgetary schedules are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 23, 2014 on our consideration of **Charlotte-Mecklenburg Board of Education's** internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the **Charlotte-Mecklenburg Board of Education's** internal control over financial reporting and compliance.

Dixon Hughes Goodman LLP

Winston-Salem, North Carolina

October 23, 2014

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION MANAGEMENT'S DISCUSSION AND ANALYSIS For the Year Ended June 30, 2014

INTRODUCTION

Our discussion and analysis of Charlotte-Mecklenburg Board of Education's (the Board or CMS) financial performance provides a narrative overview of the School Board's financial activities for the fiscal year ended June 30, 2014. This information should be read in conjunction with the audited financial statements included in this report. All amounts, unless otherwise indicated, are presented in thousands of dollars.

FINANCIAL HIGHLIGHTS

- The Board's enrollment increased by 2,694 (or 1.93%) from the previous year based on ninth month enrollment.
- The assets of the Board exceeded its liabilities at the close of the fiscal year by \$1.89 billion.
- The Board's total net position increased by \$31.96 million, primarily due to the increase in State and County funding.
- As of the close of the current fiscal year, the Board's governmental funds reported a combined fund balance of \$94.25 million, an increase of \$1.69 million in comparison with the prior year. Approximately 16.73 percent of this total amount, or \$15.77 million, is available for spending at the government's discretion.

OVERVIEW OF THE FINANCIAL STATEMENTS

The financial statements of the Charlotte-Mecklenburg Board of Education consist of four components. They are as follows:

- *Independent Auditor's Report*
- *Management's Discussion and Analysis*
- *Basic Financial Statements*
- *Required Supplemental section that presents budgetary statements for governmental and proprietary funds*

The *Basic Financial Statements* include two types of statements that present different views of the Board's finances. The first is the *government-wide statements*. The government-wide statements are presented on the full accrual basis of accounting and include the Statement of Net Position and the Statement of Activities. The Statement of Net Position includes all the Board's assets and liabilities. Assets and liabilities are classified in the order of relative liquidity for assets and due date for liabilities. This statement provides a summary of the Board's investment in assets and obligations to creditors. Liquidity and financial flexibility can be evaluated using the information contained in this statement. The Statement of Activities summarizes the Board's revenues and expenses for the current year. A net (expense) revenue format is used to indicate to what extent each function is self-sufficient.

The second type of statement included in the basic financial statements is the *fund financial statements*, which are presented for the Board's governmental and proprietary funds. These statements present the governmental funds on the modified accrual basis of accounting, measuring the near term inflows and outflows of financial resources and what is available at year-end to spend in the next fiscal year. The proprietary funds are presented on the full accrual basis of accounting. The fund financial statements focus on the Board's most significant funds. Because a different basis of accounting is used in the government-wide statements, reconciliation from the governmental fund financial statements to the government-wide statements is required. The government-wide statements provide information about the Board as an economic unit while the fund financial statements provide information on the current financial resources of the Board's funds.

Government-Wide Statements

The government-wide statements report information about the Board as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position presents information on all of the Board's assets and liabilities, with the difference between the two reported as Net Position. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The two government-wide statements report the Board's net position and how it has changed during the most recent year. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Board is improving or declining. To assess the Board's overall health, you need to consider additional non-financial factors such as changes in Mecklenburg County's property tax base and the condition of its school buildings and other physical assets.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2014 (continued)**

The Board's activities are divided into two categories in the government-wide statements:

- **Governmental activities:** Most of the Board's basic services are included here, such as regular and special education, transportation, and administration. County, state and federal funds finance most of these activities.
- **Business-type activities:** The Board charges fees to help cover the costs of certain services it provides. Child Nutrition and After School Enrichment are included in the Board's business-type activities.

The government-wide statements are shown on pages 11-13 of this report.

Fund Financial Statements

The fund financial statements provide more detailed information about the Board's funds, focusing on its most significant or "major" funds – not the Board as a whole. Funds are accounting devices the Board uses to keep track of specific sources of funding and spending on particular programs.

- Some funds, such as the State Public School Fund, are required by state law.
- The Board has established other funds to control and manage money for a particular purpose or to show that it is properly using certain revenues such as in the Federal Grants fund.

Charlotte-Mecklenburg Board of Education has two types of funds:

Governmental Funds: Most of the Board's basic services are included in the governmental funds, which generally focus on two things – how cash and other assets can readily be converted to cash flow in and out and the balances left at year-end that are available for spending. As a result of this current financial resource focus, the governmental funds statements provide a detailed short-term view that helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the Board's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, additional information at the end of the governmental funds statements, in the form of reconciliation, explains the relationship (or differences) between the government-wide and the fund financial statements. The Board has several governmental funds: the General Fund, the State Public School Fund, the Individual Schools Fund, the Capital Projects Fund, the Special Revenue Fund, the Direct Federal Grants Fund and the State Administered Federal Grants Fund.

The governmental fund statements are shown on pages 14-27 of this report.

Proprietary Funds: Services for which the Board charges a fee are generally reported in the proprietary funds. The proprietary fund statements are reported on the same full accrual basis of accounting as the government-wide statements. Charlotte-Mecklenburg Board of Education has two proprietary funds, both enterprise funds. They are the Child Nutrition Program and the After-School Enrichment Program.

The proprietary fund statements are shown on pages 28-30 of this report.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2014 (continued)**

FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

Net Position is an indicator of the fiscal health of the Board. Assets exceeded liabilities by \$1,889,363 thousand as of June 30, 2014. The largest component of net position is net investment in capital assets, of \$1,839,118 thousand. It comprises 97.34% of the total net position.

Following is a summary of the Statement of Net Position:

Condensed Statement of Net Position

as of June 30, 2014 and 2013

(Amounts expressed in thousands)

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2014	2013	2014	2013	2014	2013
Current assets	\$ 157,420	\$ 143,249	\$ 34,145	\$ 33,410	\$ 191,565	\$ 176,659
Capital assets	<u>1,835,772</u>	<u>1,805,129</u>	<u>8,477</u>	<u>8,920</u>	<u>1,844,249</u>	<u>1,814,049</u>
Total assets	<u>1,993,192</u>	<u>1,948,378</u>	<u>42,622</u>	<u>42,330</u>	<u>2,035,814</u>	<u>1,990,708</u>
Current liabilities	73,992	61,216	1,861	1,871	75,853	63,087
Long-Term liabilities	<u>68,519</u>	<u>68,117</u>	<u>2,079</u>	<u>2,099</u>	<u>70,598</u>	<u>70,216</u>
Total liabilities	<u>142,511</u>	<u>129,333</u>	<u>3,940</u>	<u>3,970</u>	<u>146,451</u>	<u>133,303</u>
Net investment in capital assets	1,830,641	1,794,832	8,477	8,920	1,839,118	1,803,752
Restricted net position	57,893	55,711	-	-	57,893	55,711
Unrestricted net position	<u>(37,853)</u>	<u>(31,498)</u>	<u>30,205</u>	<u>29,440</u>	<u>(7,648)</u>	<u>(2,058)</u>
Total net position	\$ <u>1,850,681</u>	\$ <u>1,819,045</u>	\$ <u>38,682</u>	\$ <u>38,360</u>	\$ <u>1,889,363</u>	\$ <u>1,857,405</u>

Note that the total net position increased by \$31.96 million during the year indicating an enhancement in the financial condition of the Board. The increase in net position (approx 1.72%) was due mainly to the increase in State and County funding. Also note that the Board carries capital assets for which Mecklenburg County carries the offsetting debt.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2014 (continued)**

The following table shows the revenue and expenses for the Board for the current and previous fiscal year.

**Condensed Statement of Revenues, Expenses, and Changes in Net Positions
for the years ended June 30, 2014 and 2013**

(Amounts expressed in thousands)

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2014	2013	2014	2013	2014	2013
REVENUES:						
Program revenues:						
Charges for services	\$ 1,170	\$ 1,784	\$ 27,882	\$ 29,461	\$ 29,052	\$ 31,245
Operating grants and contributions	99,024	120,477	49,737	48,207	148,761	168,684
Capital grants and contributions	-	-	790	-	790	-
General revenues:						
Unrestricted state appropriations	701,275	701,977	-	-	701,275	701,977
Unrestricted county appropriations	451,965	406,181	-	-	451,965	406,181
Other revenues	34,520	33,603	118	106	34,638	33,709
Total revenues	<u>1,287,954</u>	<u>1,264,022</u>	<u>78,527</u>	<u>77,774</u>	<u>1,366,481</u>	<u>1,341,796</u>
EXPENSES:						
Governmental activities:						
Instructional programs	1,004,811	1,011,366	-	-	1,004,811	1,011,366
Supporting services	249,146	260,638	-	-	249,146	260,638
Community service	1,262	1,142	-	-	1,262	1,142
Other	582	653	-	-	582	653
Business-type activities:						
After-School Enrichment	-	-	13,718	12,585	13,718	12,585
Child Nutrition	-	-	65,004	66,554	65,004	66,554
Total expenses	<u>1,255,801</u>	<u>1,273,799</u>	<u>78,722</u>	<u>79,139</u>	<u>1,334,523</u>	<u>1,352,938</u>
Excess before transfers	32,153	(9,777)	(195)	(1,365)	31,958	(11,142)
Transfers in (out)	(517)	(517)	517	517	-	-
Increase (Decrease) in net position	31,636	(10,294)	322	(848)	31,958	(11,142)
Net Position, beginning	1,819,045	1,829,339	38,360	39,208	1,857,405	1,868,547
Net Position, ending	\$ <u>1,850,681</u>	\$ <u>1,819,045</u>	\$ <u>38,682</u>	\$ <u>38,360</u>	\$ <u>1,889,363</u>	\$ <u>1,857,405</u>

Total governmental activities generated revenues of \$1.29 billion while expenses in this category totaled \$1.26 billion for the year ended June 30, 2014. Comparatively, revenues were \$1.26 billion and expenses totaled \$1.27 billion for the year ended June 30, 2013. After transfers to the business-type activities, the increase in net position of governmental activities stands at \$31.64 million at June 30, 2014, compared to a decrease of \$10.29 million in 2013.

Instructional expenses comprised 80.01% of total governmental-type expenses while support services made up 19.84% of those expenses for 2014. County funding comprised 35.15% (27.73% operating and 7.42% capital) of total governmental revenue while state funding added another 54.54% for 2014. In 2013, county funding was 32.36% (26.88% operating and 5.48% capital) of total governmental revenue while state funding added another 55.92%. Most of the remaining 10.48% of total governmental revenue for 2014 consists of federal funding and revenue generated from other local sources. Comparable revenue from those sources in 2013 generated 11.72% of total governmental revenue.

Business-type activities generated revenue of \$78.53 million and had expenses of \$78.72 million. Net position increased in the business-type activities by \$322 thousand after transfers in from the governmental activities of \$517 thousand.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2014 (continued)**

FINANCIAL ANALYSIS OF THE BOARD'S FUNDS

Governmental Funds:

The focus of the Board's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Board's financing requirements.

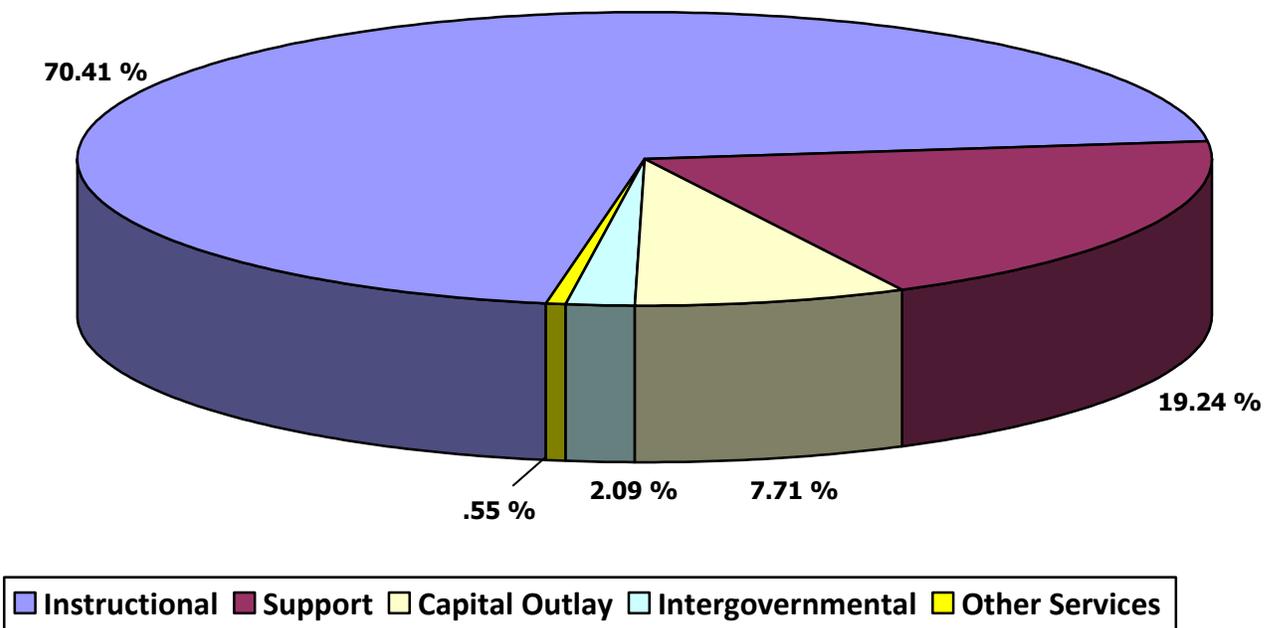
The Board's governmental funds reported a combined fund balance of \$94.25 million, an increase of \$1.69 million from the prior year. The Board's General Fund had revenues that exceeded expenditures, thus the total fund balance increased. At the close of the year, state funding was \$711.0 million, compared to \$711.7 million in 2013. County funding was \$452.0 million, compared to \$406.2 million in 2013. Thus, state funding decreased approximately \$732 thousand and county funding increased approximately 45.8 million. Federal grant funding which includes both Direct Federal Grants and State Administered Federal Grants was \$89.2 million, compared to \$91.9 million in 2013, a decrease of \$2.75 million for the year. Revenues in the Special Revenue Fund increased by \$3.4 million but this was more than offset by an increase of \$6.5 million in expenditures resulting in a loss of \$3.67 million.

Capital Projects revenues increased by \$16.8 million but expenditures also increased resulting in a loss of \$2.7 million. Last year Capital Projects had an additional \$18.8 million in other financing sources for state buses. The Board appropriated \$9.08 million from fund balance to support the 2014-2015 budget.

The Board's business-type funds reflected a total increase in net position of \$322,000. The Child Nutrition Program reflected an increase in net position over the last year of \$1.34 million. This was mainly due to the increase in USDA subsidies and capital contributions. The After School Enrichment Program reflected a decrease in net position of \$1.02 million. This was due to the program's decision to invest in technological enhancements to help support the teaching and creativity of students to better prepare them for a 21st century learning environment.

Categorization of Expenditures for Governmental Funds

(presented on the modified accrual basis of accounting)



**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2014 (continued)**

General Fund Budgetary Highlights

Over the course of the year, the Board did not adopt any budget amendments for the General Fund. Additional information related to Budget activity is included in Note I, Section D in the Notes to the Basic Financial Statements. The amount estimated in the general fund adopted budget for interest revenue was overstated when compared with the amount of interest earned, causing a budget variance. This was due to a decline in the interest rates for the year. But in contrast, the estimated amount included in the adopted budget for restitution versus what was actually earned for these revenues sources was understated.

Capital Assets

At June 30, 2014 CMS had \$2.66 billion invested in a broad range of capital assets, including land, buildings and improvements, and equipment. This amount represents a net increase (including additions, deductions and depreciation) of \$30.20 million. This is largely due to new construction, specifically the construction of three elementary schools and one middle school, and the restoration projects in various other schools.

**Summary of Capital Assets
as of June 30, 2014 and 2013**
(amounts expressed in thousands)

	Governmental Activities		Business-type Activities		Total Primary Government	
	6/30/14	6/30/13	6/30/14	6/30/13	6/30/14	6/30/13
Land	\$ 122,860	\$ 122,557	\$ -	\$ -	\$ 122,860	\$ 122,557
Construction in Progress	93,434	91,212	-	-	93,434	91,212
Buildings	2,231,596	2,144,983	-	-	2,231,596	2,144,983
Equipment	181,475	183,718	30,163	29,199	211,638	212,917
	2,629,365	2,542,470	30,163	29,199	2,659,528	2,571,669
Less accumulated depreciation	(793,593)	(737,341)	(21,686)	(20,279)	(815,279)	(757,620)
Total	\$ 1,835,772	\$ 1,805,129	\$ 8,477	\$ 8,920	\$ 1,844,249	\$ 1,814,049

Additional information related to Capital Assets activity is included in Notes 5 and 10 in the Notes to the Basic Financial Statements.

Debt Outstanding

During the year the Board's debt increased by \$705 thousand due mainly to the increase in compensated absences. The Board is limited by North Carolina General Statutes with regards to the types of debt it can issue and for what purpose that debt can be used. The County holds all debt issued for school capital construction. Additional information related to Debt Outstanding is included in Note 14 in the Notes to the Basic Financial Statements.

Economic Factors

County funding is a major source of operating revenue for CMS. Therefore the County's economic outlook directly affects that of the school district. The County's unemployment rate has decreased from 9.4% in 2013 to 6.8% in 2014. The County's unemployment rate remains above the state rate of 6.5%, and the national rate of 6.3%. In 2013, there were 11,530 new jobs created in Charlotte-Mecklenburg. Charlotte-Mecklenburg enjoys a balanced economy that encompasses many sectors, as well as companies that range in size from multinational to microbusiness. Diverse business interests once thought to shelter the County from problems that resulted from slowdowns in certain sectors are still showing signs of vulnerability. However, the state remains in a relatively better position than some states.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2014 (continued)**

Requests for Information

This report is intended to provide a summary of the financial condition of Charlotte-Mecklenburg Board of Education. Questions or requests for additional information should be addressed to:

Sheila W. Shirley, Chief Financial Officer
Charlotte-Mecklenburg Government Center
600 East Fourth Street, Fifth Floor
Charlotte, NC 28202

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF NET POSITION
AS OF JUNE 30, 2014

(Amounts expressed in thousands)

	Primary Government		Total
	Governmental Activities	Business-Type Activities	
ASSETS			
Cash and Cash Equivalents	\$ 128,234	\$ 29,738	\$ 157,972
Receivables:			
Mecklenburg County	14,730	-	14,730
State of North Carolina	9,311	-	9,311
US Government Agencies	1,828	1,997	3,825
Other	2,182	599	2,781
Inventories	1,135	1,811	2,946
Capital Assets			
Land, Improvements and Construction in Progress	216,294	-	216,294
Other Capital Assets, net of depreciation	1,619,478	8,477	1,627,955
Total Capital Assets	1,835,772	8,477	1,844,249
TOTAL ASSETS	1,993,192	42,622	2,035,814
LIABILITIES			
Accounts Payable	32,111	618	32,729
Accrued Wages Payable	17,861	300	18,161
Unearned Revenue	13,203	824	14,027
Long-term Liabilities			
Due Within One Year			
Energy Performance Contract	510	-	510
Obligations Under Capital Lease and Installment Purchases	4,964	-	4,964
Liability for Compensated Absences	5,343	119	5,462
Due in More than One Year			
Energy Performance Contract	1,644	-	1,644
Obligations Under Capital Lease and Installment Purchases	167	-	167
Liability for Compensated Absences	66,708	2,079	68,787
TOTAL LIABILITIES	142,511	3,940	146,451
NET POSITION			
Net Investment in Capital Assets	1,830,641	8,477	1,839,118
Restricted:			
Stabilization by State Statute	49,040	-	49,040
Individual School Activities	4,570	-	4,570
Insurance Claims	4,283	-	4,283
Unrestricted	(37,853)	30,205	(7,648)
TOTAL NET POSITION	\$ 1,850,681	\$ 38,682	\$ 1,889,363

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2014
(Amounts expressed in thousands)

<u>Functions/Programs</u>	<u>Expenses</u>	<u>Program Revenues</u>		
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>
Primary Government:				
Governmental Activities:				
Instructional Programs				
Regular	\$ 658,029	\$ 138	\$ 11,027	\$ -
Special	203,086	-	70,752	-
School Leadership	72,628	-	2,634	-
Co-Curricular	12,700	-	-	-
School-Based Support	58,368	-	4,976	-
Support and Development	5,515	-	259	-
Special Population Support	6,944	-	2,149	-
Technology Support	15,169	-	3	-
Operational Support	168,947	-	247	-
Financial and Human Resources	27,683	-	5,623	-
Accountability Services	6,164	-	979	-
System-Wide Pupil Support	3,145	-	6	-
Policy, Leadership and Public Relations	15,579	-	39	-
Community Services	1,262	1,032	330	-
Debt Service-Interest	582	-	-	-
Total Governmental Activities	1,255,801	1,170	99,024	-
Business-Type Activities:				
After School Program	13,718	12,678	-	-
Child Nutrition Program	65,004	15,204	49,737	790
Total Business-Type Activities	78,722	27,882	49,737	790
TOTAL PRIMARY GOVERNMENT	\$ 1,334,523	\$ 29,052	\$ 148,761	\$ 790

General Revenues:
 Unrestricted State Appropriations-Operating
 Unrestricted State Appropriations-Capital
 Unrestricted Mecklenburg County Appropriations-Operating
 Unrestricted Mecklenburg County Appropriations-Capital
 Interest Income
 Miscellaneous
Transfers
 Total general revenues and transfers
 Change in net position
 Net Position—beginning
 Net Position—ending

The notes to the basic financial statements are an integral part of this statement.

Continued on Next Page

Net (Expense) Revenue and Changes in Net Position

<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
\$ (646,864)	\$ -	\$ (646,864)
(132,334)	-	(132,334)
(69,994)	-	(69,994)
(12,700)	-	(12,700)
(53,392)	-	(53,392)
(5,256)	-	(5,256)
(4,795)	-	(4,795)
(15,166)	-	(15,166)
(168,700)	-	(168,700)
(22,060)	-	(22,060)
(5,185)	-	(5,185)
(3,139)	-	(3,139)
(15,540)	-	(15,540)
100	-	100
(582)	-	(582)
(1,155,607)	-	(1,155,607)
-	(1,040)	(1,040)
-	727	727
-	(313)	(313)
(1,155,607)	(313)	(1,155,920)
696,584	-	696,584
4,691	-	4,691
356,545	-	356,545
95,420	-	95,420
403	118	521
34,117	-	34,117
(517)	517	-
1,187,243	635	1,187,878
31,636	322	31,958
1,819,045	38,360	1,857,405
\$ 1,850,681	\$ 38,682	\$ 1,889,363

The notes to the basic financial statements are an integral part of this statement.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2014**

(Amounts expressed in thousands)

	MAJOR FUNDS			
	GENERAL	STATE PUBLIC SCHOOL	INDIVIDUAL SCHOOLS	CAPITAL PROJECTS
ASSETS				
Cash and Cash Equivalents	\$ 96,581	\$ -	\$ 4,570	\$ 6,283
Receivables:				
Mecklenburg County	-	-	-	14,730
State of North Carolina	1,997	5,435	-	-
U.S. Government Agencies	-	-	-	-
Other	110	2,072	-	-
Inventories	1,135	-	-	-
TOTAL ASSETS	\$ 99,823	\$ 7,507	\$ 4,570	\$ 21,013
LIABILITIES AND FUND BALANCES				
Liabilities				
Accounts Payable	\$ 13,761	\$ 358	\$ -	\$ 15,583
Accrued Wages Payable	12,283	5,077	-	-
Unearned Revenue	-	2,072	-	-
Total Liabilities	26,044	7,507	-	15,583
Fund Balance				
Nonspendable:				
Inventories	1,135	-	-	-
Restricted:				
Stabilization by State Statute	43,511	-	-	5,430
Individual Schools	-	-	4,570	-
Insurance Claims	4,283	-	-	-
Assigned:				
Special Revenue	-	-	-	-
Subsequent years expenditures	9,082	-	-	-
Unassigned:	15,768	-	-	-
Total Fund Balance	73,779	-	4,570	5,430
TOTAL LIABILITIES AND FUND BALANCES	\$ 99,823	\$ 7,507	\$ 4,570	\$ 21,013

The notes to the basic financial statements are an integral part of this statement.

Continued on Next Page

MAJOR FUNDS		NON-MAJOR FUND	
SPECIAL REVENUE	DIRECT FEDERAL GRANTS	STATE ADMINISTERED FEDERAL	TOTAL
\$ 7,715	\$ 13,085	\$ -	\$ 128,234
-	-	-	14,730
1,879	-	-	9,311
-	-	1,828	1,828
-	-	-	2,182
-	-	-	1,135
<u>\$ 9,594</u>	<u>\$ 13,085</u>	<u>\$ 1,828</u>	<u>\$ 157,420</u>
\$ 29	\$ 1,022	\$ 1,358	\$ 32,111
31	-	470	17,861
<u>9,436</u>	<u>1,695</u>	<u>-</u>	<u>13,203</u>
<u>9,496</u>	<u>2,717</u>	<u>1,828</u>	<u>63,175</u>
-	-	-	1,135
98	-	-	49,039
-	-	-	4,570
-	-	-	4,283
-	10,368	-	10,368
-	-	-	9,082
-	-	-	15,768
<u>98</u>	<u>10,368</u>	<u>-</u>	<u>94,245</u>
<u>\$ 9,594</u>	<u>\$ 13,085</u>	<u>\$ 1,828</u>	<u>\$ 157,420</u>

The notes to the basic financial statements are an integral part of this statement.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS
BALANCE SHEET TO THE STATEMENT OF NET POSITION
JUNE 30, 2014**

Total fund balances--governmental funds \$ 94,245

The cost of capital assets (land, buildings, furniture and equipment) purchased or constructed is reported as an expenditure in the governmental funds. The Statement of Net Position includes those capital assets among the assets of the CMS as a whole. The cost of those capital assets are allocated over their estimated useful lives (as depreciation expense) to the various programs reported as governmental activities in the Statement of Activities. Because depreciation expense does not affect financial resources, it is not reported in governmental funds.

Cost of capital assets	\$ 2,629,365	
Accumulated depreciation	<u>(793,593)</u>	1,835,772

Long-term liabilities applicable to the CMS governmental activities are not due and payable in the current period and accordingly are not reported as governmental fund liabilities. All liabilities, both current and long-term, are reported in the Statement of Net Position.

Liability for compensated absences	\$ (72,051)	
Energy Performance Contract	(2,154)	
Obligations under installment payments	(4,690)	
Obligations under capital lease	<u>(441)</u>	<u>(79,336)</u>

Net Position \$ 1,850,681

The notes to the basic financial statements are an integral part of this statement.

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CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

(Amounts expressed in thousands)

	MAJOR FUNDS			
	GENERAL	STATE PUBLIC SCHOOL	INDIVIDUAL SCHOOLS	CAPITAL PROJECTS
REVENUES				
State of North Carolina:				
State Public School	\$ -	\$ 696,584	\$ -	\$ -
Other:				
Donated Textbooks	-	1,167	-	-
Other	-	-	-	4,691
Total State	<u>-</u>	<u>697,751</u>	<u>-</u>	<u>4,691</u>
Mecklenburg County:				
County Public School	332,151	-	-	95,420
Charter Schools	24,394	-	-	-
Total County	<u>356,545</u>	<u>-</u>	<u>-</u>	<u>95,420</u>
U.S. Government Agencies:				
Title I--Education of Children of				
Low Income Families	-	-	-	-
Title VI-- Education of Handicapped				
Children	-	-	-	-
American Recovery and Reinvestment Act				
Education Jobs Fund	-	-	-	-
Race to the Top	-	-	-	-
Improving Teacher Quality	-	-	-	-
Other	-	-	-	-
Total U.S. Government Agencies	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other:				
Insurance Proceeds	-	-	-	124
Miscellaneous	5,498	-	7,408	884
Total Other	<u>5,498</u>	<u>-</u>	<u>7,408</u>	<u>1,008</u>
Total Revenues	<u>362,043</u>	<u>697,751</u>	<u>7,408</u>	<u>101,119</u>
CURRENT OPERATING EXPENDITURES				
Instructional Programs:				
Regular	114,932	431,461	5	-
Special	27,471	103,043	-	-
School Leadership	39,507	32,664	-	-
Co-Curricular	4,052	-	7,284	-
School-Based Support	12,981	39,531	-	-
Total Instructional Programs	<u>198,943</u>	<u>606,699</u>	<u>7,289</u>	<u>-</u>

The notes to the basic financial statements are an integral part of this statement.

Continued on Next Page

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2014
(Amounts expressed in thousands)

MAJOR FUNDS		NON-MAJOR FUND	
SPECIAL REVENUE	DIRECT FEDERAL GRANTS	STATE ADMINISTERED FEDERAL	TOTAL
\$ -	\$ -	\$ -	\$ 696,584
-	-	-	1,167
8,528	-	-	13,219
<u>8,528</u>	<u>-</u>	<u>-</u>	<u>710,970</u>
-	-	-	427,571
-	-	-	24,394
<u>-</u>	<u>-</u>	<u>-</u>	<u>451,965</u>
-	-	34,565	34,565
-	-	27,685	27,685
-	-	3,222	3,222
-	-	2,514	2,514
-	-	4,544	4,544
-	-	4,355	4,355
-	7,073	5,247	12,320
<u>-</u>	<u>7,073</u>	<u>82,132</u>	<u>89,205</u>
-	-	-	124
21,910	-	-	35,700
<u>21,910</u>	<u>-</u>	<u>-</u>	<u>35,824</u>
<u>30,438</u>	<u>7,073</u>	<u>82,132</u>	<u>1,287,964</u>
2,361	2,551	7,324	558,634
8,899	1,518	62,143	203,074
366	-	91	72,628
1,283	-	-	12,619
770	1,114	3,972	58,368
<u>13,679</u>	<u>5,183</u>	<u>73,530</u>	<u>905,323</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

(Amounts expressed in thousands)

	MAJOR FUNDS			
	GENERAL	STATE PUBLIC SCHOOL	INDIVIDUAL SCHOOLS	CAPITAL PROJECTS
CURRENT OPERATING EXPENDITURES (Continued)				
Support and Development:				
Regular Support	\$ 4,350	\$ 340	\$ -	\$ -
Career and Technical Support	221	328	-	-
Total Support and Development	<u>4,571</u>	<u>668</u>	<u>-</u>	<u>-</u>
Special Population Support:				
Special Population Support	1,780	720	-	-
Alternative Programs	1,632	137	-	-
Total Special Population Support	<u>3,412</u>	<u>857</u>	<u>-</u>	<u>-</u>
Technology Support:				
Technology Support	12,034	1,410	-	-
Total Technology Support	<u>12,034</u>	<u>1,410</u>	<u>-</u>	<u>-</u>
Operational Support:				
Communication Services	2,400	258	-	-
Printing and Copying	818	-	-	-
Public Utility and Energy	18,681	-	-	-
Custodial/Housekeeping	9,160	21,858	-	-
Transportation	5,677	62,536	-	-
Warehouse and Delivery	2,739	-	-	-
Facilities Planning	7,731	-	-	-
Maintenance of Plant	23,219	168	-	-
Total Operational Support	<u>70,425</u>	<u>84,820</u>	<u>-</u>	<u>-</u>
Financial and Human Resources:				
Financial Services	7,518	205	-	-
Insurance Claims	5,724	-	-	-
Human Resources Services	7,131	380	-	-
Staff Development Services	1,063	17	-	-
Total Financial and Human Resources	<u>21,436</u>	<u>602</u>	<u>-</u>	<u>-</u>
Accountability Services:				
Student Testing	4,083	284	-	-
Planning and Research	782	-	-	-
Total Accountability Services	<u>4,865</u>	<u>284</u>	<u>-</u>	<u>-</u>
System-Wide Pupil Support:				
Educational Media	451	8	-	-
Student Accounting	527	33	-	-
Guidance Support	82	-	-	-
Health Support	139	-	-	-
Safety and Security	1,872	24	-	-
Total System-Wide Pupil Support	<u>3,071</u>	<u>65</u>	<u>-</u>	<u>-</u>

The notes to the basic financial statements are an integral part of this statement.

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CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

(Amounts expressed in thousands)

MAJOR FUNDS		NON-MAJOR FUND	
SPECIAL REVENUE	DIRECT FEDERAL GRANTS	STATE ADMINISTERED FEDERAL	TOTAL
\$ 52	\$ 44	\$ 180	\$ 4,966
-	-	-	549
<u>52</u>	<u>44</u>	<u>180</u>	<u>5,515</u>
39	63	547	3,149
539	-	1,487	3,795
<u>578</u>	<u>63</u>	<u>2,034</u>	<u>6,944</u>
102	-	1,251	14,797
<u>102</u>	<u>-</u>	<u>1,251</u>	<u>14,797</u>
411	-	-	3,069
5	-	-	823
6,662	-	-	25,343
627	-	-	31,645
96	2	280	68,591
-	-	-	2,739
177	-	-	7,908
6,581	-	-	29,968
<u>14,559</u>	<u>2</u>	<u>280</u>	<u>170,086</u>
1,308	-	-	9,031
-	-	-	5,724
2	-	1,737	9,250
141	-	-	1,221
<u>1,451</u>	<u>-</u>	<u>1,737</u>	<u>25,226</u>
324	12	29	4,732
12	-	638	1,432
<u>336</u>	<u>12</u>	<u>667</u>	<u>6,164</u>
-	-	-	459
2	-	-	562
-	-	-	82
-	7	-	146
-	-	-	1,896
<u>2</u>	<u>7</u>	<u>-</u>	<u>3,145</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2014
(Amounts expressed in thousands)

	MAJOR FUNDS			
	GENERAL	STATE PUBLIC SCHOOL	INDIVIDUAL SCHOOLS	CAPITAL PROJECTS
Policy, Leadership and Public Relations:				
Board of Education	\$ 394	\$ -	\$ -	\$ -
Legal Services	1,698	-	-	-
Audit Services	90	-	-	-
Office of Superintendent	716	168	-	-
Deputy, Associate, Assistant Superintendent	5,923	2,119	-	-
Public Relations and Marketing	1,732	13	-	-
Total Policy, Leadership and Public Relations	<u>10,553</u>	<u>2,300</u>	<u>-</u>	<u>-</u>
Ancillary Services:				
Community Services	-	-	-	-
Nutrition Services	577	-	-	-
Total Ancillary Services	<u>577</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Current Operating Expenditures	<u>329,887</u>	<u>697,705</u>	<u>7,289</u>	<u>-</u>
DEBT SERVICE EXPENDITURES				
Principal	968	-	-	4,691
Interest	107	-	-	-
Total Debt Service Expenditures	<u>1,075</u>	<u>-</u>	<u>-</u>	<u>4,691</u>
CAPITAL OUTLAY EXPENDITURES				
Building and Site Improvements	-	-	-	89,057
Furniture and Equipment	-	-	-	9,992
Vehicles	-	-	-	60
Total Capital Outlay Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>99,109</u>
INTERGOVERNMENTAL EXPENDITURES				
Charter Schools	24,394	-	-	-
Other	-	-	-	-
Total Intergovernmental Expenditures	<u>24,394</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>355,356</u>	<u>697,705</u>	<u>7,289</u>	<u>103,800</u>
REVENUES OVER (UNDER) EXPENDITURES	6,687	46	119	(2,681)
OTHER FINANCING USES				
Transfer Out	(471)	(46)	-	-
Total Other Financing Uses	<u>(471)</u>	<u>(46)</u>	<u>-</u>	<u>-</u>
CHANGE IN NET FUND BALANCE	6,216	-	119	(2,681)
FUND BALANCE--Beginning of Year	67,563	-	4,451	8,111
FUND BALANCE--End of Year	<u>\$ 73,779</u>	<u>\$ -</u>	<u>\$ 4,570</u>	<u>\$ 5,430</u>

The notes to the basic financial statements are an integral part of this statement.

Continued on Next Page

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2014
(Amounts expressed in thousands)

MAJOR FUNDS		NON-MAJOR FUND		TOTAL
SPECIAL REVENUE	DIRECT FEDERAL GRANTS	STATE ADMINISTERED FEDERAL		
\$ -	\$ -	\$ -		\$ 394
-	-	-		1,698
-	-	-		90
-	-	-		884
2,660	46	-		10,748
<u>8</u>	<u>-</u>	<u>-</u>		<u>1,753</u>
<u>2,668</u>	<u>46</u>	<u>-</u>		<u>15,567</u>
673	-	-		673
<u>5</u>	<u>-</u>	<u>7</u>		<u>589</u>
<u>678</u>	<u>-</u>	<u>7</u>		<u>1,262</u>
34,105	5,357	79,686		1,154,029
-	-	-		5,659
<u>-</u>	<u>-</u>	<u>-</u>		<u>107</u>
<u>-</u>	<u>-</u>	<u>-</u>		<u>5,766</u>
-	-	-		89,057
-	-	-		9,992
<u>-</u>	<u>-</u>	<u>-</u>		<u>60</u>
<u>-</u>	<u>-</u>	<u>-</u>		<u>99,109</u>
-	-	-		24,394
<u>-</u>	<u>11</u>	<u>2,446</u>		<u>2,457</u>
<u>-</u>	<u>11</u>	<u>2,446</u>		<u>26,851</u>
<u>34,105</u>	<u>5,368</u>	<u>82,132</u>		<u>1,285,755</u>
(3,667)	1,705	-		2,209
-	-	-		(517)
<u>-</u>	<u>-</u>	<u>-</u>		<u>(517)</u>
(3,667)	1,705	-		1,692
<u>3,765</u>	<u>8,663</u>	<u>-</u>		<u>92,553</u>
<u>\$ 98</u>	<u>\$ 10,368</u>	<u>\$ -</u>		<u>\$ 94,245</u>

The notes to the basic financial statements are an integral part of this statement.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES,
EXPENDITURES AND CHANGES IN FUND BALANCE WITH THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2014**
(Amounts expressed in thousands)

Total net change in fund balances-- governmental funds \$ 1,692

Capital outlays to purchase or build capital assets are reported in governmental funds as expenditures. However, for government-wide activities those costs are shown in the Statement of Net Position and allocated over their estimated useful lives as annual depreciation expenses in the Statement of Activities. This is the amount by which capital outlays exceed the depreciation in the period.

Capital outlay/equipment	\$ 92,693	
Depreciation expense	<u>(62,040)</u>	30,653
Increase in compensated absences		(6,358)
Proceeds from disposal of capital assets		(280)
Gain on disposal of capital assets		270
Reduction in obligations under energy contract		493
Reduction in obligations under capital leases and installment purchase		<u>5,166</u>
Change in net position of governmental activities		\$ <u><u>31,636</u></u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2014
(Amounts expressed in thousands)

	GENERAL FUND			VARIANCE FROM AMENDED BUDGET
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	
REVENUES				
State of North Carolina	\$ -	\$ -	\$ -	\$ -
Mecklenburg County	356,545	356,545	356,545	-
U.S. Government Agencies	-	-	-	-
Other	537	537	446	(91)
Total Revenues	357,082	357,082	356,991	(91)
EXPENDITURES				
Current Operating Expenditures:				
Instructional Programs:				
Regular	137,453	123,968	122,657	1,311
Special	26,223	27,835	27,345	490
School Leadership	36,306	39,629	39,542	87
Co-Curricular	4,040	4,263	4,058	205
School-Based Support	11,978	14,434	13,020	1,414
Total Instructional Programs	216,000	210,129	206,622	3,507
Support and Development	5,055	4,583	4,543	40
Special Population Support	3,331	3,403	3,292	111
Technology Support	12,076	11,553	11,549	4
Operational Support	71,499	74,966	72,183	2,783
Financial and Human Resources	14,527	15,899	15,581	318
Accountability Services	5,072	4,596	4,479	117
System-Wide Pupil Support	2,883	3,102	3,065	37
Policy, Leadership and Public Relations	10,101	10,526	10,498	28
Ancillary Services	688	577	577	-
Total Current Operating Expenditures	341,232	339,334	332,389	6,945
Intergovernmental Expenditures:				
Charter Schools	22,967	24,394	24,394	-
Other	-	-	-	-
Total Intergovernmental Expenditures	22,967	24,394	24,394	-
Debt Service				
Principal	493	493	493	-
Interest	90	90	90	-
Total Debt Service Expenditures	583	583	583	-
Total Expenditures	364,782	364,311	357,366	6,945
REVENUES OVER (UNDER) EXPENDITURES	(7,700)	(7,229)	(375)	6,854
OTHER FINANCING SOURCES (USES):				
Appropriated Fund Balance	7,700	7,700	-	(7,700)
Transfer Out	-	(471)	(471)	-
REVENUES OVER (UNDER) EXPENDITURES AND OTHER FINANCING SOURCES (USES)	\$ -	\$ -	\$ (846)	\$ (846)

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2014
(Amounts expressed in thousands)

	STATE PUBLIC SCHOOL FUND			VARIANCE FROM AMENDED BUDGET
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	
REVENUES				
State of North Carolina	\$ 715,579	\$ 707,520	\$ 695,426	\$ (12,094)
Mecklenburg County	-	-	-	-
U.S. Government Agencies	-	-	-	-
Other	-	-	-	-
Total Revenues	715,579	707,520	695,426	(12,094)
EXPENDITURES				
Current Operating Expenditures:				
Instructional Programs:				
Regular	450,157	435,734	433,291	2,443
Special	104,768	105,683	101,205	4,478
School Leadership	34,107	32,664	32,664	-
Co-Curricular	-	-	-	-
School-Based Support	43,007	42,184	39,531	2,653
Total Instructional Programs	632,039	616,265	606,691	9,574
Support and Development	404	668	668	-
Special Population Support	361	857	857	-
Technology Support	811	1,420	1,420	-
Operational Support	79,727	85,012	84,798	214
Financial and Human Resources	619	602	602	-
Accountability Services	180	285	285	-
System-Wide Pupil Support	-	65	65	-
Policy, Leadership and Public Relations	1,392	2,300	2,300	-
Ancillary Services	46	-	-	-
Total Current Operating Expenditures	715,579	707,474	697,686	9,788
Intergovernmental Expenditures:				
Charter Schools	-	-	-	-
Other	-	-	-	-
Total Intergovernmental Expenditures	-	-	-	-
Debt Service				
Principal	-	-	-	-
Interest	-	-	-	-
Total Debt Service Expenditures	-	-	-	-
Total Expenditures	715,579	707,474	697,686	9,788
REVENUES OVER (UNDER) EXPENDITURES	-	46	(2,260)	(2,306)
OTHER FINANCING SOURCES (USES):				
Appropriated Fund Balance	-	-	-	-
Transfer Out	-	(46)	(46)	-
REVENUES OVER (UNDER) EXPENDITURES AND OTHER FINANCING SOURCES (USES)	\$ -	\$ -	\$ (2,306)	\$ (2,306)

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2014
(Amounts expressed in thousands)

	SPECIAL REVENUE			VARIANCE FROM AMENDED BUDGET
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	
REVENUES				
State of North Carolina	\$ 9,366	\$ 10,491	\$ 8,466	\$ (2,025)
Mecklenburg County	-	-	-	-
U.S. Government Agencies	-	-	-	-
Other	18,785	26,543	17,877	(8,666)
Total Revenues	28,151	37,034	26,343	(10,691)
EXPENDITURES				
Current Operating Expenditures:				
Instructional Programs:				
Regular	4,205	5,155	2,243	2,912
Special	9,117	11,132	8,898	2,234
School Leadership	224	463	365	98
Co-Curricular	1,326	1,754	1,227	527
School-Based Support	196	1,190	750	440
Total Instructional Programs	15,068	19,694	13,483	6,211
Support and Development	87	253	52	201
Special Population Support	777	1,115	590	525
Technology Support	-	715	102	613
Operational Support	8,154	11,208	10,980	228
Financial and Human Resources	470	1,542	1,457	85
Accountability Services	468	326	270	56
System-Wide Pupil Support	-	17	2	15
Policy, Leadership and Public Relations	2,581	5,204	2,705	2,499
Ancillary Services	546	679	678	1
Total Current Operating Expenditures	28,151	40,753	30,319	10,434
Intergovernmental Expenditures:				
Charter Schools	-	-	-	-
Other	-	1	-	1
Total Intergovernmental Expenditures	-	1	-	1
Debt Service				
Principal	-	-	-	-
Interest	-	-	-	-
Total Debt Service Expenditures	-	-	-	-
Total Expenditures	28,151	40,754	30,319	10,435
REVENUES OVER (UNDER) EXPENDITURES	-	(3,720)	(3,976)	(256)
OTHER FINANCING SOURCES (USES):				
Appropriated Fund Balance	-	3,720	-	(3,720)
Transfer Out	-	-	-	-
REVENUES OVER (UNDER) EXPENDITURES AND OTHER FINANCING SOURCES (USES)	\$ -	\$ -	\$ (3,976)	\$ (3,976)

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2014
(Amounts expressed in thousands)

	DIRECT FEDERAL GRANTS			VARIANCE FROM AMENDED BUDGET
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	
REVENUES				
U. S. Government Agencies	\$ 14,475	\$ 19,712	\$ 6,949	\$ (12,763)
Total Revenues	<u>14,475</u>	<u>19,712</u>	<u>6,949</u>	<u>(12,763)</u>
EXPENDITURES				
Current Operating Expenditures:				
Instructional Programs:				
Regular	2,286	5,706	2,824	2,882
Special	11,729	12,074	1,765	10,309
School Leadership	-	-	-	-
School-Based Support	104	1,132	1,114	18
Total Instructional Programs	<u>14,119</u>	<u>18,912</u>	<u>5,703</u>	<u>13,209</u>
Support and Development	22	208	44	164
Special Population Support	178	418	63	355
Operational Support	-	20	-	20
Financial and Human Resources	-	-	-	-
Accountability Services	155	71	68	3
System-Wide Pupil Support	-	8	7	1
Policy, Leadership and Public Relations	-	54	54	-
Non-Programmed Charges	1	21	11	10
Total Current Operating Expenditures	<u>14,475</u>	<u>19,712</u>	<u>5,950</u>	<u>13,762</u>
Total Expenditures	<u>14,475</u>	<u>19,712</u>	<u>5,950</u>	<u>13,762</u>
REVENUES OVER (UNDER) EXPENDITURES AND OTHER FINANCING SOURCES (USES)	\$ -	\$ -	\$ 999	\$ 999

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2014

(Amounts expressed in thousands)

	MAJOR FUND	NON-MAJOR FUND	
	CHILD NUTRITION PROGRAM	AFTER SCHOOL ENRICHMENT PROGRAM	TOTAL
ASSETS			
Current Assets			
Cash and Cash Equivalents	\$ 25,776	\$ 3,962	\$ 29,738
Receivables:			
U. S. Government Agencies	1,997	-	1,997
Other	518	81	599
Inventories	1,811	-	1,811
Total Current Assets	<u>30,102</u>	<u>4,043</u>	<u>34,145</u>
Noncurrent Assets			
Capital Assets, Net of Depreciation	8,477	-	8,477
Total Assets	<u>38,579</u>	<u>4,043</u>	<u>42,622</u>
LIABILITIES			
Current Liabilities			
Accounts Payable	609	9	618
Accrued Salaries, Wages and Benefits	240	60	300
Unearned Revenue	742	82	824
Compensated Absences Due Within One Year	93	26	119
Total Current Liabilities	<u>1,684</u>	<u>177</u>	<u>1,861</u>
Noncurrent Liabilities			
Compensated Absences Due In More Than One Year	1,348	731	2,079
Total Liabilities	<u>3,032</u>	<u>908</u>	<u>3,940</u>
NET POSITION			
Net Investment in Capital Assets	8,477	-	8,477
Unrestricted Net Assets	27,070	3,135	30,205
Total Net Position	<u>\$ 35,547</u>	<u>\$ 3,135</u>	<u>\$ 38,682</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

(Amounts expressed in thousands)

	MAJOR FUND	NON-MAJOR FUND	
	CHILD NUTRITION PROGRAM	AFTER SCHOOL ENRICHMENT PROGRAM	TOTAL
OPERATING REVENUES			
Food Sales	\$ 15,204	\$ -	\$ 15,204
Participant Fees	-	12,678	12,678
Total Operating Revenues	<u>15,204</u>	<u>12,678</u>	<u>27,882</u>
OPERATING EXPENSES			
Food Cost	26,316	467	26,783
Salaries	21,477	7,771	29,248
Employee Benefits	5,333	1,755	7,088
Materials and Supplies	2,333	2,092	4,425
Utilities	159	-	159
Depreciation	1,542	-	1,542
Contracted Services	3,806	252	4,058
Indirect Costs	3,187	1,195	4,382
Other	851	186	1,037
Total Operating Expenses	<u>65,004</u>	<u>13,718</u>	<u>78,722</u>
OPERATING LOSS	<u>(49,800)</u>	<u>(1,040)</u>	<u>(50,840)</u>
NON-OPERATING REVENUES			
U. S. Government Subsidy	45,797	-	45,797
U. S. Government Commodities	3,875	-	3,875
Other	65	-	65
Interest Revenues	97	21	118
Total Non-Operating Revenues	<u>49,834</u>	<u>21</u>	<u>49,855</u>
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFER	<u>34</u>	<u>(1,019)</u>	<u>(985)</u>
CAPITAL CONTRIBUTIONS	790	-	790
TRANSFER IN	<u>517</u>	<u>-</u>	<u>517</u>
CHANGE IN NET POSITION	1,341	(1,019)	322
TOTAL NET POSITION--Beginning of Year	<u>34,206</u>	<u>4,154</u>	<u>38,360</u>
TOTAL NET POSITION--End of Year	<u>\$ 35,547</u>	<u>\$ 3,135</u>	<u>\$ 38,682</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2014
(Amounts expressed in thousands)

	MAJOR FUND	NON-MAJOR FUND	
	CHILD NUTRITION PROGRAM	AFTER SCHOOL ENRICHMENT PROGRAM	TOTAL
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash Received from Participants	\$ 15,077	\$ 12,726	\$ 27,803
Cash Paid to Employees	(21,457)	(7,775)	(29,232)
Cash Paid to Suppliers	(38,304)	(5,946)	(44,250)
Net Cash Used In Operating Activities	<u>(44,684)</u>	<u>(995)</u>	<u>(45,679)</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES			
Non-Operating grants received	45,276	-	45,276
Transfer In	517	-	517
Net Cash Provided By Non-Capital Financing Activities	<u>45,793</u>	<u>-</u>	<u>45,793</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Acquisition of Equipment	(309)	-	(309)
Net Cash Used In Capital and Related Financing Activities	<u>(309)</u>	<u>-</u>	<u>(309)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest on Investments	97	21	118
Net Cash Provided By Investing Activities	<u>97</u>	<u>21</u>	<u>118</u>
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	897	(974)	(77)
CASH AND CASH EQUIVALENTS--Beginning of Year	24,879	4,936	29,815
CASH AND CASH EQUIVALENTS--End of Year	<u>\$ 25,776</u>	<u>\$ 3,962</u>	<u>\$ 29,738</u>
RECONCILIATION OF OPERATING LOSS TO NET CASH USED IN LOSS OPERATING ACTIVITIES:			
Operating Loss	\$ (49,800)	\$ (1,040)	\$ (50,840)
Adjustments to Reconcile Operating Loss to Net Cash Used In Operating Activities:			
Depreciation	1,542	-	1,542
Donated Commodities	3,875	-	3,875
Change in Assets and Liabilities:			
Accounts Receivable	18	46	64
Inventories	(290)	-	(290)
Accounts Payable	94	1	95
Accrued Salaries, Wages and Benefits	7	5	12
Unearned Revenue	(144)	1	(143)
Compensated Absences	14	(8)	6
Total Adjustments	<u>5,116</u>	<u>45</u>	<u>5,161</u>
Net Cash Used In Operating Activities	<u>\$ (44,684)</u>	<u>\$ (995)</u>	<u>\$ (45,679)</u>
NON-CASH CAPITAL AND RELATED FINANCING ACTIVITIES			
Transfer of Equipment from Other Funds	<u>\$ 790</u>	<u>\$ -</u>	<u>\$ 790</u>

The State Public School Fund paid salaries and benefits of \$46 thousand to administrative personnel of the Child Nutrition Fund during the fiscal year. The General Fund paid \$471 thousand for uncollectible meal sales. The payments are reflected as a transfer on the Statement of Revenues, Expenses and Changes in Net Position, page 29. The Child Nutrition Fund received donated commodities with a value of \$3.9 million during the fiscal year. The receipt of the commodities is recognized as a Non-Operating Revenue.

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Charlotte-Mecklenburg Board of Education conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies.

A. Reporting Entity

The Charlotte-Mecklenburg Board of Education (the Board or CMS) is a Local Education Agency empowered by State law [Chapter 115C of the North Carolina General Statutes] with the responsibility to oversee and control the activities related to public school education in Charlotte-Mecklenburg, North Carolina. The Board receives state, local, and federal government funding and must adhere to the legal requirements of each funding entity. Although Mecklenburg County (the County) levies all taxes, the Board determines how the school system will spend the funds generated for schools. The County cannot modify the school system's budget, nor is the County entitled to share in any surpluses or required to finance any deficits of the school system. For these reasons, the Board is not fiscally dependent on the County and therefore is recognized as a primary government. The Board also receives funding from state and federal government sources and must comply with the requirements of those funding entities.

B. Basis of Presentation

Government-Wide Statements: The Statement of Net Position and the Statement of Activities display information about the Board. These statements include the financial activities of the overall government. Interfund services provided and used are not eliminated in the process of consolidation. These statements distinguish between the *governmental* and *business-type activities* of the Board. Governmental activities generally are financed through intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Board and for each function of the Board's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the Board's funds. Separate statements for each fund category – *governmental* and *proprietary* – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from nonexchange transactions or ancillary activities.

The Board reports the following major governmental funds:

General Fund: The General Fund is the general operating fund of the Board. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. This fund is the "Local Current Expense Fund," which is mandated by State law [G.S. 115C-426].

State Public School Fund: The State Public School Fund includes appropriations from the Department of Public Instruction for the current operating expenditures of the public school system.

Individual Schools Fund: The Individual Schools Fund includes revenues and expenditures of the activity funds of the individual schools. The primary revenue sources include funds held on the behalf of various clubs and organizations, receipts from athletic events, and proceeds from various fund raising activities. The primary expenditures are for athletic teams, club programs, activity buses, and instructional needs.

Capital Projects Fund: The Capital Projects Fund accounts for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by proprietary funds and trust funds). It is mandated by State law [G.S. 115C-426]. Capital projects are funded by Mecklenburg County appropriations and proceeds of Mecklenburg County bonds issued for public school construction.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

Direct Federal Grants Fund: The Direct Federal Grants Fund is used to account for grant monies administered through the US Department of Education, US Department of Health and Human Services and other federal grants from various government agencies.

Special Revenue Fund: The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes including local, state, and federal government grants and private donations received from individual and corporate donors.

The Board reports the following major enterprise fund:

Child Nutrition Program: The Child Nutrition Program is used to account for the food service program within the school system.

C. Measurement Focus and Basis of Accounting

Government-Wide and Proprietary Fund Financial Statements: The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the Board gives (or receives) value without directly receiving (or giving) equal value in exchange, include grants and donations. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements: Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The Board considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. These could include federal, state, and county grants, and some charges for services. Expenditures are recorded when the related fund liability is incurred, except for claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Acquisitions under capital leases are reported as other financing sources.

Under the terms of grant agreements, the Board funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net positions available to finance the program. It is the Board's policy to first apply cost-reimbursement grant resources to such programs and then general revenues.

All governmental and business-type activities of the Board follow FASB Statements and Interpretations issued on or before November 30, 1989, Accounting Principles Board Opinions, and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements.

D. Budgetary Data

The *North Carolina School Budget and Fiscal Control Act* requires separate budgeting and accounting for resources entitled "Local Current Expense" (General), "State Public School", "Capital Projects", "State Administered Federal Fund", "Special Revenue Fund" and "Direct Federal Grants." These represent the principal operating resources available to the Board. Formal budgetary integration, including encumbrance accounting, is used during the fiscal year for the Governmental Funds. Budgetary comparisons, therefore, are on an encumbered, non-GAAP basis.

(Amounts expressed in thousands)

	General	State Public School Fund	Capital Projects	State Administered Federal Fund	Special Revenue Fund	Direct Federal Grants
Revenues over (under) expenditures and other financing sources (uses), Budgetary Basis	\$ (846)	\$ (2,306)	\$ (109,471)	\$ (1,362)	\$ (3,976)	\$ 999
Decrease in Insurance Fund Balance	(672)	-	-	-	-	-
Encumbrances at June 30, 2014	41,404	2,306	111,958	1,362	309	706
Encumbrances at June 30, 2013	(33,670)	-	(5,168)	-	-	-
Change in Fund Balance, GAAP Basis	\$ 6,216	\$ -	\$ (2,681)	\$ -	\$ (3,667)	\$ 1,705

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

CMS operates under an annual balanced budget adopted and administered in accordance with the *North Carolina School Budget and Fiscal Control Act*. The State law promulgates a standard budget format, which defines budgetary control at the fund, purpose/function or project level. The State law also provides for budget amendments and transfers. The budget amounts reported in the financial statements reflect approved amendments and transfers made during the year.

Annual budgets are adopted for all funds, except the individual schools fund, as required by the North Carolina General Statutes. State law for individual school funds requires no budget. All budgets are prepared using the modified accrual basis of accounting. The primary sources of revenues for the General Fund are budgeted allocations and appropriations from the State of North Carolina, Mecklenburg County and the Federal Government. Unexpended allocations from the State of North Carolina generally lapse at the end of the fiscal year; unexpended federal program allocations lapse on the program termination date. If any appropriations from Mecklenburg County are unexpended at the end of the fiscal year, they are included in the ending fund balance of the General Fund.

The appropriations in the various funds are formally budgeted and controlled at the functional level. Expenditures may not legally exceed appropriations at the functional level for all annually budgeted funds. By resolution of the Board, the Financial Officer, with the approval of the Superintendent, is authorized to transfer appropriations within a fund as follows:

- Proposed expenditures from State, Federal, or other sources of revenues, may be amended upon receipt of information altering the anticipated revenues. A report of such budget amendments shall be made to the Board of Education on a monthly basis.
- Allocations may be transferred within a function with a report of such transfers made to the Board of Education on a monthly basis.
- Transfers between functions or from contingency appropriations may be made with a report of such transfers made to the Board of Education.
- Transfers between funds shall not be made without prior approval of the Board of Education.
- The Board and the Board of County Commissioners must approve transfers to or from the "Capital Outlay" allocation.

North Carolina state law prohibits school systems from raising funds via direct taxation or issuance of debt. Mecklenburg County raises revenue to be used by the school system for capital projects from bond issues. The Board approves capital projects on a project-by-project basis. Although projects may continue for longer than one year, detail budgets, including encumbrance accounting are used to manage the projects. Bonds are available to the school system as project costs become measurable and do not lapse at year-end. Capital project revenues recognized from the State of North Carolina represent funds available to county governments to help them meet public school facility capital needs. The Board obtains state funds through the County on a cost reimbursement basis. The funds do not lapse at year-end.

During the fiscal year there were no budget amendments in the general fund. The amount estimated in the general fund adopted budget for interest revenue was overstated when compared with the amount of interest earned, causing a budget variance. This was due to a continuing decline in the interest rates for the year. The estimated amount included in the adopted budget for police sales versus what was actually earned for these revenues sources was also overstated. In contrast the budget adopted for restitution was understated as that actual revenue increased this year.

II. Assets, Liabilities, and Fund Equity

1. Deposits

All of the Board's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the Board's agents in the unit's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Board, these deposits are considered to be held by the agent in the entity's name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Board or with the escrow agent. Because of the inability to

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

measure the exact amount of collateral pledged for the Board under the Pooling Method, the potential exists for under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The Board has no policy regarding custodial credit risk for deposits.

On June 30, 2014, \$1.5 million of bank balances were covered by federal depository insurance and \$20.4 million were covered by collateral using the Pooling Method. Cash related to insurance reserves of \$11.7 million is held by the Division of Insurance and Risk Management, City of Charlotte, as administrator, for payment of insurance premiums or claims.

The carrying value of cash and cash equivalents at June 30, 2014 (expressed in thousands) is:

North Carolina Short-Term Investment Fund	\$	120,497
North Carolina Capital Management Trust		560
Cash in Banks		36,815
	\$	<u>157,972</u>

2. Investments

State statutes authorize the Board to invest in obligations of the U.S. Treasury; obligations of any agency of the United States of America, provided the payment of interest and principal of such obligations is fully guaranteed by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; certain non-guaranteed federal agencies; certain issues of commercial paper and banker's acceptances; the North Carolina Capital Management Trust (NCCMT), a SEC-registered (2a-7) money market mutual fund; and the North Carolina Short Term Investment Fund (STIF).

The STIF is managed by the staff of the Department of State Treasurer and operated in accordance with state laws and regulations. It is not registered with the SEC. It consists of an internal portion and an external portion in which the board participates. Investments are restricted to those enumerated in G.S. 147-69.1.

At June 30, 2014, the Board of Education had \$559,845 invested with the North Carolina Capital Management Trust's Cash Portfolio which carried a credit rating of AAAM by Standard and Poor's. There was \$120,497,122 invested with the State Treasurer in the Short Term Investment Fund (STIF). The STIF is unrated and has a weighted average maturing of 1.3 years. The Board has no policy for managing interest rate risk or credit risk.

The Board's investments are reported at fair value as determined by quoted market prices. The NCCMT Cash Portfolio's securities are valued at fair value, which is the NCCMT's share price. The STIF securities are reported at cost and maintain a constant \$1 per share value. Under the authority of G.S. 147-69.3, no unrealized gains or losses of the STIF are distributed to external participants of the fund.

3. Cash and Cash Equivalents

The Board pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

4. Inventories

The Board uses the purchases method to account for inventories in the governmental funds. The inventories of the Board's General Fund consist of expendable materials and supplies, which are recorded as expenditures when purchased. At the end of each fiscal year, inventory and applicable expense accounts are adjusted to reflect actual inventory on hand. The inventories are valued at average cost.

The Board uses the consumption method to account for inventories in the proprietary funds. Inventories consist of food and supplies and are recorded as expenses when consumed.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

5. Capital Assets

The Board's capital assets are recorded at original cost. Donated assets are listed at their estimated fair market value at the date of donation or forfeiture. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets. Land, buildings and building improvements are recorded at historical cost or estimated historical cost if purchased or constructed.

The County holds title to certain properties, which are reflected as capital assets in the financial statements of the Board. The properties have been deeded to the County to permit the County to receive refunds of sales tax paid for construction costs. Agreements between the County and the Board give the schools full use of the facilities, full responsibility for maintenance of the facilities, and provides that the County will convey title of the property back to the Board, once all restrictions of the financing agreements and all sales tax reimbursement requirements have been met.

It is the policy of the Board to capitalize all capital assets costing more than \$5,000 with an estimated useful life of two or more years. In addition, library books purchased in large quantities are capitalized. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

	<u>Years</u>
Buildings	35 - 50
Equipment	10 - 12
Library books	7
Vehicles and motorized equipment	6
Computer equipment	3

Land and construction in progress are not depreciated.

6. Unearned Revenue

Unearned revenue in the State Public School Fund, Special Revenue Fund and Direct Federal Grants Fund is principally for summer school tuition and programs for which funds have been received but not earned.

Unearned revenue in the Enterprise Funds represents registration and program fees received for the After School Enrichment Program and prepaid lunches for the Child Nutrition Program.

7. Compensated Absences

The Board follows the State's policy for vacation and sick leave. Employees may accumulate up to fifty-five (55) days earned vacation leave with such leave being fully vested when earned. For the Board, the current portion of the accumulated vacation pay is not considered to be material. The Board's liability for accumulated earned vacation and the salary-related payments as of June 30, 2014 is recorded in the government-wide and proprietary fund financial statements on a FIFO basis. An estimate has been made, based on prior years' records, of the current portion of compensated absences. Compensated absences are reported in governmental funds only if there is unused leave still outstanding at year-end following an employee's resignation or retirement.

The sick leave policy of the Board provides for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the board has no obligation for accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

8. Intergovernmental Expenditures

The 1997 North Carolina General Assembly passed legislation creating charter schools, an alternative to traditional public school education. Charter schools are separate entities and are not a component unit of the local school system. As part of the funding for charter schools, the legislation requires a portion of the local county funds designated for education to be redirected to charter schools.

The portion of local education funds redirected to the charter schools operating in Mecklenburg County in 2013-2014 was \$24,393,947. The amount was calculated in accordance with the legislation and passed through the Board.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

9. Net Position/Fund Balances

Net Position in the government-wide and proprietary fund financial statements is classified as net investment in capital assets; restricted; and unrestricted. Fund Balance noted as restricted net position represent constraints on resources that are either externally imposed by creditors, grantors, contributors, or the law or regulations of other governments, or imposed by law through state statute.

In the governmental fund financial statements, fund balance is composed of four classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent. The government fund types classify fund balances as follows:

Nonspendable Fund Balance – This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Inventories – portion of fund balance that is not an available resource because it represents the year-end balance of ending inventories, which are not spendable resources.

Restricted Fund Balance – This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

Restricted for Stabilization by State Statute – portion of fund balance that is restricted by State Statute [G.S. 115C-425(a)].

Restricted for Individual Schools – revenue sources restricted for expenditures for the various clubs and organizations, athletic events, and various fund raising activities for which they were collected.

Restricted for Insurance Claims – portion of fund balance that is restricted to meet claims incurred or expected to be incurred as determined by actuarial studies.

Assigned Fund Balance – portion of fund balance that Charlotte-Mecklenburg Board of Education intends to use for specific purposes.

Subsequent Year's Expenditures – portion of fund balance that is appropriated in the next year's budget that is not already classified in restricted or committed. The governing body approves the appropriation; however, the budget ordinance authorizes the Superintendent to transfer appropriations as disclosed in the notes to the basic financial statements at Note I (D).

Special Revenue – portion of fund balance that will be used by special revenue fund activities, as determined by the governing body.

Unassigned Fund Balance – the portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds. The general fund is the only fund that reports a positive unassigned fund balance amount.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

10. Capital Assets

Capital asset activity for the year ended June 30, 2014, was as follows (expressed in thousands):

	Balance 6/30/13	Increases	Decreases & Transfers to In-Service	Ending Balance 6/30/14
Governmental Activities				
Capital assets, not being depreciated:				
Land	\$ 122,557	\$ 303	\$ -	\$ 122,860
Construction in progress	91,212	81,427	(79,205)	93,434
Total capital assets not being depreciated	213,769	81,730	(79,205)	216,294
Capital assets being depreciated:				
Buildings and Improvements	2,144,983	86,613	-	2,231,596
Equipment, Library and Vehicles	183,718	3,555	(5,798)	181,475
Total capital assets being depreciated	2,328,701	90,168	(5,798)	2,413,071
Total Assets	2,542,470	171,898	(85,003)	2,629,365
Less accumulated depreciation for:				
Buildings and Improvements	(615,344)	(48,958)	-	(664,302)
Equipment, Library and Vehicles	(121,997)	(13,082)	5,788	(129,291)
Total accumulated depreciation	(737,341)	(62,040)	5,788	(793,593)
Government activities capital assets, net	\$ 1,805,129	\$ 109,858	\$ (79,215)	\$ 1,835,772
Business-type Activities				
Child Nutrition Fund:				
Capital assets being depreciated:				
Equipment & Vehicles	\$ 29,199	\$ 1,099	\$ (135)	\$ 30,163
Less accumulated depreciation for:				
Equipment & Vehicles	(20,279)	(1,542)	135	(21,686)
Business-type activities capital assets, net	\$ 8,920	\$ (443)	\$ -	\$ 8,477

Depreciation expense was charged to functions/programs of CMS as follows (expressed in thousands):

Governmental activities:	
Regular Instructional	\$ 58,646
Business Support	3,301
Co-curricular	81
Special Instructional	12
	\$ 62,040

11. Retirement Plan, Other Employment and Post-Employment Benefits

a. Teachers' and State Employees' Retirement System

Plan Description. Charlotte Mecklenburg Board of Education contributes to the statewide Teachers' and State Employees' Retirement System (TSERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. TSERS provides retirement benefits to plan members and beneficiaries. Article 1 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Teachers' and State Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for TSERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454 or by e-mail: osc.web.team@osc.nc.gov.

Funding Policy. Plan members are required to contribute six percent of their annual covered salary and the Board is required to contribute at an actuarially determined rate. The current rate is 8.69 % of annual covered payroll. The contribution requirements of plan members and Charlotte Mecklenburg Board of Education are established and may be amended by the North Carolina General Assembly.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

The Board's contributions to TSERS for the years ended June 30, 2014, 2013, and 2012 were \$60.1 million, \$58.4 million, and \$50.0 million, respectively, equal to the required contributions for each year.

b. Other Postemployment Benefits

1. Healthcare Benefits

Plan Description. The postemployment healthcare benefits are provided through a cost-sharing multiple-employer defined benefit plan administered by the Executive Administrator and the Board of Trustees of the Comprehensive Major Medical Plan (the Plan). The Executive Administrator and the Board of Trustees of the Plan establishes premium rates except as may be established by the General Assembly in an appropriation act. The Plan's benefit and contribution provisions are established by Chapter 135-7, Article 1, and Chapter 135, Article 3 of the General Statutes and may be amended only by the North Carolina General Assembly. By General Statute, the Plan accumulates contributions from employers and any earnings on those contributions in the Retiree Health Benefit Fund. These assets shall be used to provide health benefits to retired and disabled employees and their applicable beneficiaries. These contributions are irrevocable. Also by law, these assets are not subject to the claims of creditors of the employers making contributions to the Plan.

The State of North Carolina issues a publicly available financial report that includes financial statements and required supplementary information for the State's Comprehensive Major Medical Plan (also, referred to as the State Health Plan). An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <http://www.ncosc.net/> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454 or by email: osc.web.team@osc.nc.gov.

Funding Policy. The Comprehensive Major Medical Plan is administered by the Executive Administrator and Board of Trustees of the Plan, which establishes premium rates except as, may be established by the General Assembly in an appropriation act. The healthcare benefits for retired and disabled employees are the same as for active employees, except that the coverage becomes secondary when former employees become eligible for Medicare. For employees first hired on and after October 1, 2006, future coverage as retired employees is subject to the requirement that the future retiree have 20 or more years of retirement service credit in order to receive coverage on a noncontributory basis. Employees first hired on and after October 1, 2006 with 10 but less than 20 years of retirement service credit are eligible for coverage on a partially contributory basis. For such future retirees, the State will pay 50% of the State Health Plan's total noncontributory premium. For employees hired before October 1, 2006, healthcare benefits are provided to retirees (at no charge to the retirees) who have at least five years of contributing retirement membership prior to disability or retirement. In addition, persons who became surviving spouses of retirees prior to October 1, 1986, receive the same coverage as retirees at the State's expense.

Contributions are determined as a percentage of covered monthly payrolls. Annually, the monthly contribution rates to the Plan, which are intended to finance benefits and administrative expenses on a pay-as-you-go basis, are determined by the General Assembly in the Appropriations Bill. For the fiscal years ended June 30, 2014, 2013, and 2012, the School Board paid all annual required contributions to the Plan for postemployment healthcare benefits of \$37.4 million, \$37.1 million, and \$33.6 million, respectively. These contributions represented 5.4%, 5.3%, and 5.0% of covered payroll, respectively.

2. Long-term Disability Benefits

Plan Description. Short-term and long-term disability benefits are provided through the Disability Income Plan of North Carolina (DIPNC), a cost-sharing, multiple-employer defined benefit plan. The DIPNC is administered by the Board of Trustees of the Teachers' and State Employees' Retirement System. Long-term disability benefits are payable as an other postemployment benefit from DIPNC after the conclusion of the short-term disability period or after salary continuation payments cease, whichever is later, for as long as an employee is disabled. Benefit and contribution provisions are established by Chapter 135, Article 6, of the General Statutes and may be amended only by the North Carolina General Assembly. The Plan accumulates contributions from employers and any earnings on those contributions in the Disability Income Plan Trust Fund. The plan does not provide for automatic post-retirement benefit increases.

The State of North Carolina issues a publicly available financial report that includes financial statements and required supplementary information for the DIPNC. An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <http://www.ncosc.net/> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

Funding Policy. An employee is eligible to receive long-term disability benefits provided the following requirements are met: (1) the employee has five or more years of contributing membership service in the Teachers' and State Employees' Retirement System of North Carolina, earned within 96 months prior to the end of the short-term disability period or cessation of salary continuation payments, whichever is later; (2) the employee must make application to receive long-term benefits within 180 days after the conclusion of the short-term disability period or after salary continuation payments cease or after monthly payments for Workers' Compensation cease (excluding monthly payments for permanent partial benefits), whichever is later; (3) the employee must be certified by the Medical Board to be mentally or physically disabled for the further performance of his/her usual occupation; (4) the disability must have been continuous, likely to be permanent, and incurred at the time of active employment; (5) the employee must not be eligible to receive an unreduced retirement benefit from the Retirement System; and (6) the employee must terminate employment as a permanent, full-time employee. An employee is eligible to receive an unreduced retirement benefit from the Retirement System after (1) reaching the age of 65 and completing five years of creditable service, or (2) reaching the age of 60 and completing 25 years of creditable service, or (3) completing 30 years of creditable service, at any age.

For members with five or more years of membership service as of July 31, 2007, the monthly long-term disability benefit is equal to 65% of one-twelfth of an employee's annual base rate of compensation last payable to the participant or beneficiary prior to the beginning of the short-term disability period, plus the like percentage of one twelfth of the annual longevity payment to which the participant or beneficiary would be eligible. The monthly benefits are subject to a maximum of \$3,900 per month reduced by any primary Social Security disability benefits and by monthly payments for Workers' Compensation to which the participant or beneficiary may be entitled. The monthly benefit shall be further reduced by the amount of any monthly payments from the Department of Veterans Affairs, any other federal agency or any payments made under the provisions of G.S.127A-108, to which the participant or beneficiary may be entitled on account of the same disability. Provided in any event, the benefits payable shall be no less than \$10 a month. When an employee qualifies for an unreduced service retirement allowance from the Retirement System, the benefits payable from DIPNC will cease, and the employee will commence retirement under the TSERS. For members who obtain five years of membership service on or after August 1, 2007, the monthly long-term disability benefit is reduced by the primary Social Security retirement benefit to which you might be entitled should you become age 62 during the first 36 months. After the first 36 months of the long-term disability period, the long-term disability benefit is reduced by an amount equal to a primary Social Security disability benefit. If approved for long-term disability benefits, an irrevocable election may be made to forfeit the long-term disability benefit and retire on an early service retirement allowance or receive a return of contributions from the Retirement System. When an employee qualifies for an unreduced service retirement allowance from the Retirement System, the benefits payable from DIPNC will cease, and the employee will commence retirement under the TSERS.

The Board's contributions are established in the Appropriations Bill by the General Assembly. Benefit and contribution provisions are established by Chapter 135, Article 6, of the General Statutes and may be amended only by the North Carolina General Assembly. The contributions cannot be separated between the amounts that relate to other postemployment benefits and employment benefits for active employees.

Those individuals who are receiving extended short-term disability benefit payments cannot be separated from the number of members currently eligible to receive disability benefits as another postemployment benefit. For the fiscal years ended June 30, 2014, 2013, and 2012, the Board paid all annual required contributions to the DIPNC for disability benefits of \$3.0 million, \$3.1 million, and \$3.5 million, respectively. These contributions represented .44%, .44%, and .52% of covered payroll, respectively.

Death benefits are provided through the Death Benefit Trust Plan (Death Plan) for member of the Plan, a multiple-employer State administered cost-sharing plan funded on a one-year term cost basis. Lump sum death benefits are provided to employees (1) who die in active State service after one year of contributing membership service in the Plan, or (2) who die within 180 days after the retirement or termination of State service and have at least one year of contributing membership service in the Plan at the time of death. The death benefit payment is equal to the employee's sequentially highest 12 months salary during the 24 months prior to death, but must be a least \$25,000 and no more than \$50,000.

Charlotte-Mecklenburg Schools does provide benefit eligible employees with paid basic term life insurance of \$9,300. Employees who are permanent full-time or part-time employees are eligible to receive the paid benefit. The benefit does not continue post-employment. The benefit is paid in the event of the employee's death while employed with CMS to the employee's designated beneficiary.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

12. Commitments and Contingencies

State law requires that all contracts be recorded as encumbrances when signed. At year end, the Board's commitments with contractors for school construction totaled approximately \$105 million. These commitments will be funded by future revenues from Mecklenburg County.

CMS is involved in various pending and threatened claims and legal actions pertaining to the normal course of business activities. In the opinion of CMS's management, the ultimate resolution of these contingencies individually or in the aggregate will not have a material adverse effect on CMS's financial position.

CMS receives funds from state and federal grantor agencies that require periodic audits of the grant funds. Certain costs may be questioned during the audits as to appropriateness under the grant terms, and such questioned costs could result in a refund of grant monies to the grantor agency. CMS's management believes any required refunds resulting from such audits would be immaterial.

13. Risk Management

On July 1, 1993, the board established a Self-Funded Loss Program (the Program) administered by the Risk Management Division of the City of Charlotte Finance Department. The Program includes the following areas of risks: Commercial General Liability, Automobile Liability and Physical Damage, and Workers' Compensation. Property and other insurance coverage is purchased for risks that are best covered by an independent insurance carrier. There has been minimal change in the level of insurance coverage between years and no settlements by independent carriers have exceeded insurance coverage in the last three years.

The Program establishes a Loss Fund for accumulating resources to meet the financial needs of the Program not otherwise covered by insurance contracts. Contributions will be made to the fund as needed, preferably annually, in amounts believed to be sufficient to meet claims incurred or expected to be incurred as determined by actuarial studies. Payments for claims under the terms of the Program are limited to a total of \$1 million per any one occurrence for General Liability and Automobile Liability, \$500,000 per any one claim for Workers Compensation and \$25,000 per any one claim for property damage.

The Program is reported as part of the General Fund. The shortfall of revenues over expenditures in the amount of \$672,000 results in the decrease in retained earnings from fiscal year 2013. The loss decreases the prior year's net assets of \$3.7 million to \$3.0 million.

The accounts payable related to self-insurance in the General Fund for the current and prior year is based on GASB Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Claims liabilities are based on the estimated ultimate cost of settling the claims, which includes incremental claim adjustment expenditures/expenses (i.e. outside legal assistance) and estimated recoveries on unsettled claims as required by GASB Statement No. 30. The changes in the accounts payable are as follows:

	2014	2013	
Accounts payable, Beginning of year	\$ 6,341	\$ 6,307	
Payments	(2,571)	(3,758)	
Additions	3,780	3,792	
Accounts payable, End of year	\$ 7,550	\$ 6,341	

In accordance with G.S. 115C-442, the Board's employees who have custody of the Board's monies at any given time are performance bonded through a commercial surety bond. The finance officer is bonded for \$250,000. The remaining employees who have access to funds are bonded under a blanket bond for \$250,000.

14. Long-Term Obligations

a. Capital Leases

The Board leases equipment that is accounted for in the General Fund and is reflected in the government-wide statements. Assets recorded under capital leases at June 30, 2014 amounted to \$1.2 million. Accumulated depreciation relating to these assets was \$816 thousand.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2014

Under the terms of these leases, the Board's obligation to pay is contingent upon continued appropriation of funds by Mecklenburg County for that purpose. At the end of the lease period, the lessor will transfer title of the equipment to the Board.

The following is a schedule by year of future minimum lease payments and present value of the net minimum lease payments as of June 30, 2014 (expressed in thousands):

Year Ending June 30:

2015	\$	282
2016		119
2017		50
Total Minimum Lease Payments		451
Less: Interest		(10)
Present Value of Net Minimum Lease Payments	\$	441

The Board also has various annual lease agreements principally for office equipment, which are classified as operating leases. Operating lease expense for the year ended June 30, 2014 totaled \$45,147.

b. Installment Purchases

The Board is authorized to finance the purchase of school buses under G.S. 115C-528(a). Session law 2003-284, section 7.25 authorized the State Board of Education to allot monies for the payment, on financing contracts entered into pursuant to G.S. 115C-528. The State has accepted the bid to purchase Thomas Built Buses through a special third party financing arrangement.

The future minimum payment of the installment purchase as of June 30, 2014 (expressed in thousands), is as follows:

<u>Year Ending June 30</u>		<u>Government Activities</u>
2015	\$	4,690
Total Payment	\$	4,690

c. Compensated Absences

The Board follows the State's policy for vacation leave. Employees may accumulate up to fifty-five (55) days earned vacation leave with such leave being fully vested when earned. Compensated absences as of June 30, 2014 are as follows:

Government Activities	\$	72,051
Proprietary Funds	\$	2,198

d. Energy Performance Contract

The Board has an Energy Performance Contract Agreement for the purpose of furnishing certain professional services designed to reduce energy consumption and operational costs. The agreement is financed by Wells Fargo Bank. Energy savings resulting from the project are expected to equal or exceed the total costs payable.

The annual debt service requirements for the Energy Performance Contract Agreement (expressed in thousands) are as follows:

<u>Year Ending</u>	<u>Principal</u>		<u>Interest</u>	
2015	\$	510	\$	72
2016		529		54
2017		548		35
2018		567		15
Total Payments	\$	2,154	\$	176

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
NOTES TO BASIC FINANCIAL STATEMENTS
For the Year Ended June 30, 2014

e. Debt Outstanding (expressed in thousands)

The following is a summary of changes in the Board's debt outstanding for the fiscal year ended June 30, 2014:

Governmental Activities	Balance July 1, 2013	Increases	Decreases	Balance June 30, 2014	Current Portion
Capital Leases	\$ 916	\$ -	\$ 475	\$ 441	\$ 274
Installment purchases	9,381	-	4,691	4,690	4,690
Compensated absences	65,693	11,701	5,343	72,051	5,343
Energy Performance Contract	2,647	-	493	2,154	510
Total Governmental	<u>\$ 78,637</u>	<u>\$ 11,701</u>	<u>\$ 11,002</u>	<u>\$ 79,336</u>	<u>\$ 10,817</u>
Business Type Activities					
Compensated absences	\$ 2,192	\$ 125	\$ 119	\$ 2,198	\$ 119
Total Business	<u>\$ 2,192</u>	<u>\$ 125</u>	<u>\$ 119</u>	<u>\$ 2,198</u>	<u>\$ 119</u>

Compensated absences and capital leases are typically liquidated by the general and other governmental funds.

15. Interfund Balances and Activity (expressed in thousands)

Transfers to/from other funds for the year ended June 30, 2014, consist of the following:	Amount
From the State Public School Fund to the Child Nutrition Fund for administrative costs	\$ 46
From the General Fund to the Child Nutrition Fund for uncollectible meals sales	471
	<u>\$ 517</u>

16. Fund Balance (expressed in thousands)

The Board of Education has a revenue spending policy that provides guidance for programs with multiple revenue sources. The Finance Officer will use resources in the following hierarchy: bond proceeds, federal funds, State funds, local non-board of education funds, board of education funds. For purposes of fund balance classification expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance and lastly unassigned fund balance. The Finance Officer has the authority to deviate from this policy if it is in the best interest of the Board of Education.

The following schedule provides management and citizens with information on the portion of General fund balance that is available for appropriation.

Total fund balance – General Fund	\$ 73,779
Less:	
Inventories	1,135
Stabilization by State Statute	43,511
Insurance Claims	4,283
Appropriated Fund Balance in 2015 budget	9,082
Remaining Fund Balance	<u>\$ 15,768</u>

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
NOTES TO BASIC FINANCIAL STATEMENTS
For the Year Ended June 30, 2014

17. Encumbrances (expressed in thousands)

Encumbrances are amounts needed to pay any commitments related to purchase orders and contracts that remain unperformed at year-end.

General Fund	\$	41,404
State Public School Fund	\$	2,306
Capital Projects Fund	\$	111,958
State Administered Federal Fund	\$	1,362
Special Revenue Fund	\$	309
Direct Federal Grants Fund	\$	706

CHARLOTTE MECKLENBURG BOARD OF EDUCATION
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
CAPITAL PROJECTS FUND
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2014

(Amounts expressed in thousands)

	BUDGET	ACTUAL	VARIANCE FROM BUDGET
REVENUES			
Mecklenburg County:			
Appropriation	\$ 7,460	\$ 4,960	\$ (2,500)
Capital Improvement Fund	313,479	90,460	(223,019)
	<u>320,939</u>	<u>95,420</u>	<u>(225,519)</u>
State:			
School Bus	4,691	4,691	-
	<u>4,691</u>	<u>4,691</u>	<u>-</u>
Other:			
Sale of School Property	280	279	(1)
Insurance Proceeds on Property			
Damage and Loss	124	124	-
Interest	22	22	-
Other	582	583	1
	<u>1,008</u>	<u>1,008</u>	<u>-</u>
Total Revenues	<u>326,638</u>	<u>101,119</u>	<u>(225,519)</u>
EXPENDITURES			
Land and Buildings:			
Land:			
Purchase of New Sites	3,884	332	3,552
Buildings:			
General Contracts	155,748	136,797	18,951
Heating Contracts	1,203	1,203	-
Electrical Contracts	295	292	3
Plumbing Contracts	260	260	-
Architect Fees	23,682	11,033	12,649
Miscellaneous Contracts	110,691	38,940	71,751
	<u>291,879</u>	<u>188,525</u>	<u>103,354</u>
Improvements to Sites	220	155	65
Furniture, Fixtures and Equipment	25,843	11,787	14,056
Vehicles	5,016	9,791	(4,775)
Total Expenditures	<u>326,842</u>	<u>210,590</u>	<u>116,252</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>(204)</u>	<u>(109,471)</u>	<u>(109,267)</u>
OTHER FINANCING SOURCES			
Appropriated Fund Balance	204	-	(204)
REVENUES OVER (UNDER) EXPENDITURES AND OTHER FINANCING SOURCES (USES)	<u>\$ -</u>	<u>\$ (109,471)</u>	<u>\$ (109,471)</u>

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - BUDGET AND ACTUAL
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

(Amounts expressed in thousands)

	CHILD NUTRITION PROGRAM			AFTER SCHOOL ENRICHMENT PROGRAM		
	BUDGET	ACTUAL	VARIANCE	BUDGET	ACTUAL	VARIANCE
OPERATING REVENUES						
Food Sales	\$ 20,275	\$ 15,204	\$ (5,071)	\$ -	\$ -	\$ -
Participant Fees	-	-	-	13,641	12,678	(963)
Total Operating Revenues	<u>20,275</u>	<u>15,204</u>	<u>(5,071)</u>	<u>13,641</u>	<u>12,678</u>	<u>(963)</u>
OPERATING EXPENSES						
Food Costs	29,896	26,316	3,580	467	467	-
Salaries and Benefits	26,810	26,810	-	9,529	9,526	3
Other Operating Expenses	13,210	10,336	2,874	5,464	3,725	1,739
Depreciation	1,542	1,542	-	-	-	-
Total Operating Expenses	<u>71,458</u>	<u>65,004</u>	<u>6,454</u>	<u>15,460</u>	<u>13,718</u>	<u>1,742</u>
OPERATING INCOME (LOSS)	<u>(51,183)</u>	<u>(49,800)</u>	<u>1,383</u>	<u>(1,819)</u>	<u>(1,040)</u>	<u>779</u>
NON-OPERATING REVENUES:						
U.S. Government Subsidy	45,797	45,797	-	-	-	-
U.S. Government Commodities	3,875	3,875	-	-	-	-
Other	65	65	-	-	-	-
Interest Income	139	97	(42)	21	21	-
Total Non-Operating Revenues	<u>49,876</u>	<u>49,834</u>	<u>(42)</u>	<u>21</u>	<u>21</u>	<u>-</u>
INCOME (LOSS) BEFORE TRANSFER	<u>(1,307)</u>	<u>34</u>	<u>1,341</u>	<u>(1,798)</u>	<u>(1,019)</u>	<u>779</u>
OTHER FINANCING SOURCES (USES):						
Appropriated Net Position	-	-	-	1,798	-	(1,798)
Capital Contributions	790	790	-	-	-	-
Transfer In	517	517	-	-	-	-
Total Other Financing Sources (Uses)	<u>1,307</u>	<u>1,307</u>	<u>-</u>	<u>1,798</u>	<u>-</u>	<u>(1,798)</u>
CHANGE IN NET POSITION	<u>\$ -</u>	<u>1,341</u>	<u>\$ 1,341</u>	<u>\$ -</u>	<u>(1,019)</u>	<u>\$ (1,019)</u>
NET POSITION--Beginning of Year		<u>34,206</u>			<u>4,154</u>	
NET POSITION--End of Year		<u>\$ 35,547</u>			<u>\$ 3,135</u>	

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL - STATE ADMINISTERED FEDERAL FUND
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2014**

(Amounts expressed in thousands)

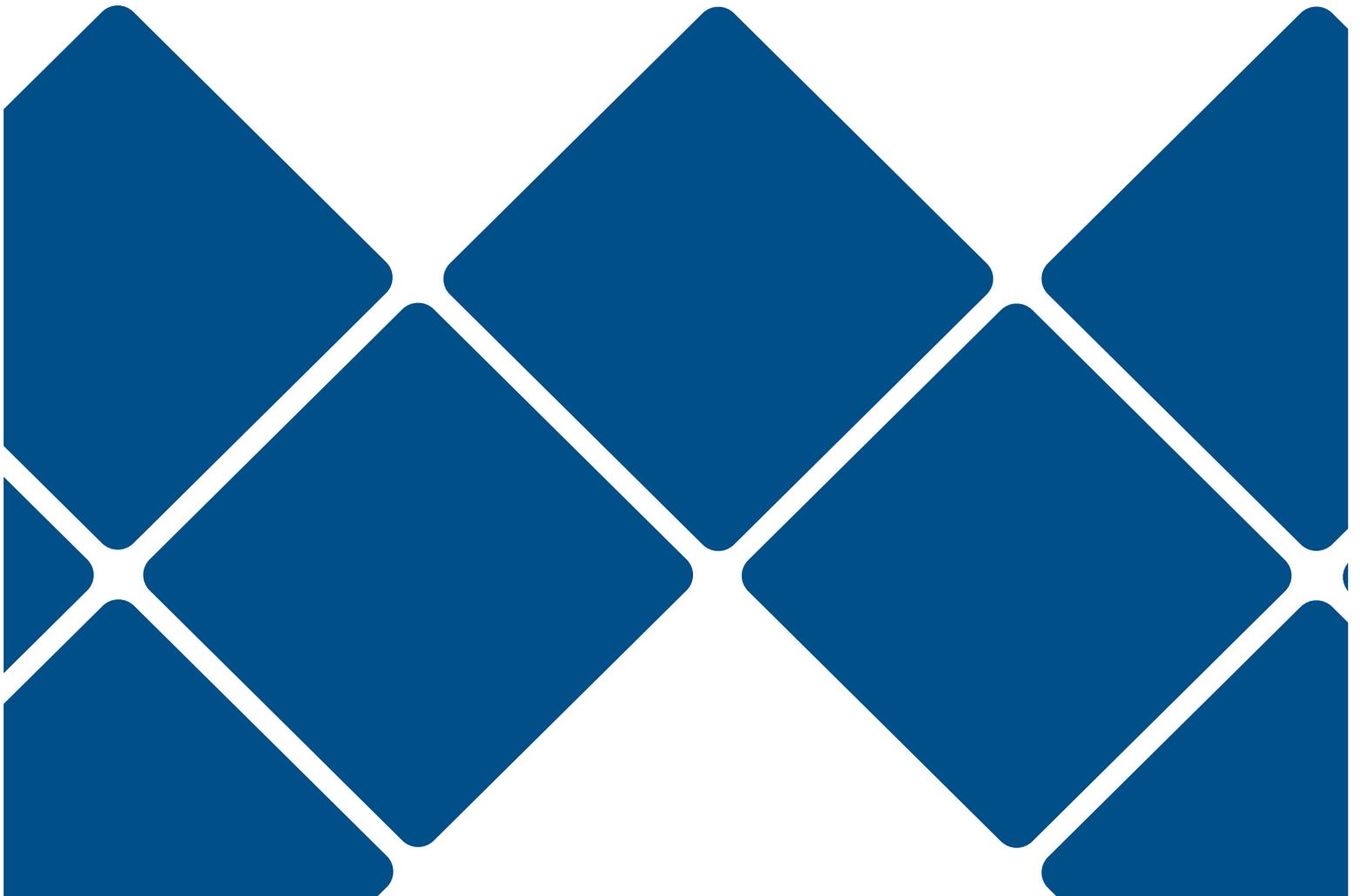
	BUDGET	ACTUAL	VARIANCE FROM BUDGET
REVENUES			
U. S. Government Agencies	\$ 123,170	\$ 79,339	\$ (43,831)
Total Revenues	<u>123,170</u>	<u>79,339</u>	<u>(43,831)</u>
EXPENDITURES			
Current Operating Expenditures:			
Instructional Programs:			
Regular	11,146	7,441	3,705
Special	90,929	62,249	28,680
School Leadership	91	91	-
School-Based Support	5,236	3,941	1,295
Total Instructional Programs	<u>107,402</u>	<u>73,722</u>	<u>33,680</u>
Support and Development	378	180	198
Special Population Support	4,598	2,059	2,539
Technology Support	1,865	(35)	1,900
Operational Support	565	280	285
Financial and Human Resources	2,405	1,391	1,014
Accountability Services	935	650	285
Ancillary Services	33	8	25
Total Current Operating Expenditures	<u>118,181</u>	<u>78,255</u>	<u>39,926</u>
Intergovernmental Expenditures:			
Other	4,989	2,446	2,543
Total Intergovernmental Expenditures	<u>4,989</u>	<u>2,446</u>	<u>2,543</u>
Total Expenditures	<u>123,170</u>	<u>80,701</u>	<u>42,469</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>\$ -</u>	<u>\$ (1,362)</u>	<u>\$ (1,362)</u>

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2014
Comprehensive Annual

FINANCIAL REPORT

STATISTICAL SECTION



STATISTICAL SECTION

STATISTICAL SECTION
(UNAUDITED)

This section of Charlotte Mecklenburg Schools' Comprehensive Annual Financial Report presents detailed information for understanding what the information in the financial statements, note disclosures, and required supplementary information says about CMS' overall financial health.

Contents	Page
Financial Trends	48-86
These schedules provide trend information to help the reader understand how CMS' financial performance and well-being have changed over time.	
Revenue Capacity	87-89
Since CMS revenues are primarily provided by Mecklenburg County, these schedules on the county's revenue sources are relevant to an understanding of Mecklenburg County's most significant local revenue source, the property tax.	
Debt Capacity	90
Since CMS construction funding is primarily provided by Mecklenburg County, these schedules of the county's debt capacity assist the reader in assessing the affordability of Mecklenburg County's current levels of outstanding debt and Mecklenburg County's ability to issue additional debt in the future.	
Demographic and Economic Information	91-92
Details found in these schedules offer demographic and economic indicators to aid the reader in understanding the environment within which CMS' financial activities take place.	
Operating Information	93-104
These schedules contain select operating indicators to help the reader understand how the information in CMS' financial report relates to the services CMS provides and the activities it performs.	

Charlotte-Mecklenburg Board of Education

Facts and Information About

Mecklenburg County, North Carolina

Charlotte-Mecklenburg was first settled by Scots-Irish immigrants in the 1740's. The County of Mecklenburg was established in 1762 and the City of Charlotte was incorporated in 1768. The city was named for Queen Charlotte, wife of England's King George III. The county was named for her birthplace, the German principality of Mecklenburg.

Charlotte grew as a crossroads of commerce with effective government and a strong business environment. In 1799, America's first major gold discovery occurred near Charlotte. The city quickly became the center of gold production in the United States until the California Gold Rush of 1849.

The Charlotte area became industrialized in the late 19th century when the "Cotton Mill Campaign" brought the textile industry from the New England area to the Carolinas. The first graded school system was established in Charlotte in 1882 with an enrollment of 500. Prior to that there had been a separate male academy and female institute. By 1903, over half of the textile production in the United States was located within a 100 mile radius of Charlotte. The Charlotte school system had grown to 2,600 pupils, the largest school system south of Baltimore.

By 1949, the Charlotte school system had an enrollment of 20,000 students and employed 672 staff. Railroads and the early development of an excellent state highway system encouraged the development of wholesale and distribution facilities in Charlotte to serve the Carolinas and Southeastern United States. Today, because of on-going attention to transportation development, over half of the population of the United States can be reached from Charlotte within one hour's flight time or one day by truck.

In 1960, the city and county school systems were consolidated resulting in the Charlotte-Mecklenburg Board of Education.

Facts of interest about the Charlotte-Mecklenburg Schools:

County area served	527 square miles
Number of schools	
Elementary	100
Middle	30
High	25
Special Programs	5
Number of support facilities	13
Class Size:	
Grades K-3	19 student average
Grades 4-9	21 student average
Grades 10-12	18 student average
Pupil Transportation data:	
Total number of buses	993
Total average number of students transported daily	91,421
Average miles traveled daily	105,000
Average number of routes	993
Cost per mile	\$3.43

A Profile of the Charlotte-Mecklenburg Schools

The Charlotte-Mecklenburg School System serves more than 145,000 students including pre-k students and has experienced continued enrollment growth for the past few years. The school system is consolidated and serves students who live in the city of Charlotte, in Mecklenburg County and in all the small towns and communities throughout the county.

The Charlotte-Mecklenburg School System does not discriminate against any person on the basis of sex, national origin, race, ethnic background, color, religion, age or disability in any of its educational or employment programs or activities.

The system operates 92 Elementary schools, 8 Pre-K-8, 30 Middle schools, 25 High schools and 5 Special programs.

ORGANIZATION

The Charlotte-Mecklenburg Board of Education has nine members, three elected at large and six elected by district. Members serve four-year terms. The Board appoints the superintendent.

The school system is administratively divided into seven geographic communities. Under this plan, each school becomes more closely aligned with the community it serves. It puts resources and administration closer to the parents and other members of the public. Learning Community Superintendents are assigned administrative responsibilities for these sections. There is a rich variety of school offerings that attend to the learning styles and interest of all students. Many schools use new and innovative techniques and strategies, and technology is stressed in all schools.

Performance Standards have been developed for all grades and courses and criterion-referenced tests insure that high standards are maintained. Site-based management is an expectation for all schools.

ELEMENTARY SCHOOLS

The school system provides free kindergarten. Attendance is not required but is recommended highly. Students must be five years old on or before August 31 to be eligible for kindergarten.

The elementary curriculum is standardized to ensure that each child receives a quality education in the basics of language arts, social studies, math, science, health and physical education. A strong emphasis is placed on literacy in the primary grades and computers are used in all elementary schools.

MIDDLE SCHOOLS

Middle schools, for grades six through eight, use a team approach where each instructional team teaches one group of students. This approach allows teachers to personalize instruction and helps ease the transition from elementary school.

The middle school instructional program emphasizes language arts, math, science and social studies while allowing students to explore interests through pre-vocational, fine arts, and foreign language courses. There is a diversified program of physical activities which includes intramural sports.

MAGNET SCHOOLS

The Charlotte-Mecklenburg School System is committed to the magnet school concept, with 9 magnet programs operating in 37 schools. Each program focuses on an area of special interest such as Visual and Performing Arts, STEM, World Language, and IB, or an instructional style such as Montessori or Traditional. Selection is based on application with approximately 19,000 students attending magnet programs.

A Profile of the Charlotte-Mecklenburg Schools

HIGH SCHOOLS

The Charlotte-Mecklenburg School System has stringent graduation requirements. A hybrid form of the Four by Four Scheduling Format is used in the high schools.

High schools offer a variety of courses from those that reinforce basic skills to advanced ones. Students may earn college credits or take advanced vocational courses through a special agreement with Central Piedmont Community College.

Sixty percent of the system's high school students, compared to only fifty percent nationwide, take the Scholastic Aptitude Test. (SAT). Local scores are above the North Carolina average but below the national average. Programs are in place in each high school to help students boost their scores. All 10th graders take the preliminary SAT as exposure to the actual test.

STUDENTS WITH SPECIAL NEEDS

The school system provides services to students with special education needs. Programs operate for students who meet eligibility in the following areas: Intellectually Impaired, Learning Disabled, Traumatic Brain Injury, Emotionally Disabled, Orthopedic Impairment, Autism Spectrum Disorder, Speech Language Impairment, Visual Impairment, Deafness, Hearing Impairment or Other Health Impairment. Most services are provided in the regular school setting. Services are also provided in separate programs located at Metro School and Lincoln Heights Academy.

Services are also provided in separate programs at Dolly Tate Teenage Parent Services for pregnant students, Hawthorne High for students with difficulties in traditional school settings, a Child's Place for students whose families are homeless, Turning Point Academy for students at risk of dropping out, and Northwest School of the Arts for the artistically talented.

A program also is available for students whose native language is not English. The English as a Second Language program concentrates on helping students adjust to a new language and culture so they can be successful in a regular classroom setting.

BEFORE AND AFTER SCHOOL CARE

Mecklenburg County has a high percentage of working parents. As a result, before and after school care for children is a problem for many parents.

In response to that problem, before school and after school care is provided at many schools. The programs serve children in pre-kindergarten through middle school for a weekly fee.

The programs offer students supervised recreational, snack and homework time and opportunities for cultural enrichment.

PRE-KINDERGARTEN PROGRAM

The Pre-Kindergarten Program, initiated in 1996, serves over 3,400 four year olds at distributed sites. This innovative and creative full day program focusing on language development and literacy is designed for children who demonstrate educational need. The program is funded by federal and local sources.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
COMPARATIVE AVERAGE DAILY MEMBERSHIP - SCHOOLS AND SPECIAL PROGRAMS
FOR THE YEARS ENDED JUNE 30, 2014 AND 2013**

	ADM 2014	ADM 2013		ADM 2014	ADM 2013
PRESCHOOL PROGRAM:					
Distributed Sites	3,481	3,301			
Total Preschools	<u>3,481</u>	<u>3,301</u>			
ELEMENTARY SCHOOLS:					
Albemarle Road	1,260	1,145	Matthews	994	995
Allenbrook	494	510	McAlpine	510	501
Bain	921	955	McKee Road	511	519
Ballantyne	855	835	Merry Oaks	727	722
Barnette	635	670	Montclaire	618	576
Barringer	622	631	Morehead	1,119	1,073
Beverly Woods	744	754	Mountain Island	668	652
Berewick	690	675	Myers Park	724	724
Billingsville	574	540	Nathaniel Alexander	868	887
Blythe	1,078	1,070	Nations Ford	674	608
Briarwood	684	708	Newell	739	752
Chantilly	255	267	Oakdale	685	670
Clear Creek	654	678	Oaklawn	519	522
Collinswood	713	701	Olde Providence	703	720
Cornelius	591	626	Park Road	434	423
Cotswold	815	781	Paw Creek	550	507
Croft Community	705	723	Pineville	780	758
Crown Point	716	718	Pinewood	574	527
Davidson	723	770	Piney Grove	848	803
David Cox Road	827	857	Polo Ridge	1,039	1,014
Devonshire	611	565	Providence Spring	843	888
Dilworth	618	534	Rama Road	579	625
Eastover	462	450	Reedy Creek	758	754
Elizabeth Lane	986	973	River Gate	868	769
Elon Park	1,144	1,090	River Oaks	660	618
Elizabeth Traditional	532	542	Sedgefield	411	415
Endhaven	727	747	Selwyn	834	872
First Ward	549	530	Shamrock Gardens	437	465
Grand Oak	604	-	Sharon	808	803
Greenway Park	618	619	Smithfield	651	645
Joseph W. Grier	821	851	Statesville Road	536	581
J.H. Gunn	724	718	Steele Creek	731	728
J.V. Washam	1,068	1,113	Sterling	633	590
Hawk Ridge	913	896	Stoney Creek	883	874
Hickory Grove	996	1,014	Torrence Creek	527	1,193
Highland Creek	1,197	1,232	Tuckaseegee	812	777
Hidden Valley	955	820	University Meadows	677	718
Highland Mill Montessori	227	232	University Park	423	376
Highland Renaissance	506	469	Irwin Academic Center	564	545
Hornets Nest	629	587	Whitewater Academy	726	704
Huntersville	772	793	Winding Springs	862	767
Huntingtowne Farms	932	900	Windsor Park	910	881
Idlewild	820	803	Winget Park	1,001	949
Lake Wylie	648	629	Winterfield	710	691
Lansdowne	639	641	Total Elementary Schools	<u>66,538</u>	<u>65,694</u>
Lebanon Road	804	801			
Long Creek	501	511	Pre-K- 8:		
Mallard Creek	851	839	Ashley Park PreK-8 School	584	545
			Berryhill School	652	583
			Bruns Avenue Academy	820	762
			Druid Hills Academy	623	632
			Reid Park Academy	815	775
			Thomasboro Academy	796	741
			Walter G. Byers School	539	536
			Westerly Hills Academy	578	550
			Total Pre-K-8 Schools	<u>5,407</u>	<u>5,124</u>

Source: Charlotte-Mecklenburg Schools Planning Services. Membership for the ninth month of the 2013-2014 school year.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
COMPARATIVE AVERAGE DAILY MEMBERSHIP - SCHOOLS AND SPECIAL PROGRAMS
FOR THE YEARS ENDED JUNE 30, 2014 AND 2013**

	ADM 2014	ADM 2013		ADM 2014	ADM 2013
MIDDLE SCHOOLS:			Int'l Bus. & Comm. Studies at Olympic	376	402
Albemarle Road	1,171	1,154	Int'l Studies & Global Econ. at Olympic	389	408
J. McKnitt Alexander	880	883	METS at Olympic	523	508
Bailey Road	1,579	1,529	Biotech, Health, & Public Admin. at Olympic	479	441
Bradley	1,143	1,143	Performance Learning Center	156	146
Carmel	1,052	1,089	Providence	1,934	1,981
Cochrane	933	793	Rocky River	1,638	1,638
Community House	1,657	1,578	South Mecklenburg	2,653	2,450
Crestdale	848	910	Zebulon B. Vance	1,594	1,679
Coulwood	753	778	W.A. Hough	2,204	2,080
Eastway	904	809	West Charlotte	1,564	1,577
Alexander Graham	1,447	1,444	West Mecklenburg	1,849	1,784
Robert F. Kennedy	669	683	Total High Schools	<u>37,080</u>	<u>36,426</u>
McClintock	763	704			
James Martin	1,147	1,081	SPECIAL SCHOOLS		
Jay M. Robinson	1,110	1,068	Turning Point Academy	378	218
Marie G. Davis Military Academy	658	685	Hawthorne High	141	211
Martin Luther King Jr.	1,063	945	Metro School	239	242
Mint Hill	1,253	1,231	Lincoln Heights Academy	118	96
Northeast	785	821	Northwest School of the Arts	970	931
Northridge	804	802	Total Special Schools	<u>1,846</u>	<u>1,698</u>
Piedmont	955	933			
Quail Hollow	966	929	TOTAL AVERAGE DAILY		
Randolph	1,177	1,171	MEMBERSHIP (ADM)	<u>142,466</u>	<u>139,772</u>
Ranson	1,136	1,113			
Ridge Road	1,446	1,445	TOTAL AVERAGE DAILY		
Sedgefield	700	598	ATTENDANCE (ADA)	<u>137,148</u>	<u>132,498</u>
E.E. Waddell Language Academy	1,350	1,259			
South Charlotte	895	923	ADA/ADM		
Southwest	1,411	1,425		<u>96.3%</u>	<u>94.8%</u>
Whitewater	940	904			
Total Middle Schools	<u>31,595</u>	<u>30,830</u>			
HIGH SCHOOLS:					
Ardrey Kell	2,507	2,417			
Berry Academy of Technology	1,549	1,547			
Cato Middle College High	199	194			
David W. Butler	2,009	2,001			
East Mecklenburg	1,752	1,726			
Garinger	1,324	1,346			
Harry P. Harding	1,527	1,454			
Hopewell	1,598	1,614			
Independence	2,157	2,096			
Mallard Creek	2,244	2,237			
Myers Park	2,657	2,666			
North Mecklenburg	1,719	1,573			
Renaissance at Olympic	479	461			

Source: Charlotte-Mecklenburg Schools Planning Services. Membership for the ninth month of the 2013-2014 school year.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
NET POSITION BY COMPONENTS
FOR THE LAST TEN FISCAL YEARS

(Amounts expressed in thousands)

	Fiscal Year				
	6/30/2005	6/30/2006	6/30/2007	6/30/2008	6/30/2009
Governmental activities					
Net Investment in capital assets	\$ 1,296,282	\$ 1,411,304	\$ 1,495,263	\$ 1,635,624	\$ 1,806,272
Restricted	2,659	2,909	3,115	3,123	3,111
Unrestricted	20,447	5,393	26,163	20,837	18,380
Total governmental activities net position	<u>1,319,388</u>	<u>1,419,606</u>	<u>1,524,541</u>	<u>1,659,584</u>	<u>1,827,763</u>
Business-type activities					
Net Investment in capital assets	6,254	6,419	7,777	8,904	9,524
Restricted	-	-	-	-	-
Unrestricted	11,129	11,320	13,274	15,065	17,003
Total business-type activities net position	<u>17,383</u>	<u>17,739</u>	<u>21,051</u>	<u>23,969</u>	<u>26,527</u>
Primary government					
Net Investment in capital assets	1,302,536	1,417,723	1,503,040	1,644,528	1,815,796
Restricted	2,659	2,909	3,115	3,123	3,111
Unrestricted	31,576	16,713	39,437	35,902	35,383
Total primary government net position	<u>\$ 1,336,771</u>	<u>\$ 1,437,345</u>	<u>\$ 1,545,592</u>	<u>\$ 1,683,553</u>	<u>\$ 1,854,290</u>

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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
NET POSITION BY COMPONENTS
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

					Fiscal Year				
					6/30/2010	6/30/2011	6/30/2012	6/30/2013	6/30/2014
\$	1,842,883	\$	1,809,700	\$	1,768,069	\$	1,794,832	\$	1,830,641
	3,197		69,707		70,163		55,711		57,893
	<u>37,392</u>		<u>(13,592)</u>		<u>(8,893)</u>		<u>(31,498)</u>		<u>(37,853)</u>
	<u>1,883,472</u>		<u>1,865,815</u>		<u>1,829,339</u>		<u>1,819,045</u>		<u>1,850,681</u>
	10,706		10,341		9,714		8,920		8,477
	-		-		-		-		-
	<u>20,731</u>		<u>24,663</u>		<u>29,494</u>		<u>29,440</u>		<u>30,205</u>
	<u>31,437</u>		<u>35,004</u>		<u>39,208</u>		<u>38,360</u>		<u>38,682</u>
	1,853,589		1,820,041		1,777,783		1,803,752		1,839,118
	3,197		69,707		70,163		55,711		57,893
	<u>58,123</u>		<u>11,071</u>		<u>20,601</u>		<u>(2,058)</u>		<u>(7,648)</u>
\$	<u>1,914,909</u>	\$	<u>1,900,819</u>	\$	<u>1,868,547</u>	\$	<u>1,857,405</u>	\$	<u>1,889,363</u>

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE LAST SEVEN FISCAL YEARS**

(Amounts expressed in thousands)

	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>
<u>Functions/Programs</u>	<u>6/30/2008</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>6/30/2011</u>
Primary government:				
EXPENSES				
Governmental Activities:				
Instructional Programs				
Regular	\$ 592,396	\$ 660,155	\$ 575,153	\$ 583,406
Special	187,856	197,082	190,130	196,333
School Leadership	67,007	68,850	64,696	65,811
Co-Curricular	12,277	11,702	11,287	11,787
School-Based Support	59,148	54,521	54,238	51,180
Support and Development	5,794	5,882	5,728	5,662
Special Population Support	7,304	6,575	6,619	6,662
Technology Support	12,667	14,962	16,628	15,076
Operational Support	178,293	185,100	158,984	167,760
Financial and Human Resources	26,658	28,940	25,963	28,654
Accountability Services	5,710	8,407	6,568	7,791
System-Wide Pupil Support	3,502	3,542	3,054	2,950
Policy, Leadership and Public Relations	15,460	14,101	13,710	10,429
Community Services	1,224	1,376	1,527	1,017
Debt Service-Interest	2,601	6,455	238	9,485
Total Governmental Activities Expenses	<u>1,177,897</u>	<u>1,267,650</u>	<u>1,134,523</u>	<u>1,164,003</u>
Business Type Activities:				
After School Program	15,092	15,579	14,085	14,211
Child Nutrition	58,103	60,686	59,035	60,862
Total Business Type Activities Expenses	<u>73,195</u>	<u>76,265</u>	<u>73,120</u>	<u>75,073</u>
TOTAL PRIMARY GOVERNMENT EXPENSES	<u>1,251,092</u>	<u>1,343,915</u>	<u>1,207,643</u>	<u>1,239,076</u>
REVENUES				
Governmental Activities:				
Charges for services:				
Instructional Programs - Regular	382	510	355	559
Community Services	904	1,397	1,682	1,797
Operating Grants and Contributions	76,709	82,807	145,049	161,565
Total Governmental Activities Revenues	<u>77,995</u>	<u>84,714</u>	<u>147,086</u>	<u>163,921</u>
Business Type Activities:				
Charges for services:				
After School Program	15,110	15,647	14,583	14,718
Child Nutrition	23,193	22,842	20,301	18,216
Operating Grants and Contributions:				
After School Program	84	-	-	-
Child Nutrition	34,416	38,039	40,583	44,225
Capital Grants and Contributions:				
Child Nutrition	2,162	1,309	1,777	765
Total Business Type Activities Revenues	<u>74,965</u>	<u>77,837</u>	<u>77,244</u>	<u>77,924</u>
TOTAL PRIMARY GOVERNMENT REVENUES	<u>152,960</u>	<u>162,551</u>	<u>224,330</u>	<u>241,845</u>

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NOTE:

Due to significant changes in function-level expense coding classification in Governmental Activities during the fiscal year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE LAST SEVEN FISCAL YEARS**

(Amounts expressed in thousands)

	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>
<u>Functions/Programs</u>	<u>6/30/2012</u>	<u>6/30/2013</u>	<u>6/30/2014</u>
Primary government:			
EXPENSES			
Governmental Activities:			
Instructional Programs			
Regular	\$ 626,593	\$ 674,212	\$ 658,029
Special	193,693	197,054	203,086
School Leadership	66,231	71,219	72,628
Co-Curricular	11,805	12,337	12,700
School-Based Support	49,344	56,544	58,368
Support and Development	5,304	5,526	5,515
Special Population Support	6,655	6,605	6,944
Technology Support	14,313	15,447	15,169
Operational Support	167,319	182,972	168,947
Financial and Human Resources	27,919	27,139	27,683
Accountability Services	7,480	6,854	6,164
System-Wide Pupil Support	3,227	3,248	3,145
Policy, Leadership and Public Relations	11,434	12,847	15,579
Community Services	986	1,142	1,262
Debt Service-Interest	3,709	653	582
Total Governmental Activities Expenses	<u>1,196,012</u>	<u>1,273,799</u>	<u>1,255,801</u>
Business Type Activities:			
After School Program	12,002	12,585	13,718
Child Nutrition	60,496	66,554	65,004
Total Business Type Activities Expenses	<u>72,498</u>	<u>79,139</u>	<u>78,722</u>
TOTAL PRIMARY GOVERNMENT EXPENSES	<u>1,268,510</u>	<u>1,352,938</u>	<u>1,334,523</u>
REVENUES			
Governmental Activities:			
Charges for services:			
Instructional Programs - Regular	538	815	138
Community Services	1,975	969	1,032
Operating Grants and Contributions	121,101	120,477	99,024
Total Governmental Activities Revenues	<u>123,614</u>	<u>122,261</u>	<u>100,194</u>
Business Type Activities:			
Charges for services:			
After School Program	13,156	13,426	12,678
Child Nutrition	16,627	16,035	15,204
Operating Grants and Contributions:			
After School Program	-	-	-
Child Nutrition	46,072	48,207	49,737
Capital Grants and Contributions:			
Child Nutrition	170	-	790
Total Business Type Activities Revenues	<u>76,025</u>	<u>77,668</u>	<u>78,409</u>
TOTAL PRIMARY GOVERNMENT REVENUES	<u>199,639</u>	<u>199,929</u>	<u>178,603</u>

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NOTE:

Due to significant changes in function-level expense coding classification in Governmental Activities during the fiscal year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE LAST SEVEN FISCAL YEARS
(Amounts expressed in thousands)

	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>
	6/30/2008	6/30/2009	6/30/2010	6/30/2011
Net (Expense)/Revenue				
Governmental Activities	(1,099,902)	(1,182,936)	(987,437)	(1,000,082)
Business Type Activities	1,770	1,572	4,124	2,851
TOTAL PRIMARY GOVERNMENT NET EXPENSES	<u>(1,098,132)</u>	<u>(1,181,364)</u>	<u>(983,313)</u>	<u>(997,231)</u>
General Revenues and Other Changes in Net Position				
Unrestricted State Appropriations-Operating	680,075	704,112	628,705	627,573
Unrestricted State Appropriations-Capital	7,298	5,825	4,267	8,859
Unrestricted Mecklenburg County Appropriations-Operating	341,367	346,367	311,067	302,250
Unrestricted Mecklenburg County Appropriations-Capital	172,293	248,610	76,519	13,019
Interest Income	4,148	2,684	1,500	911
Miscellaneous	30,271	44,064	24,716	30,330
Transfers	(515)	(535)	(517)	(517)
Total Governmental Activities	<u>1,234,937</u>	<u>1,351,127</u>	<u>1,046,257</u>	<u>982,425</u>
Business Type Activities				
Interest Income	633	451	269	199
Transfers	515	535	517	517
Total Business Type Activities Revenues	<u>1,148</u>	<u>986</u>	<u>786</u>	<u>716</u>
TOTAL PRIMARY GOVERNMENT	<u>1,236,085</u>	<u>1,352,113</u>	<u>1,047,043</u>	<u>983,141</u>
Change in Net Position				
Governmental Activities	135,035	168,191	58,820	(17,657)
Business Type Activities	2,918	2,558	4,910	3,567
TOTAL PRIMARY GOVERNMENT	<u>\$ 137,953</u>	<u>\$ 170,749</u>	<u>\$ 63,730</u>	<u>\$ (14,090)</u>

NOTE:

Due to significant changes in function-level expense coding classification in Governmental Activities during the fiscal year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

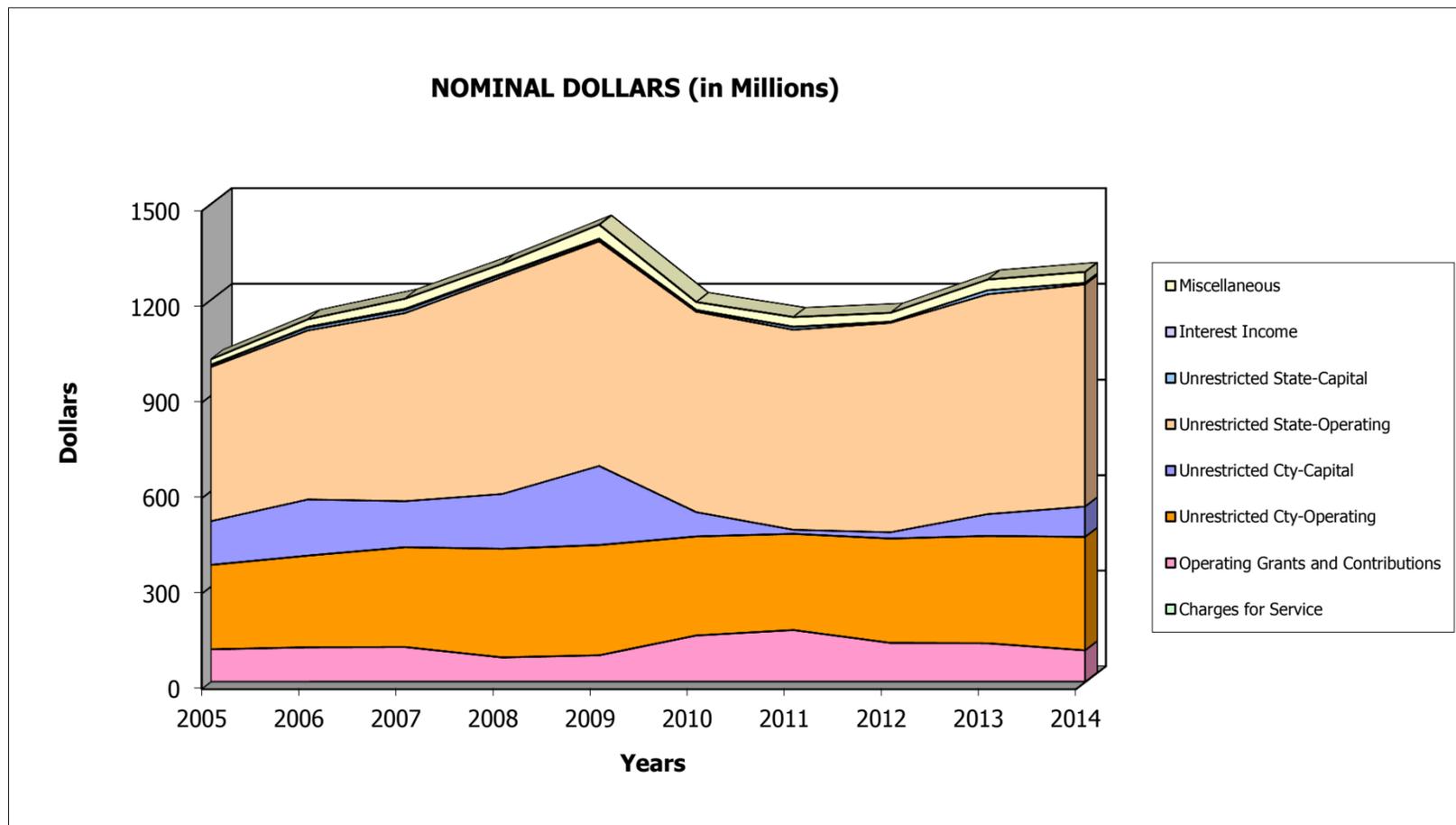
CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE LAST SEVEN FISCAL YEARS
(Amounts expressed in thousands)

	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>
	<u>6/30/2012</u>	<u>6/30/2013</u>	<u>6/30/2014</u>
Net (Expense)/Revenue			
Governmental Activities	(1,072,398)	(1,151,538)	(1,155,607)
Business Type Activities	3,527	(1,471)	(313)
TOTAL PRIMARY GOVERNMENT NET EXPENSES	<u>(1,068,871)</u>	<u>(1,153,009)</u>	<u>(1,155,920)</u>
General Revenues and Other Changes in Net Position			
Unrestricted State Appropriations-Operating	657,062	689,568	696,584
Unrestricted State Appropriations-Capital	3,028	12,409	4,691
Unrestricted Mecklenburg County Appropriations-Operating	327,880	337,433	356,545
Unrestricted Mecklenburg County Appropriations-Capital	19,832	68,748	95,420
Interest Income	676	405	403
Miscellaneous	27,961	33,198	34,117
Transfers	(517)	(517)	(517)
Total Governmental Activities	<u>1,035,922</u>	<u>1,141,244</u>	<u>1,187,243</u>
Business Type Activities			
Interest Income	160	106	118
Transfers	517	517	517
Total Business Type Activities Revenues	<u>677</u>	<u>623</u>	<u>635</u>
TOTAL PRIMARY GOVERNMENT	<u>1,036,599</u>	<u>1,141,867</u>	<u>1,187,878</u>
Change in Net Position			
Governmental Activities	(36,476)	(10,294)	31,636
Business Type Activities	4,204	(848)	322
TOTAL PRIMARY GOVERNMENT	<u>\$ (32,272)</u>	<u>\$ (11,142)</u>	<u>\$ 31,958</u>

NOTE:

Due to significant changes in function-level expense coding classification in Governmental Activities during the fiscal year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM REVENUES BY SOURCE - GOVERNMENT-WIDE
FOR THE LAST TEN FISCAL YEARS**

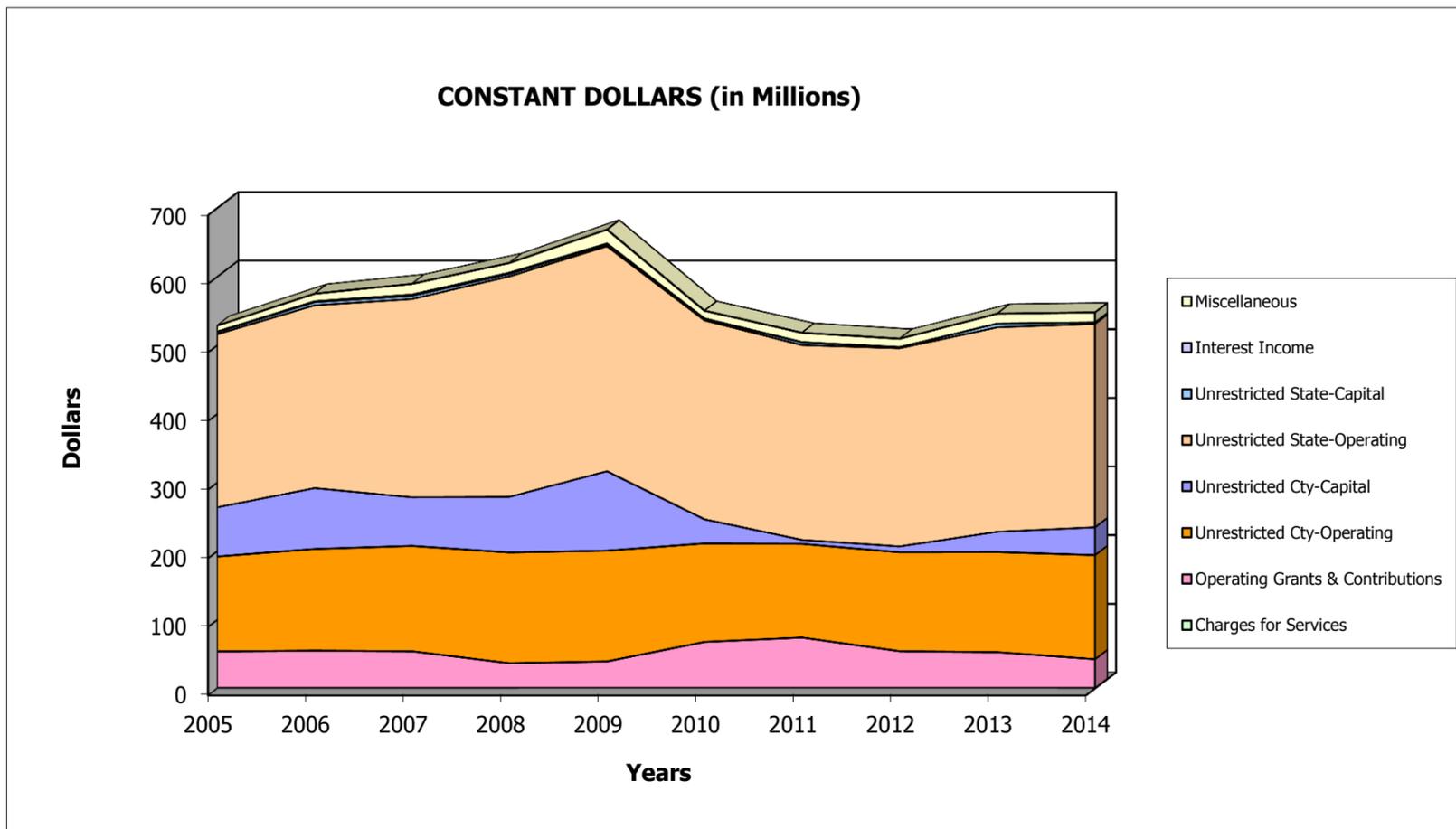


NOMINAL DOLLARS (in Millions)									
Year	Total	Program Revenue		General Revenues					
		Charges for Services	Operating Grants and Contributions	Unrestricted County Appropriations - Operating	Unrestricted County Appropriations - Capital	Unrestricted State Appropriations - Operating	Unrestricted State Appropriations - Capital	Interest Income	Miscellaneous
2005	1,013.7	0.9	102.5	265.2	137.5	483.6	5.6	1.9	16.5
2006	1,139.3	1.0	108.7	288.1	176.6	530.2	8.9	2.7	23.1
2007	1,203.8	1.1	109.5	313.6	144.8	589.9	9.4	4.0	31.5
2008	1,312.8	1.3	76.7	341.4	172.1	680.1	7.3	4.1	29.8
2009	1,435.8	1.9	82.8	346.4	248.6	704.1	5.8	2.7	43.5
2010	1,193.3	2.0	145.0	311.1	76.5	628.7	4.3	1.5	24.2
2011	1,146.4	2.4	161.6	302.2	13.0	627.6	8.9	0.9	29.8
2012	1,159.5	2.5	121.1	327.9	19.8	657.1	3.0	0.7	27.4
2013	1,255.3	1.8	120.5	337.4	68.7	689.6	12.4	0.4	33.2
2014	1,287.9	1.2	99.0	356.5	95.4	696.6	4.7	0.4	34.1

NOTES:
Miscellaneous Revenue includes Miscellaneous and Transfers.

Nominal dollars reflect actual dollars of the period of the transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM REVENUES BY SOURCE - GOVERNMENT-WIDE
FOR THE LAST TEN FISCAL YEARS**

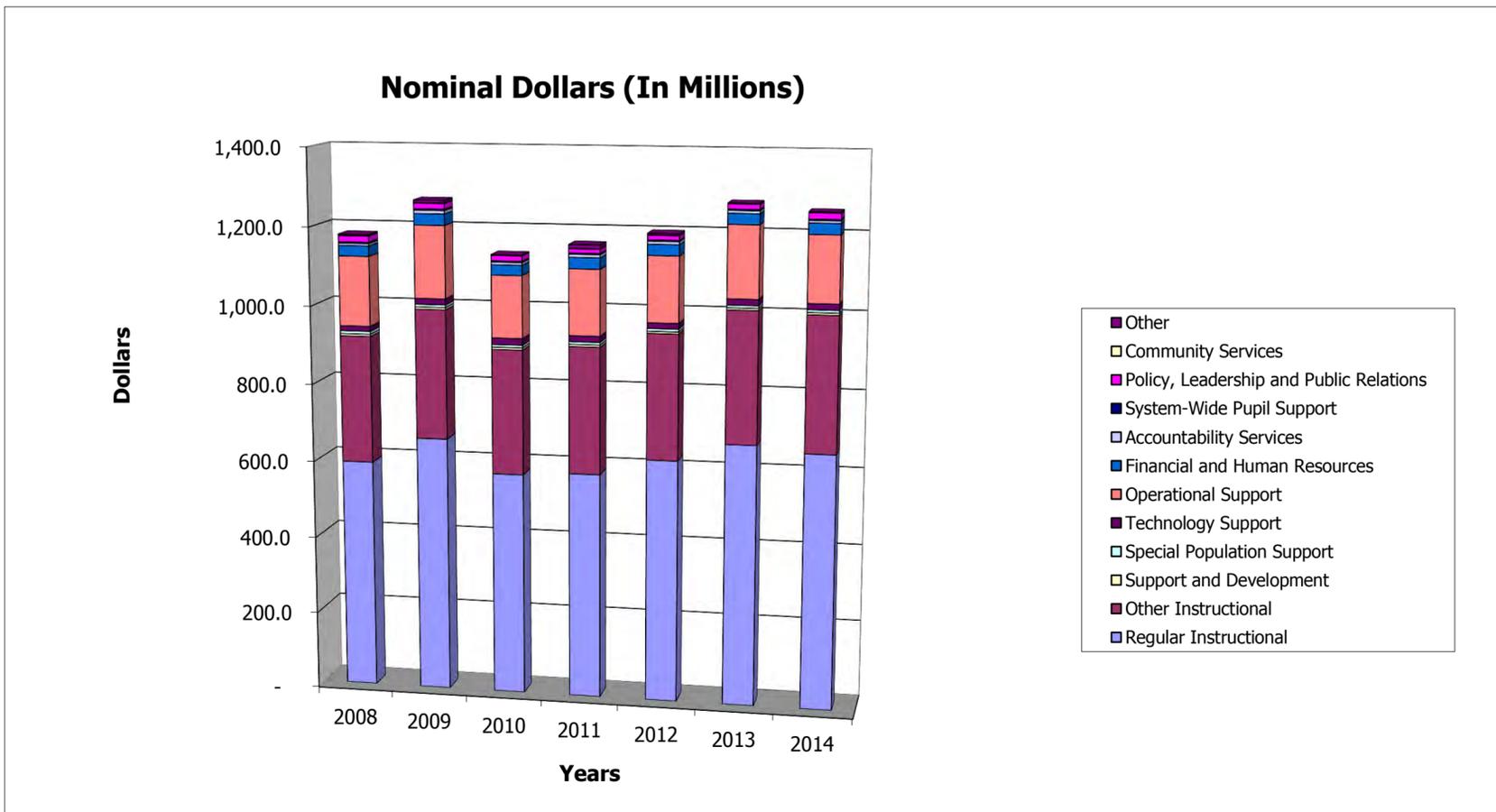


CONSTANT DOLLARS (in Millions)									
Year	Total	Program Revenue		General Revenues					
		Charges for Services	Operating Grants and Contributions	Unrestricted County Appropriations - Operating	Unrestricted County Appropriations - Capital	Unrestricted State Appropriations - Operating	Unrestricted State Appropriations - Capital	Interest Income	Miscellaneous
2005	528.8	0.5	53.5	138.3	71.7	252.3	2.9	1.0	8.6
2006	575.4	0.5	54.6	148.2	88.7	266.4	4.5	1.4	11.0
2007	589.7	0.5	53.6	153.6	70.9	289.0	4.6	2.0	15.4
2008	620.2	0.6	36.2	161.3	81.3	321.3	3.5	1.9	14.1
2009	668.9	0.9	38.6	161.4	115.8	328.0	2.7	1.3	20.3
2010	550.6	0.9	66.9	143.5	35.3	290.1	2.0	0.7	11.2
2011	518.5	1.1	73.1	136.6	5.9	283.9	4.0	0.4	13.5
2012	509.5	1.1	53.2	144.1	8.7	288.8	1.3	0.3	12.0
2013	546.3	0.8	52.1	145.8	29.7	298.0	5.4	0.2	14.3
2014	548.1	0.5	42.1	151.7	40.6	296.5	2.0	0.2	14.5

NOTES:
Miscellaneous Revenue includes Miscellaneous and Transfers.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM EXPENDITURES BY SOURCE - GOVERNMENT-WIDE
FOR THE LAST SEVEN YEARS**



NOMINAL DOLLARS (in Millions)													
Year	Total	Regular Instructional	Other Instructional	Support and Development	Special Population Support	Technology Support	Operational Support	Financial and Human Resources	Accountability Services	System-Wide Pupil Support	Policy, Leadership and Public Relations	Community Services	Other
2008	1,178.0	592.4	326.3	5.8	7.3	12.7	178.3	26.7	5.7	3.5	15.5	1.2	2.6
2009	1,267.6	660.0	332.2	5.9	6.6	15.0	185.1	28.9	8.4	3.5	14.1	1.4	6.5
2010	1,134.5	575.1	320.4	5.7	6.6	16.6	159.0	26.0	6.6	3.1	13.7	1.5	0.2
2011	1,164.0	583.4	325.1	5.7	6.7	15.1	167.8	28.6	7.8	2.9	10.4	1.0	9.5
2012	1,196.0	626.6	321.1	5.3	6.7	14.3	167.3	27.9	7.5	3.2	11.4	1.0	3.7
2013	1,273.8	674.2	337.2	5.5	6.6	15.4	183.0	27.1	6.9	3.2	12.9	1.1	0.7
2014	1,255.8	658.0	346.8	5.5	6.9	15.2	168.9	27.7	6.2	3.1	15.6	1.3	0.6

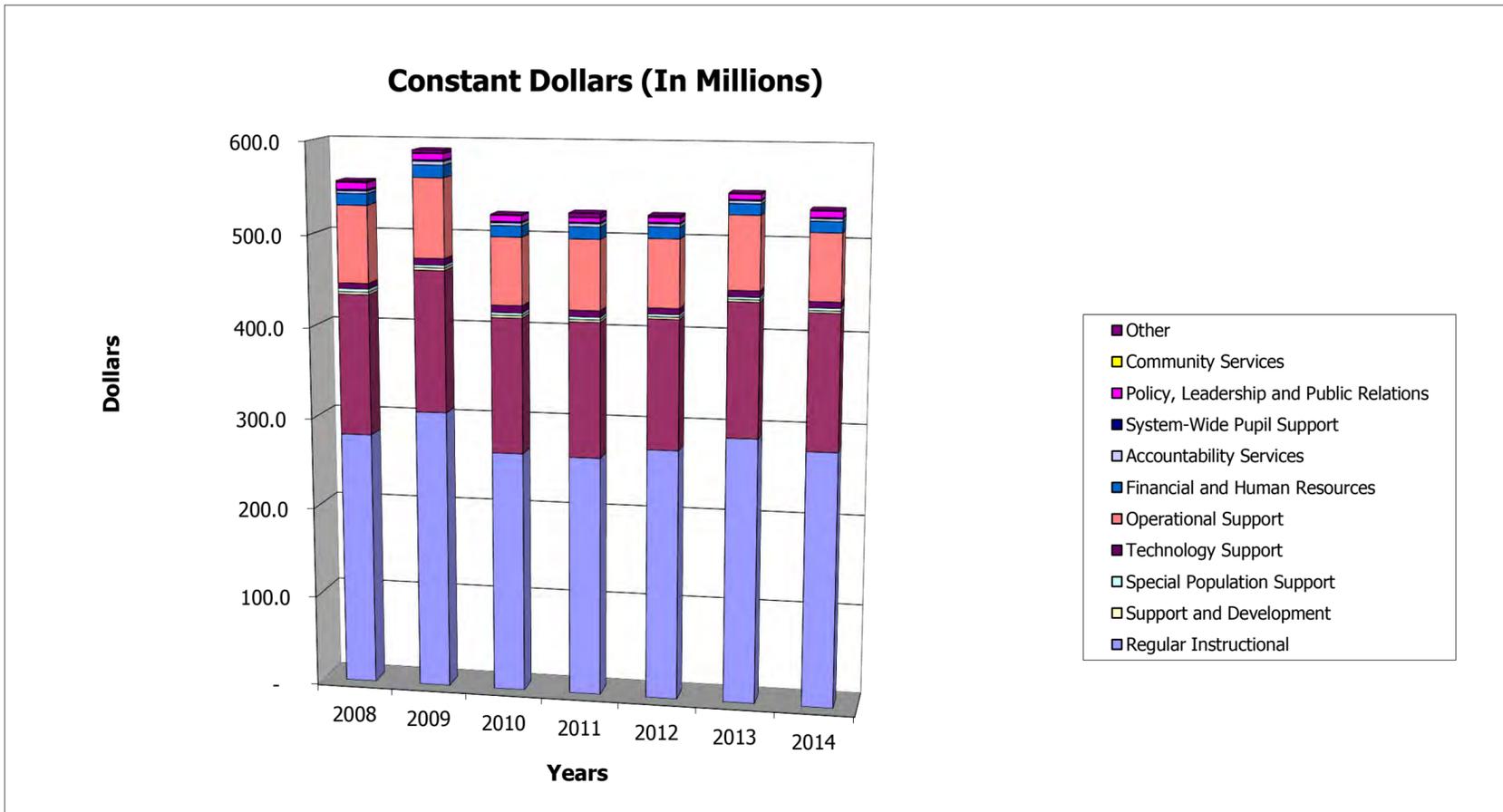
NOTES:

Other Instructional Expenditures includes Special, School Leadership, Co-Curricular and School-Based Support.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84=100).

Due to significant changes in function-level expense coding classification in Governmental Activities during the year, comparisons cannot be made between purpose-level expenses for the years ended June 30, 2008 and prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM EXPENDITURES BY SOURCE - GOVERNMENT-WIDE
FOR THE LAST SEVEN YEARS**



CONSTANT DOLLARS (in Millions)													
Year	Total	Regular Instructional	Other Instructional	Support and Development	Special Population Support	Technology Support	Operational Support	Financial and Human Resources	Accountability Services	System-Wide Pupil Support	Policy, Leadership and Public Relations	Community Services	Other
2008	556.5	279.8	154.1	2.8	3.5	6.0	84.2	12.6	2.7	1.7	7.3	0.6	1.2
2009	590.6	307.5	154.8	2.7	3.1	7.0	86.2	13.5	3.9	1.6	6.6	0.7	3.0
2010	523.4	265.3	147.8	2.6	3.0	7.7	73.4	12.0	3.1	1.4	6.3	0.7	0.1
2011	526.5	263.9	147.1	2.6	3.0	6.8	75.9	12.9	3.5	1.3	4.7	0.5	4.3
2012	525.5	275.4	141.1	2.3	2.9	6.3	73.5	12.3	3.3	1.4	5.0	0.4	1.6
2013	550.5	291.4	145.7	2.4	2.8	6.6	79.1	11.7	3.0	1.4	5.6	0.5	0.3
2014	534.4	280.0	147.6	2.3	2.9	6.5	71.9	11.8	2.6	1.3	6.6	0.6	0.3

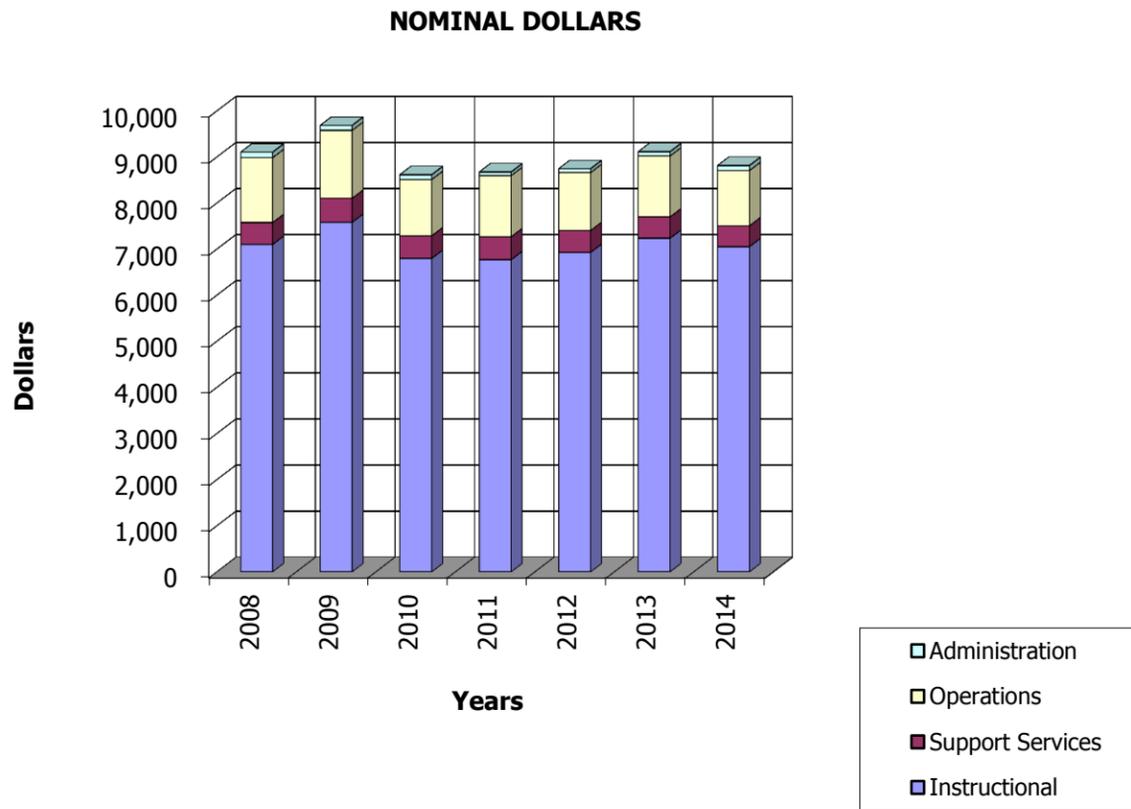
NOTES:

Other Instructional Expenditures includes Special, School Leadership, Co-Curricular and School-Based Support.

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Due to significant changes in function-level expense coding classification in Governmental Activities during the year, comparisons cannot be made between purpose-level expenses for the years ended June 30, 2008 and prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
OPERATIONAL EXPENDITURES GOVERNMENT-WIDE PER PUPIL
FOR THE LAST SEVEN FISCAL YEARS**



NOMINAL DOLLARS						
Year	Ave. Daily Membership	Expenditures				Total per Pupil
		Instructional	Support Services	Operations	Administration	
2008	129,379	7,101	476	1,408	119	9,104
2009	130,869	7,582	522	1,474	108	9,686
2010	131,709	6,799	490	1,221	104	8,614
2011	134,175	6,771	498	1,328	78	8,675
2012	136,747	6,930	474	1,258	84	8,746
2013	139,772	7,236	464	1,322	92	9,114
2014	142,466	7,053	454	1,199	109	8,815

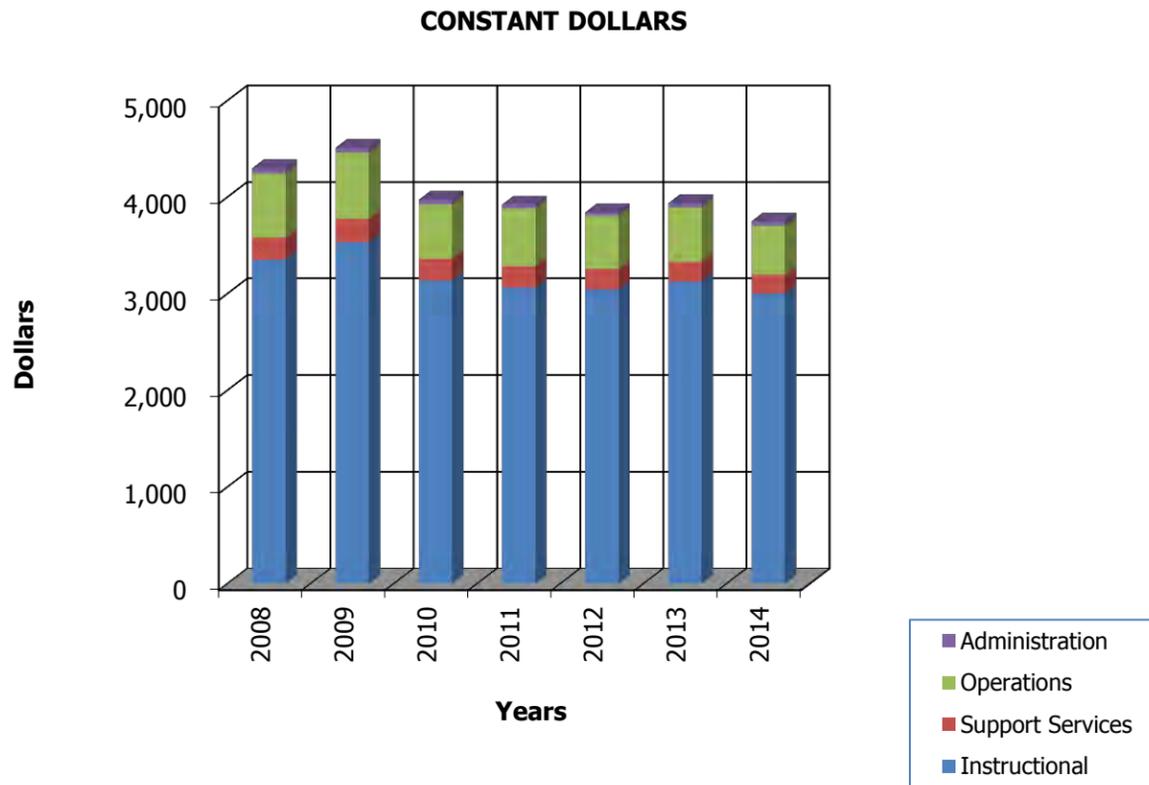
NOTES:

The above operational expenditures per pupil for the Governmental Fund excludes Capital Outlay, Individual Schools and pass-through to Charter Schools. Support Services includes Support and Development, Special Population Support, Technology Support, Financial and Human Resources, Accountability Services and System-Wide Pupil Support.

Nominal dollars reflect actual dollars of the period of the transaction.

Due to significant changes in function-level expense coding classification in Governmental Activities during the year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
OPERATIONAL EXPENDITURES GOVERNMENT-WIDE PER PUPIL
FOR THE LAST SEVEN FISCAL YEARS**



CONSTANT DOLLARS						
Year	Ave. Daily Membership	Expenditures				Total per Pupil
		Instructional	Support Services	Operations	Administration	
2008	129,379	3,354	225	665	56	4,300
2009	130,869	3,532	243	687	50	4,512
2010	131,709	3,137	226	563	48	3,974
2011	134,175	3,063	225	601	35	3,924
2012	136,747	3,045	208	553	37	3,843
2013	139,772	3,127	201	571	40	3,939
2014	142,466	3,002	193	510	46	3,751

NOTES:

The above operational expenditures per pupil for the Governmental Fund excludes Capital Outlay, Individual Schools and pass-through to Charter Schools. Support Services includes Support and Development, Special Population Support, Technology Support, Financial and Human Resources, Accountability Services and System-Wide Pupil Support.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

Due to significant changes in function-level expense coding classification in Governmental Activities during the year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
FUND BALANCES, GOVERNMENTAL FUNDS
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

	Fiscal Years				
	<u>6/30/2005</u>	<u>6/30/2006</u>	<u>6/30/2007</u>	<u>6/30/2008</u>	<u>6/30/2009</u>
General Fund					
Nonspendable:					
Inventories	\$ 1,385	\$ 1,647	\$ 1,989	\$ 1,643	\$ 1,562
Restricted:					
Stabilization by State Statute	31,580	20,262	34,422	34,543	27,552
Insurance Claims	104	692	551	119	1,935
Assigned:					
Subsequent years expenditures	4,977	14,389	22,088	10,561	8,947
Unassigned:	<u>4,711</u>	<u>7,846</u>	<u>6,149</u>	<u>7,562</u>	<u>21,216</u>
Total General Fund	<u>\$ 42,757</u>	<u>\$ 44,836</u>	<u>\$ 65,199</u>	<u>\$ 54,428</u>	<u>\$ 61,212</u>
All other governmental funds					
Restricted:					
Stabilization by State Statute	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Projects	882	1,064	1,108	2,208	2,429
Individual Schools	3,150	3,408	3,786	3,921	3,945
Assigned:					
Special Revenue	-	-	-	-	-
Total all other governmental funds	<u>\$ 4,032</u>	<u>\$ 4,472</u>	<u>\$ 4,894</u>	<u>\$ 6,129</u>	<u>\$ 6,374</u>

Continued on next page

Note:

Beginning with fiscal year 2012 we recomputed the fund balance classifications for the last nine fiscal years due to the implementation of GASB 54.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 FUND BALANCES, GOVERNMENTAL FUNDS
 FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

Fiscal Years				
<u>6/30/2010</u>	<u>6/30/2011</u>	<u>6/30/2012</u>	<u>6/30/2013</u>	<u>6/30/2014</u>
\$ 1,418	\$ 1,387	\$ 1,226	\$ 1,239	\$ 1,135
38,174	59,087	54,941	36,638	43,511
3,018	328	2,952	4,955	4,283
15,512	6,452	12,541	7,700	9,082
18,648	22,443	16,683	17,031	15,768
<u>\$ 76,770</u>	<u>\$ 89,697</u>	<u>\$ 88,343</u>	<u>\$ 67,563</u>	<u>\$ 73,779</u>
\$ -	\$ 1,368	\$ 5,617	\$ 9,667	\$ 5,528
2,779	4,259	2,030	-	-
4,336	4,665	4,623	4,451	4,570
-	2,030	3,990	10,872	10,368
<u>\$ 7,115</u>	<u>\$ 12,322</u>	<u>\$ 16,260</u>	<u>\$ 24,990</u>	<u>\$ 20,466</u>

Note:

Beginning with fiscal year 2012 we recomputed the fund balance classifications for the last nine fiscal years due to the implementation of GASB 54.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS
FOR THE LAST SEVEN FISCAL YEARS**

(Amounts expressed in thousands)

	2008	2009	2010	2011
REVENUES:				
State of North Carolina	\$ 691,917	\$ 716,651	\$ 646,602	\$ 649,106
Mecklenburg County	513,465	594,977	387,586	315,269
U.S. Government Agencies	72,108	75,971	128,539	136,662
Other	39,375	38,774	36,519	34,417
Total Revenues	<u>1,316,865</u>	<u>1,426,373</u>	<u>1,199,246</u>	<u>1,135,454</u>
EXPENDITURES:				
Current Operating Expenditures:				
Instructional Programs	877,230	894,939	840,678	839,729
Support and Development	5,794	5,881	5,728	5,662
Special Population Support	7,304	6,574	6,619	6,662
Technology Support	12,475	14,725	16,299	14,746
Operational Support	179,837	171,782	159,768	162,650
Financial and Human Resources	26,658	26,651	23,246	24,472
Accountability Services	5,710	8,407	6,568	7,791
System-Wide Support	3,502	3,542	3,054	2,950
Policy, Leadership, and Public Relations	15,451	14,093	13,699	10,418
Ancillary Services	1,224	1,376	1,527	1,017
Debt Service				
Principal	2,764	6,663	5,306	9,757
Interest	236	204	238	171
Capital Outlay	176,872	260,364	78,614	23,064
Intergovernmental Expenditures	11,024	15,349	23,883	19,920
Total Expenditures	<u>1,326,081</u>	<u>1,430,550</u>	<u>1,185,227</u>	<u>1,129,009</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>(9,216)</u>	<u>(4,177)</u>	<u>14,019</u>	<u>6,445</u>
OTHER FINANCING SOURCES (USES)				
Capitalized Lease	195	11,741	2,797	12,206
Transfer In (Out)	(515)	(535)	(517)	(517)
Total Other Financing Sources (Uses)	<u>(320)</u>	<u>11,206</u>	<u>2,280</u>	<u>11,689</u>
CHANGE IN FUND BALANCE	(9,536)	7,029	16,299	18,134
FUND BALANCE--Beginning of Year	70,093	60,557	67,586	83,885
FUND BALANCE--End of Year	<u>\$ 60,557</u>	<u>\$ 67,586</u>	<u>\$ 83,885</u>	<u>\$ 102,019</u>
Debt Service as a percent of non-capital expenditures	0.30%	0.64%	0.67%	1.02%

Due to significant changes in function-level expense coding classification in Governmental Activities during the fiscal year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS
FOR THE LAST SEVEN FISCAL YEARS**

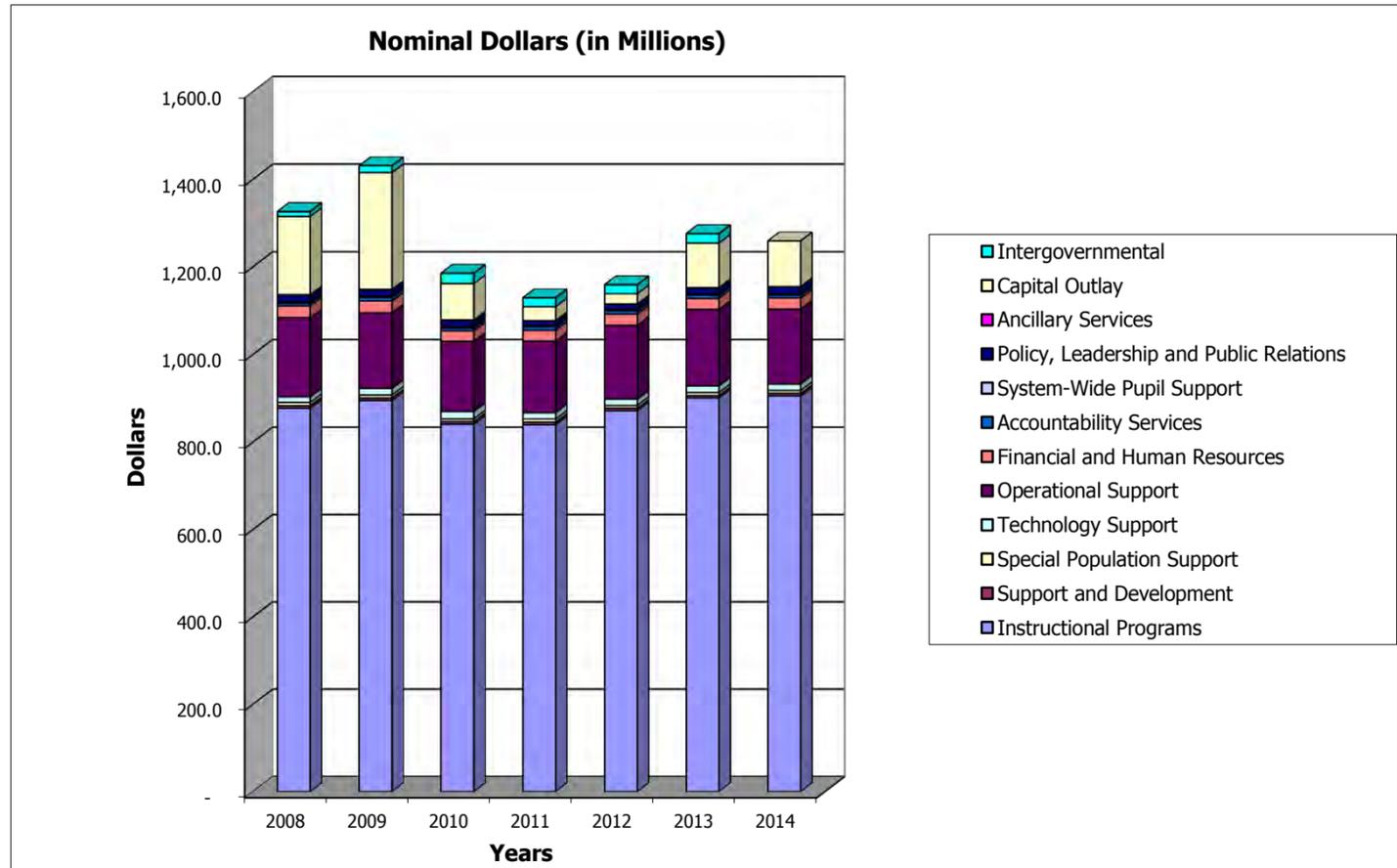
(Amounts expressed in thousands)

	2012	2013	2014
REVENUES:			
State of North Carolina	\$ 670,935	\$ 711,702	\$ 710,970
Mecklenburg County	347,712	406,181	451,965
U.S. Government Agencies	110,186	91,953	89,205
Other	33,197	35,489	35,824
Total Revenues	<u>1,162,030</u>	<u>1,245,325</u>	<u>1,287,964</u>
EXPENDITURES:			
Current Operating Expenditures:			
Instructional Programs	871,650	900,746	905,323
Support and Development	5,304	5,526	5,515
Special Population Support	6,655	6,605	6,944
Technology Support	13,925	15,075	14,797
Operational Support	168,067	173,460	170,086
Financial and Human Resources	25,649	25,583	25,226
Accountability Services	7,480	6,854	6,164
System-Wide Support	3,227	3,248	3,145
Policy, Leadership, and Public Relations	11,422	12,835	15,567
Ancillary Services	986	1,142	1,262
Debt Service			
Principal	4,003	13,400	5,659
Interest	165	137	107
Capital Outlay	19,832	89,871	99,109
Intergovernmental Expenditures	20,564	21,138	26,851
Total Expenditures	<u>1,158,929</u>	<u>1,275,620</u>	<u>1,285,755</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>3,101</u>	<u>(30,295)</u>	<u>2,209</u>
OTHER FINANCING SOURCES (USES)			
Capitalized Lease	-	18,762	-
Transfer In (Out)	(517)	(517)	(517)
Total Other Financing Sources (Uses)	<u>(517)</u>	<u>18,245</u>	<u>(517)</u>
CHANGE IN FUND BALANCE	2,584	(12,050)	1,692
FUND BALANCE--Beginning of Year	102,019	104,603	92,553
FUND BALANCE--End of Year	<u>\$ 104,603</u>	<u>\$ 92,553</u>	<u>\$ 94,245</u>
Debt Service as a percent of non-capital expenditures	0.37%	1.15%	0.52%

Due to significant changes in function-level expense coding classification in Governmental Activities during the fiscal year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GOVERNMENTAL EXPENDITURES BY FUNCTION
FOR THE LAST SEVEN FISCAL YEARS**

(Amounts expressed in millions)



Fiscal Year Ended June 30	Instructional Programs	Support and Development	Special Population Support	Technology Support	Operational Support	Financial and Human Resources
<i>Expressed in Nominal Dollars</i>						
2008	877.2	5.8	7.3	12.5	181.0	26.7
2009	894.9	5.9	6.6	14.7	172.8	26.7
2010	840.7	5.7	6.6	16.3	161.0	23.2
2011	839.7	5.7	6.7	14.8	163.7	24.5
2012	871.7	5.3	6.6	13.9	169.2	25.6
2013	900.8	5.5	6.6	15.1	174.6	25.6
2014	905.3	5.5	6.9	14.8	171.2	25.2
<i>Expressed in Constant Dollars</i>						
2008	414.4	2.7	3.4	5.9	85.5	12.6
2009	416.9	2.7	3.1	6.8	80.5	12.4
2010	387.9	2.6	3.0	7.5	74.3	10.7
2011	379.8	2.6	3.0	6.7	74.0	11.1
2012	383.0	2.3	2.9	6.1	74.4	11.2
2013	389.3	2.4	2.8	6.5	75.5	11.1
2014	385.3	2.3	2.9	6.3	72.9	10.7

NOTES:

The Governmental fund type includes the general fund (local current expense fund), the state public school fund, the federal grants fund, capital outlay fund and the capital projects fund.

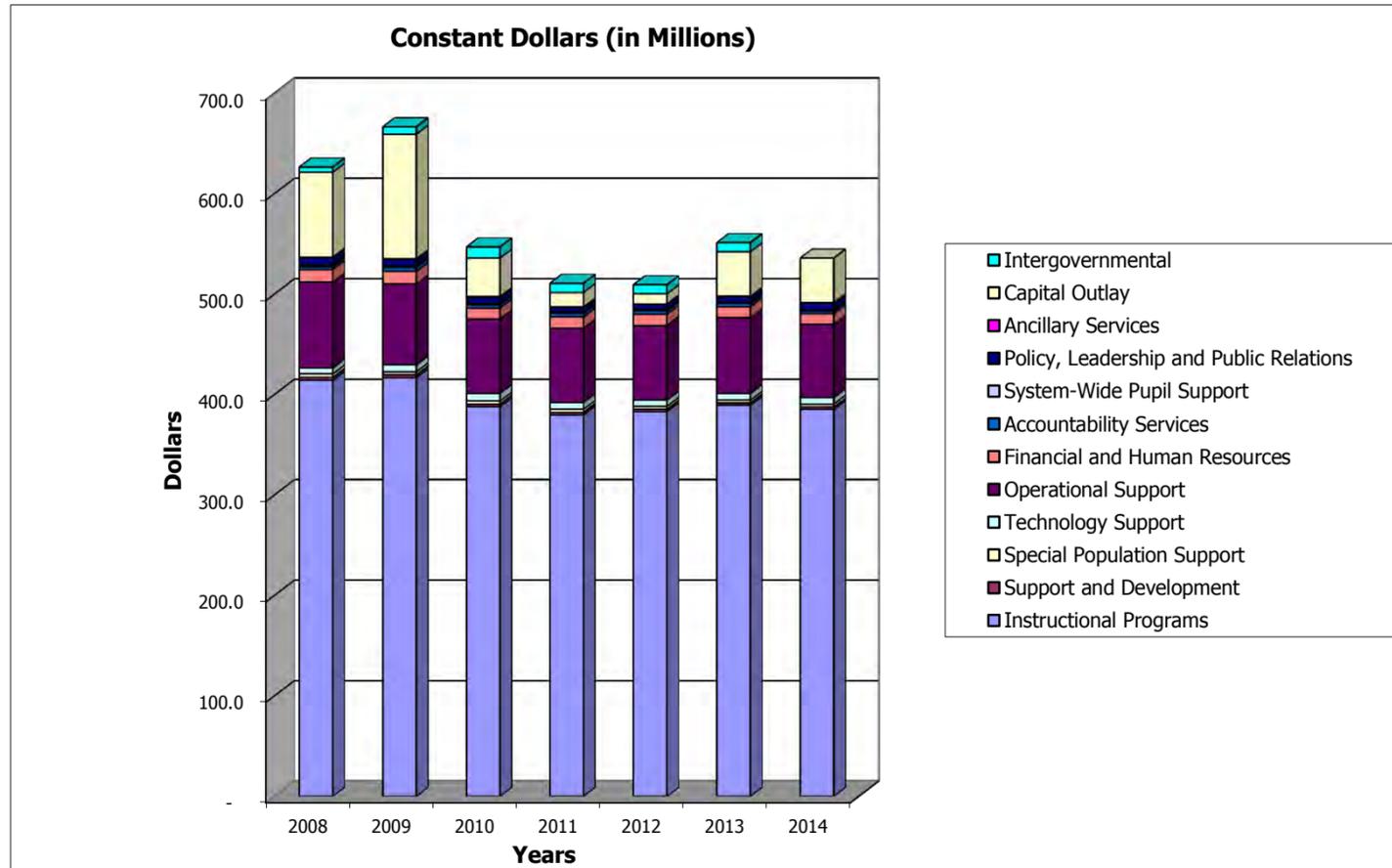
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Due to significant changes in function-level expense coding classification in Governmental Activities during the year, comparisons cannot be made between purpose-level expenses for the years ended June 30, 2008 and prior years.

Continued on next page

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GOVERNMENTAL EXPENDITURES BY FUNCTION
FOR THE LAST SEVEN FISCAL YEARS**

(Amounts expressed in millions)



Accountability Services	System-Wide Pupil Support	Policy, Leadership and Public Relations	Ancillary Services	Capital Outlay	Intergovernmental	Totals
5.7	3.5	15.5	1.2	178.7	11.0	1,326.1
8.4	3.5	14.1	1.4	266.2	15.4	1,430.6
6.6	3.1	13.7	1.5	82.9	23.9	1,185.2
7.8	2.9	10.4	1.0	31.9	19.9	1,129.0
7.5	3.2	11.4	1.0	22.9	20.6	1,158.9
6.9	3.2	12.8	1.1	102.3	21.1	1,275.6
6.2	3.1	15.6	1.3	103.8	26.9	1,285.8
2.7	1.7	7.3	0.6	84.4	5.2	626.4
3.9	1.6	6.6	0.7	124.0	7.2	666.4
3.1	1.4	6.3	0.7	38.2	11.0	546.7
3.5	1.3	4.7	0.5	14.4	9.0	510.6
3.3	1.4	5.0	0.4	10.1	9.1	509.2
3.0	1.4	5.5	0.5	44.2	9.1	551.2
2.6	1.3	6.6	0.6	44.2	11.4	547.1

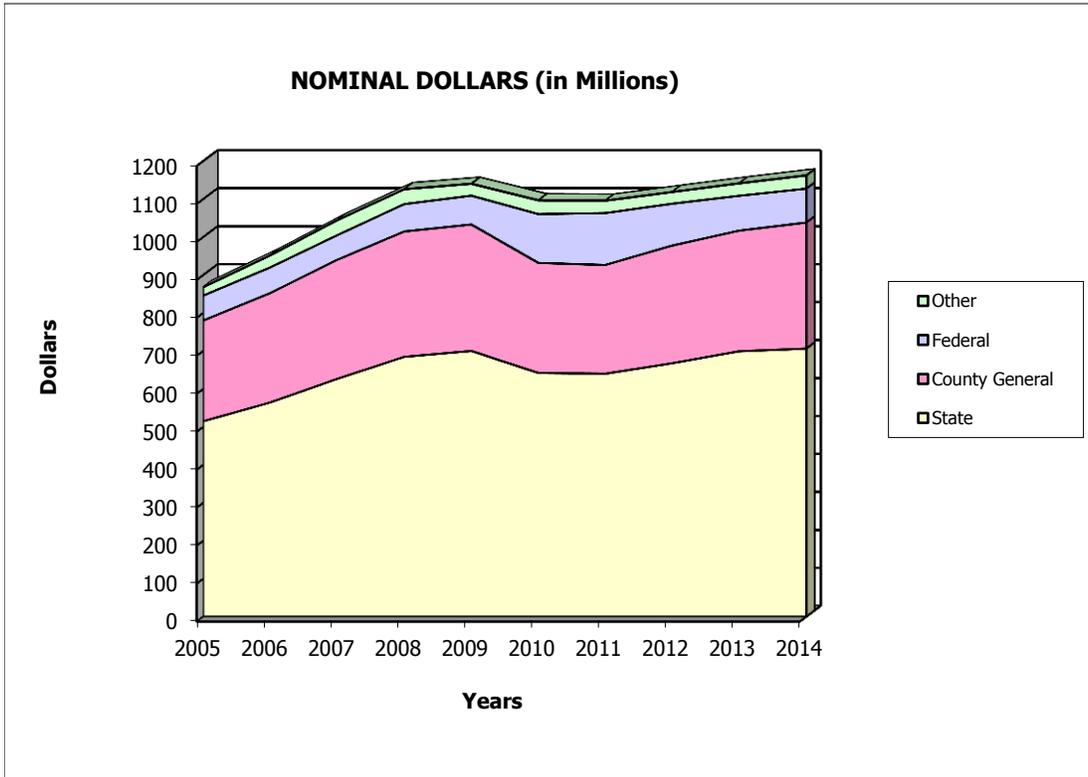
NOTES:

The Governmental fund type includes the general fund (local current expense fund), the state public school fund, the federal grants fund, capital outlay fund and the capital projects fund.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84=100).

Due to significant changes in function-level expense coding classification in Governmental Activities during the year, comparisons cannot be made between purpose-level expenses for the years ended June 30, 2008 and prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 SOURCES OF REVENUES (ALL FUNDS EXCEPT CAPITAL PROJECTS)
 FOR THE LAST TEN YEARS**



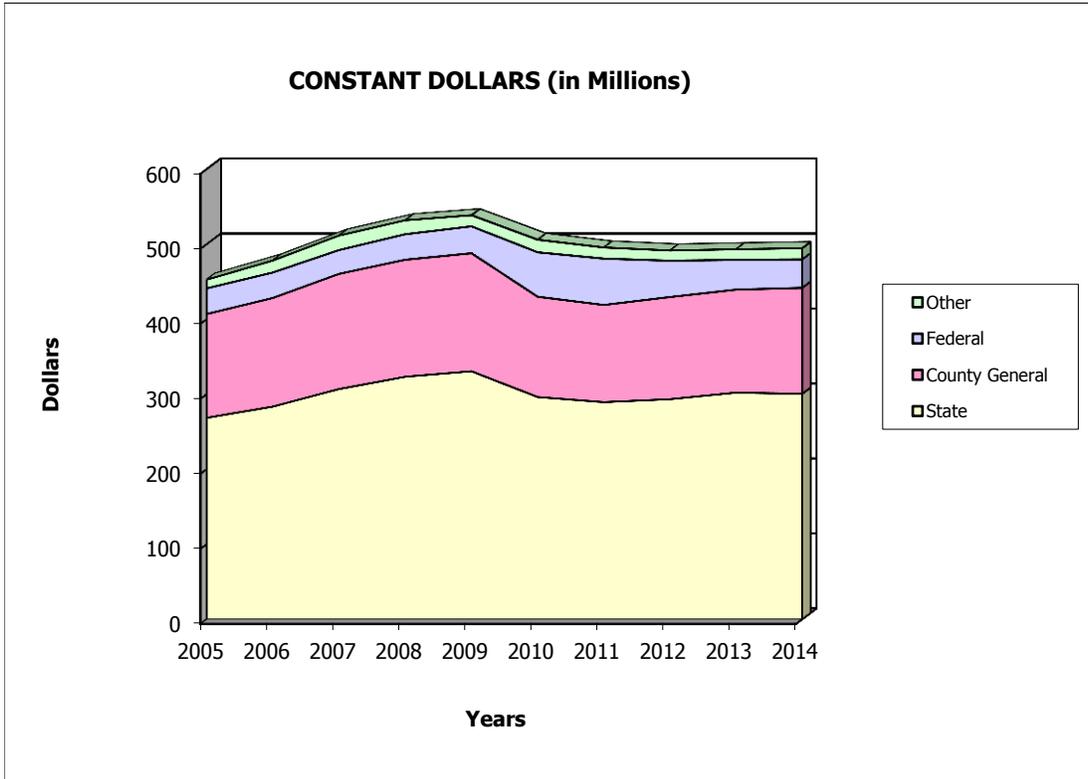
NOMINAL DOLLARS (in Millions)					
Year	Total	County			
		State	General	Federal	Other
2005	867.60	514.80	265.30	65.60	21.90
2006	951.60	564.40	288.10	67.60	31.50
2007	1,044.30	626.60	313.60	64.80	39.30
2008	1,126.00	684.60	330.30	72.10	39.00
2009	1,140.40	700.10	333.30	76.00	31.00
2010	1,096.80	642.30	289.90	128.50	36.10
2011	1,095.90	640.20	286.50	136.70	32.50
2012	1,118.80	667.90	310.00	110.20	30.70
2013	1,141.42	699.29	317.85	91.95	32.33
2014	1,162.46	706.28	332.15	89.21	34.82

NOTES:

County General revenue excludes the pass through funds for the charter schools.

Nominal dollars reflect actual dollars of the period of the transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 SOURCES OF REVENUES (ALL FUNDS EXCEPT CAPITAL PROJECTS)
 FOR THE LAST TEN YEARS**



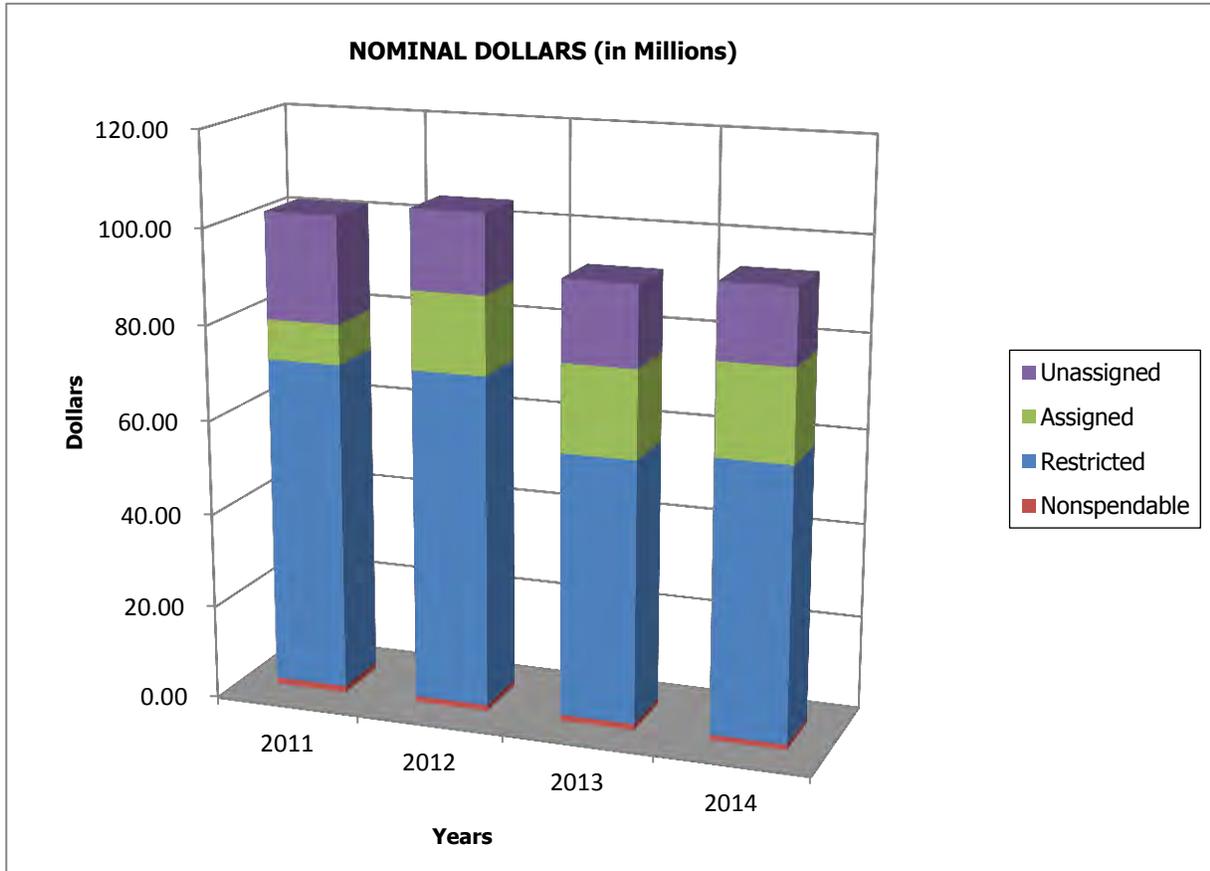
CONSTANT DOLLARS (in Millions)					
Year	Total	County			
		State	General	Federal	Other
2005	452.61	268.57	138.40	34.22	11.42
2006	478.20	283.60	144.80	34.00	15.80
2007	511.56	306.95	153.62	31.74	19.25
2008	531.91	323.40	156.03	34.06	18.42
2009	538.68	330.70	157.44	35.90	14.64
2010	506.05	296.35	133.75	59.29	16.66
2011	495.68	289.56	129.59	61.83	14.70
2012	491.63	293.49	136.22	48.43	13.49
2013	493.29	302.21	137.37	39.74	13.97
2014	494.73	300.58	141.36	37.97	14.82

NOTES:

County General revenue excludes the pass through funds for the charter schools.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 FUND BALANCE EQUITY
 FOR THE LAST FOUR FISCAL YEARS**



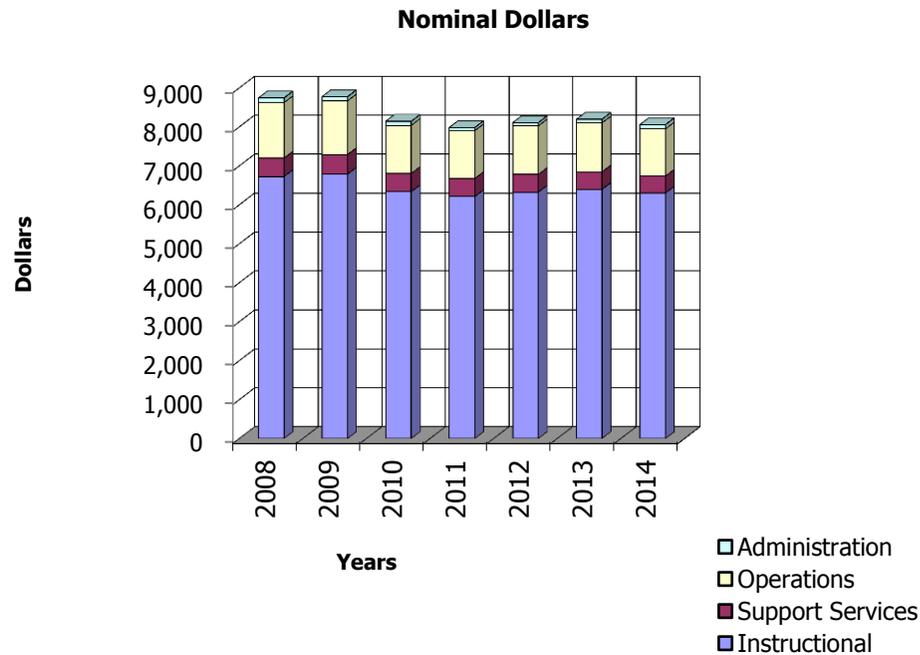
IN NOMINAL DOLLARS (IN MILLIONS)							
Year	Fund Balance				Total	Expenditures	Fund Balance to Expenditures
	Nonspendable	Restricted	Assigned	Unassigned			
2011	1.39	69.71	8.48	22.44	102.02	1,129.01	9.0%
2012	1.23	70.16	16.53	16.68	104.60	1,158.93	9.0%
2013	1.24	55.71	18.57	17.03	92.55	1,275.62	7.3%
2014	1.14	57.89	19.45	15.77	94.25	1,285.76	7.3%

NOTE:

Due to significant changes in Fund Balance classification resulting from the implementation of GASB 54 comparisons cannot be made for the years ended since June 30, 2011 and prior years.

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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 GOVERNMENTAL OPERATIONAL EXPENDITURES PER PUPIL
 FOR THE LAST SEVEN FISCAL YEARS**



NOMINAL DOLLARS						
Year	Ave. Daily Membership	Expenditures				Total per Pupil
		Instructional	Support Services	Operations	Administration	
2008	129,379	6,722	475	1,423	119	8,739
2009	130,869	6,786	503	1,376	107	8,772
2010	131,709	6,334	467	1,234	104	8,139
2011	134,175	6,210	464	1,228	78	7,980
2012	136,747	6,323	455	1,245	84	8,107
2013	139,772	6,392	450	1,257	92	8,191
2014	142,466	6,303	434	1,210	109	8,056

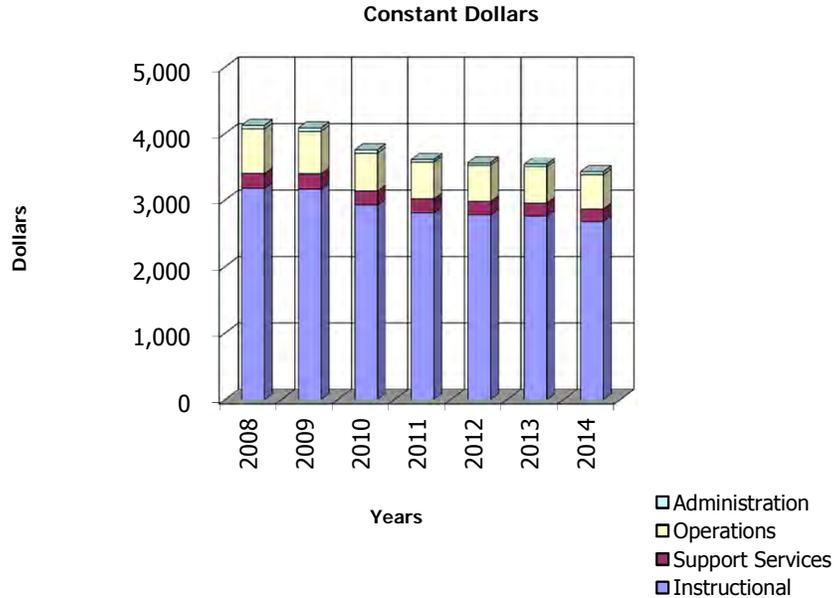
NOTES:

The above operational expenditures per pupil for the Governmental Fund excludes Capital Outlay, Individual Schools and pass-through to Charter Schools. Support Services includes Support and Development, Special Population Support, Technology Support, Financial and Human Resources, Accountability Services and System-Wide Pupil Support.

Nominal dollars reflect actual dollars of the period of the transaction.

Due to significant changes in function-level expense coding classification in Governmental Activities for the fiscal year ending June 30, 2008 comparisons cannot be made between purpose-level expenses for prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GOVERNMENTAL OPERATIONAL EXPENDITURES PER PUPIL
FOR THE LAST SEVEN FISCAL YEARS**



CONSTANT DOLLARS						
Year	Ave. Daily Membership	Expenditures				Total per Pupil
		Instructional	Support Services	Operations	Administration	
2008	129,379	3,175	224	672	56	4,128
2009	130,869	3,161	234	641	50	4,086
2010	131,709	2,922	215	569	48	3,754
2011	134,175	2,809	210	555	35	3,609
2012	136,747	2,778	200	547	37	3,562
2013	139,772	2,762	195	543	40	3,540
2014	142,466	2,682	185	515	46	3,428

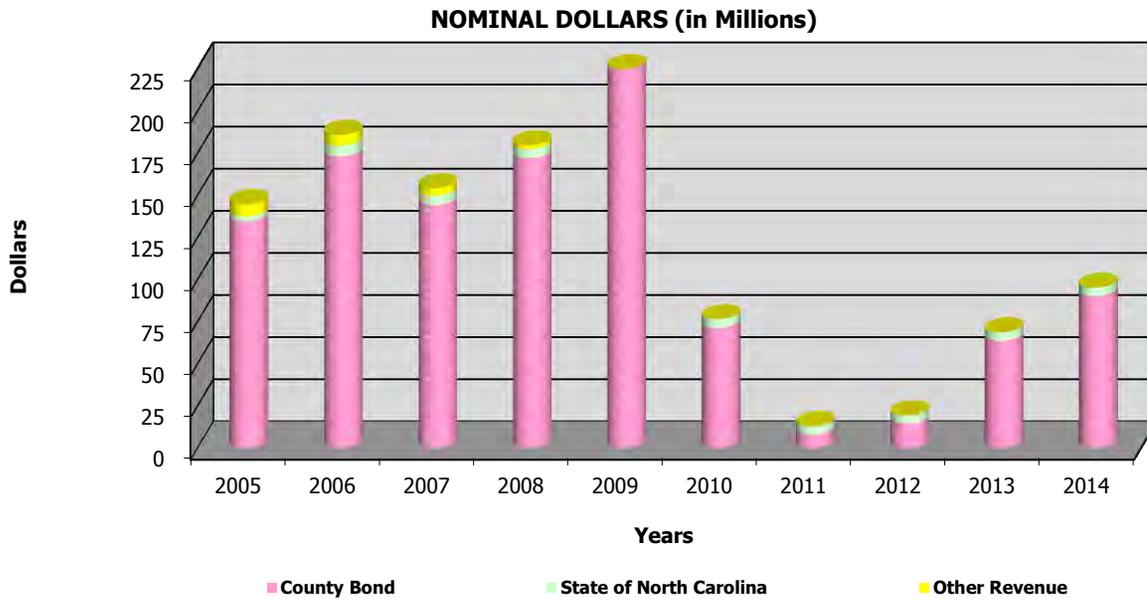
NOTES:

The above operational expenditures per pupil for the Governmental Fund excludes Capital Outlay, Individual Schools and pass-through to Charter Schools. Support Services includes Support and Development, Special Population Support, Technology Support, Financial and Human Resources, Accountability Services and System-Wide Pupil Support.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

Due to significant changes in function-level expense coding classification in Governmental Activities for the fiscal year ending June 30, 2008 comparisons cannot be made between purpose-level expenses for prior years.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SOURCES OF CAPITAL PROJECT REVENUES
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS (in Millions)										
Year Ended June 30,	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
County Bond - Certificates of Participation	\$ 29.84	\$ 88.62	\$ 63.82	\$ 102.08	\$ 92.72	\$ 7.10	\$ 1.95	\$ 1.48	\$ 0.60	\$ 0.04
1993 (\$192.0) referendum	0.16	(0.28)	-	-	-	-	-	-	-	-
1995 (\$217.0) referendum	0.62	0.63	-	-	-	-	-	-	-	-
1997 (\$415.0) referendum	24.19	5.69	7.84	0.02	1.48	0.76	1.28	-	-	-
2000 (\$275.5) referendum	41.80	21.02	16.24	17.15	0.36	0.44	-	0.86	0.91	-
2002 (\$224.0) referendum	37.00	57.27	56.40	33.68	6.16	0.10	0.54	(0.09)	1.43	2.96
2007 (\$516.0) referendum	-	-	-	19.17	142.66	62.92	4.29	12.16	60.85	87.28
2013 (\$516.0) referendum	-	-	-	-	-	-	-	-	-	0.18
State of North Carolina	3.07	6.43	5.62	5.47	5.20	5.20	4.96	4.96	4.96	4.96
Other Revenues	7.19	6.35	4.40	2.24	0.18	-	-	-	-	-
Total	\$ 143.87	\$ 185.73	\$ 154.32	\$ 179.81	\$ 248.76	\$ 76.52	\$ 13.02	\$ 19.37	\$ 68.75	\$ 95.42
CONSTANT DOLLARS (in Millions)										
County Bond - All Referendum Years	\$69.69	\$86.91	\$70.69	\$81.30	\$114.96	\$ 32.91	\$ 3.65	\$ 6.33	\$ 27.57	\$ 38.50
State of North Carolina	1.61	3.23	2.75	2.58	2.46	2.40	2.24	2.20	2.14	2.11
Other Revenues	3.75	3.19	2.16	1.06	0.09	-	-	-	-	-
Total	\$ 75.05	\$ 93.33	\$ 75.60	\$ 84.94	\$ 117.51	\$ 35.31	\$ 5.89	\$ 8.53	\$ 29.71	\$ 40.61

NOTES:

Other revenue includes proceeds from sale of surplus property and miscellaneous income.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CAPITAL ASSETS ADDITIONS STATISTICS BY FUNCTION
FOR THE LAST SEVEN FISCAL YEARS**

(Amounts expressed in thousands)

	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>
	<u>6/30/2008</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>6/30/2011</u>
Co-curricular	\$ 201	\$ 165	\$ 348	\$ 189
Instructional	146,116	119,885	253,347	137,077
Operational	7,265	5,961	12,596	6,815
Policy Operational	31	25	54	29
Special Instruction	31	25	54	29
Technology	<u>927</u>	<u>761</u>	<u>1,608</u>	<u>870</u>
Total Capital Asset Additions	<u>\$ 154,571</u>	<u>\$ 126,822</u>	<u>\$ 268,007</u>	<u>\$ 145,009</u>

NOTES:

Functions Defined

Co-curricular	CMS programs that are outside of the traditional instructional programs.
Instructional	Equipment and facilities used to supplement the education process.
Operational	Departments that provide support for all physical maintenance of the Charlotte Mecklenburg School System.
Policy Operational	Support systems that provide a means of communication to the public.
Special Instructional	Programs that assist in the education and instruction of special needs children.
Technology	Departments that provide computer support for the Charlotte Mecklenburg School System.

NOTES:

Due to significant changes in function-level expense coding classification in Governmental Activities for the fiscal year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

Capital Asset additions exclude Land.

Source: Charlotte-Mecklenburg School year-end balances per purpose code.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CAPITAL ASSETS ADDITIONS STATISTICS BY FUNCTION
FOR THE LAST SEVEN FISCAL YEARS**

(Amounts expressed in thousands)

	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>
	<u>6/30/2012</u>	<u>6/30/2013</u>	<u>6/30/2014</u>
Co-curricular	\$ 11	\$ 137	\$ 546
Instructional	8,089	23,533	88,139
Operational	402	2,691	576
Policy Operational	2	8	-
Special Instruction	2	14	-
Technology	<u>51</u>	<u>2,244</u>	<u>907</u>
Total Capital Asset Additions	<u>\$ 8,557</u>	<u>\$ 28,627</u>	<u>\$ 90,168</u>

NOTES:

Functions Defined

Co-curricular	CMS programs that are outside of the traditional instructional programs.
Instructional	Equipment and facilities used to supplement the education process.
Operational	Departments that provide support for all physical maintenance of the Charlotte Mecklenburg School System.
Policy Operational	Support systems that provide a means of communication to the public.
Special Instructional	Programs that assist in the education and instruction of special needs children.
Technology	Departments that provide computer support for the Charlotte Mecklenburg School System.

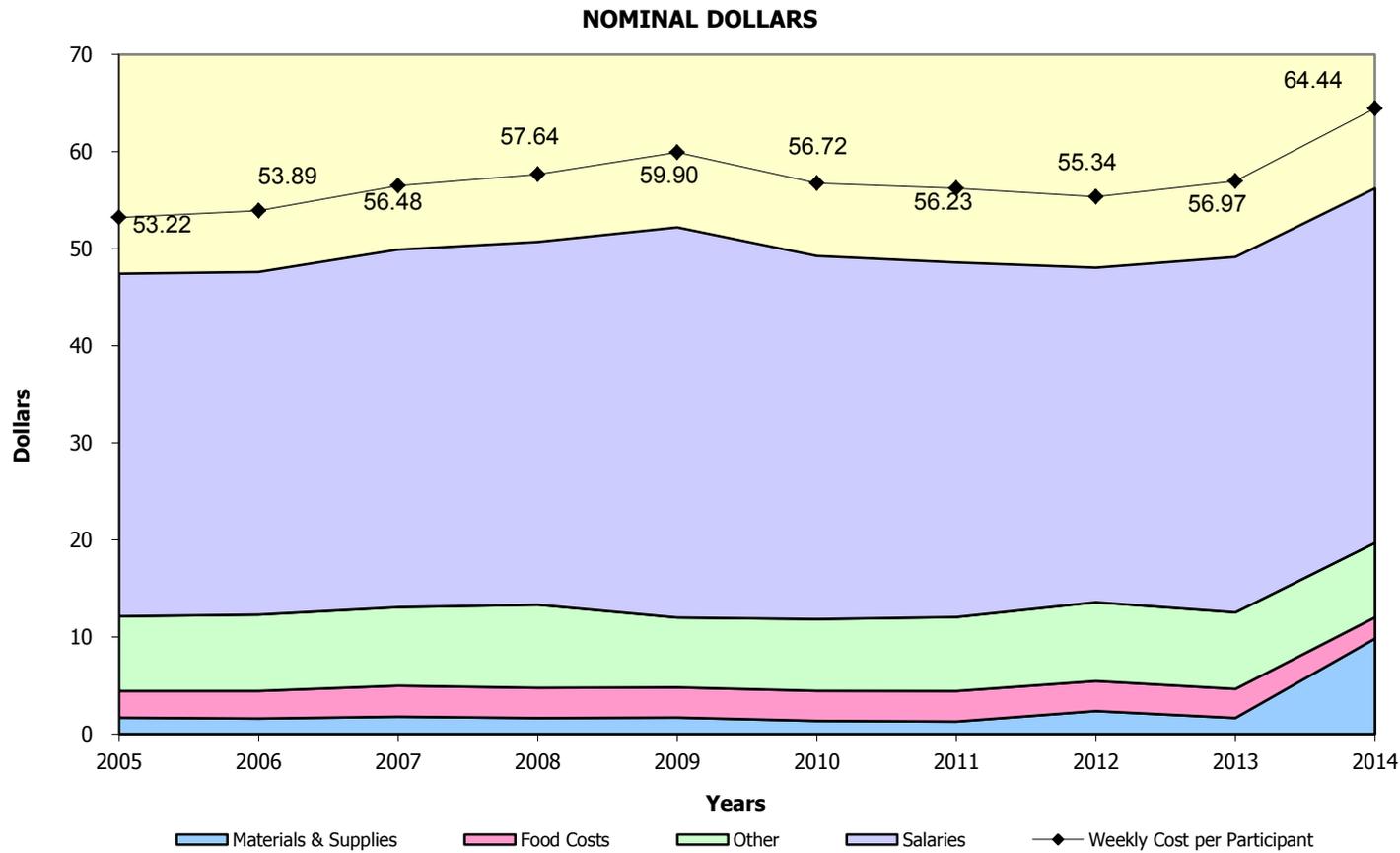
NOTES:

Due to significant changes in function-level expense coding classification in Governmental Activities for the fiscal year ended June 30, 2008, comparisons cannot be made between purpose-level expenses for prior years.

Capital Asset additions exclude Land.

Source: Charlotte-Mecklenburg School year-end balances per purpose code.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
AFTER SCHOOL ENRICHMENT PROGRAM COST PER PARTICIPANT PER WEEK
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS								
Year	Number of Sites	Participants per week	Expenditures					Total per Participant per Week
			Food Cost	Salaries	Employee Benefits	Materials & Supplies	Other	
2005	106	6,555	2.75	35.28	5.81	1.69	7.69	53.22
2006	95	6,373	2.84	35.29	6.30	1.60	7.86	53.89
2007	103	6,413	3.19	36.83	6.58	1.79	8.09	56.48
2008	103	6,714	3.11	37.37	6.95	1.65	8.56	57.64
2009	109	6,669	3.11	40.19	7.71	1.70	7.19	59.90
2010	108	6,382	3.09	37.40	7.48	1.36	7.39	56.72
2011	105	6,490	3.14	36.52	7.66	1.29	7.62	56.23
2012	103	5,561	3.09	34.45	7.31	2.37	8.12	55.34
2013	97	5,664	2.99	36.61	7.83	1.66	7.88	56.97
2014	94	5,601	2.19	36.51	8.24	9.83	7.67	64.44

CONSTANT DOLLARS								
Year	Number of Sites	Participants per week	Expenditures					Total per Participant per Week
			Food Cost	Salaries	Employee Benefits	Materials & Supplies	Other	
2005	106	6,555	1.43	18.40	3.03	0.88	4.01	27.75
2006	95	6,373	1.43	17.73	3.17	0.81	3.95	27.09
2007	103	6,413	1.56	18.05	3.23	0.88	3.96	27.68
2008	103	6,714	1.47	17.65	3.28	0.78	4.04	27.22
2009	109	6,669	1.47	18.99	3.64	0.80	3.40	28.30
2010	108	6,382	1.42	17.25	3.45	0.63	3.41	26.16
2011	105	6,490	1.42	16.52	3.46	0.58	3.45	25.43
2012	103	5,561	1.31	16.09	3.44	0.73	3.46	25.03
2013	97	5,664	1.29	15.82	3.39	0.72	3.41	24.63
2014	94	5,601	0.93	15.54	3.51	4.18	3.26	27.42

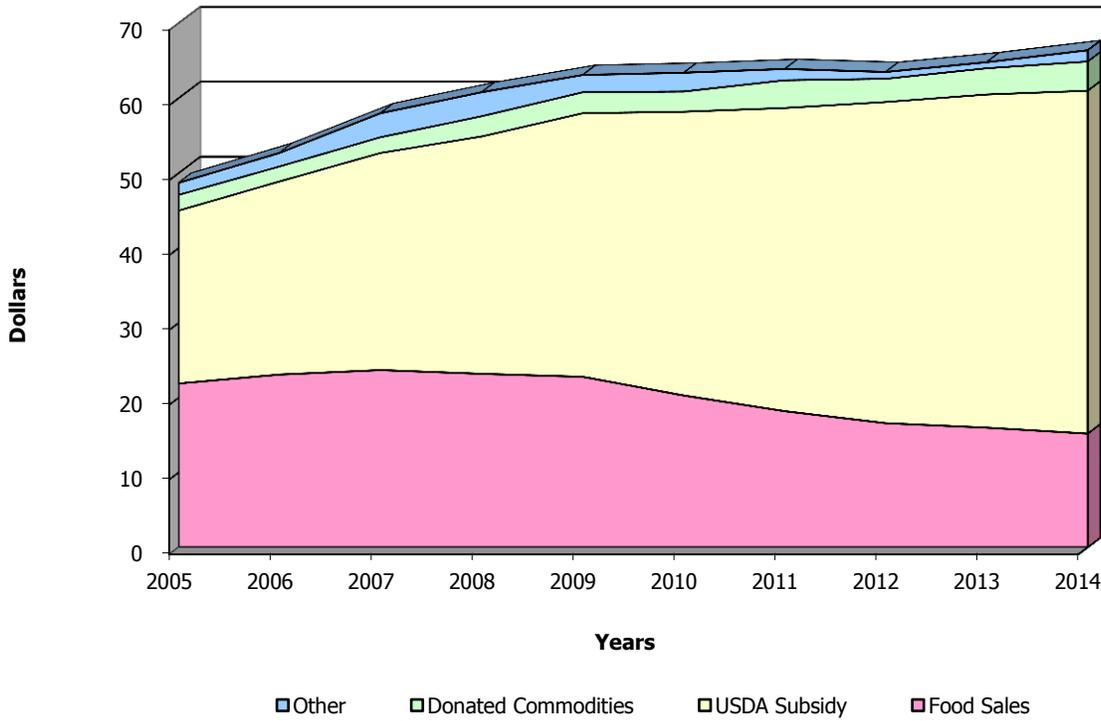
NOTE:
Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

Source: After School Enrichment Program

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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SOURCES OF CHILD NUTRITION PROGRAM REVENUES
FOR THE LAST TEN FISCAL YEARS**

NOMINAL DOLLARS (in Millions)



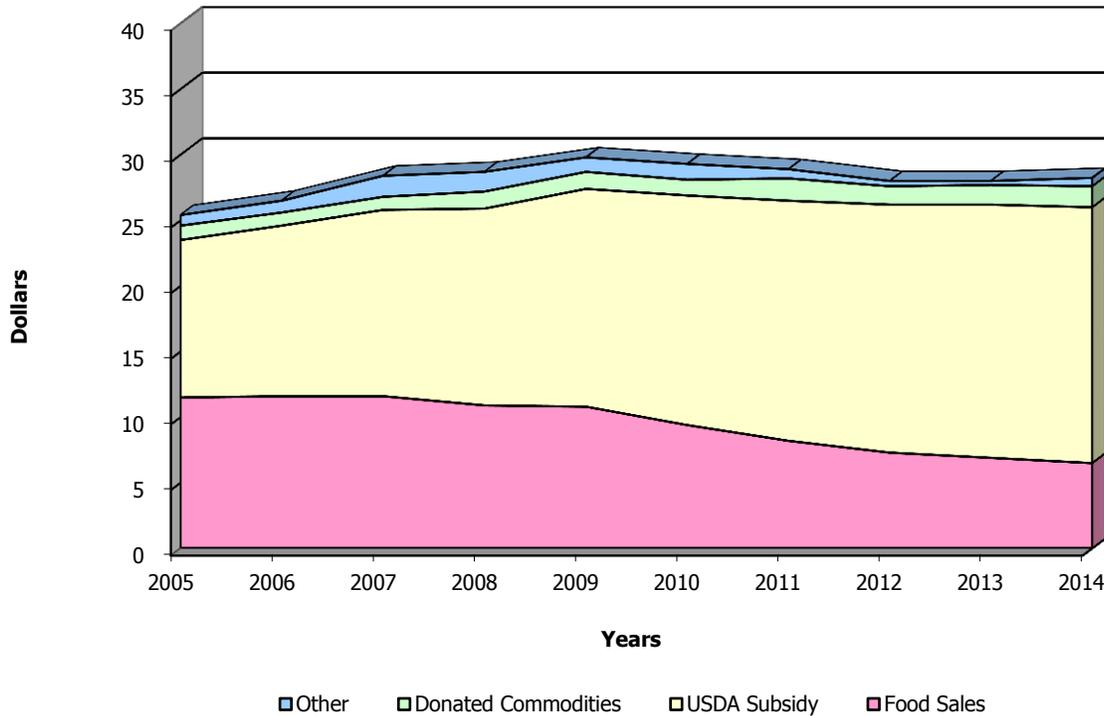
NOMINAL DOLLARS (in Millions)					
Year	Revenues				Total
	Food Sales	USDA Subsidy	Donated Commodities	Other	
2005	21.9	23.1	2.1	1.6	48.7
2006	23.1	25.8	2.0	1.8	52.7
2007	23.7	29.0	2.1	3.2	58.0
2008	23.2	31.7	2.7	3.2	60.8
2009	22.8	35.2	2.8	2.3	63.1
2010	20.3	37.9	2.7	2.5	63.4
2011	18.2	40.5	3.7	1.5	63.9
2012	16.6	42.9	3.1	0.9	63.5
2013	16.0	44.5	3.5	0.8	64.8
2014	15.2	45.8	3.9	1.5	66.4

NOTES:

Other revenue includes transfers from other funds and interest income. Nominal dollars reflect actual dollars of the period of the transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SOURCES OF CHILD NUTRITION PROGRAM REVENUES
FOR THE LAST TEN FISCAL YEARS**

CONSTANT DOLLARS (in Millions)

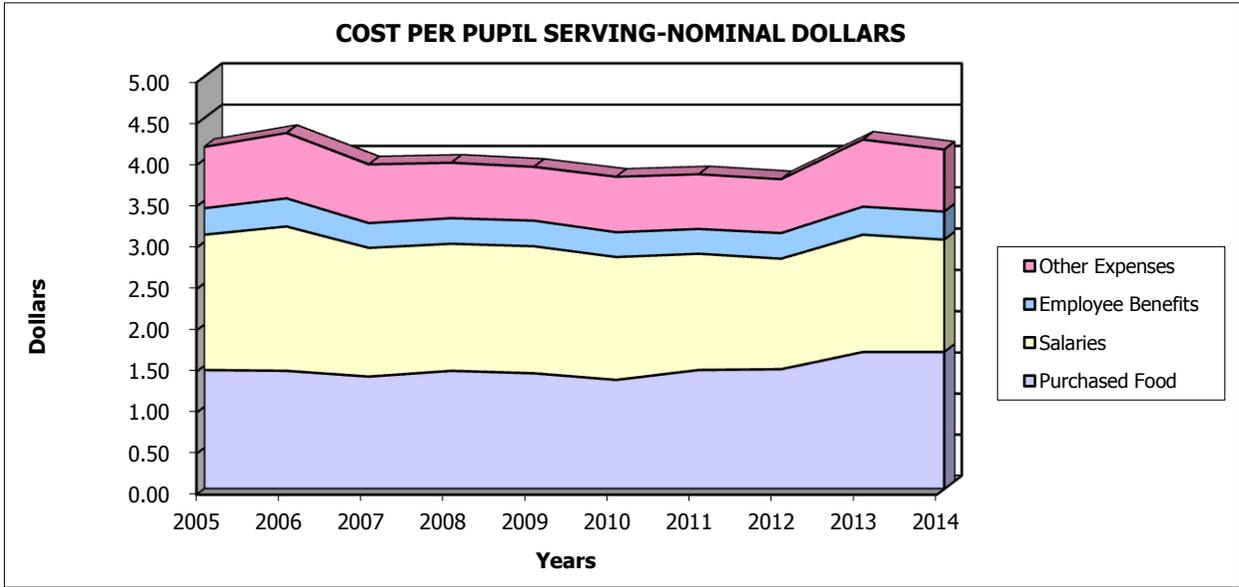


CONSTANT DOLLARS (in Millions)					
Year	Revenues				Total
	Food Sales	USDA Subsidy	Donated Commodities	Other	
2005	11.5	12.0	1.1	0.8	25.4
2006	11.6	13.0	1.0	0.9	26.5
2007	11.6	14.2	1.0	1.6	28.4
2008	10.9	15.0	1.3	1.5	28.7
2009	10.8	16.6	1.3	1.1	29.8
2010	9.4	17.5	1.2	1.2	29.3
2011	8.2	18.3	1.7	0.7	28.9
2012	7.3	18.9	1.4	0.4	28.0
2013	6.9	19.3	1.5	0.3	28.0
2014	6.5	19.5	1.6	0.6	28.2

NOTES:

Other revenue includes transfers from other funds and interest income. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHILD NUTRITION PROGRAM COST PER PUPIL SERVING
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS						
Year	Daily Avg. Served	Purchased Food	Salaries	Employee Benefits	Other Expenses	Total Per Pupil Served
2005	63,548	1.45	1.64	0.32	0.74	4.15
2006	67,889	1.44	1.75	0.34	0.79	4.32
2007	77,962	1.37	1.56	0.30	0.71	3.94
2008	81,558	1.44	1.54	0.31	0.67	3.96
2009	86,177	1.41	1.54	0.31	0.65	3.91
2010	86,450	1.33	1.49	0.30	0.67	3.79
2011	88,495	1.45	1.41	0.30	0.66	3.82
2012	89,278	1.46	1.34	0.31	0.65	3.76
2013	87,119	1.67	1.42	0.34	0.81	4.24
2014	88,529	1.67	1.36	0.34	0.75	4.12

CONSTANT DOLLARS						
Year	Daily Avg. Served	Purchased Food	Salaries	Employee Benefits	Other Expenses	Total Per Pupil Served
2005	63,548	0.76	0.86	0.17	0.39	2.18
2006	67,889	0.72	0.88	0.17	0.40	2.17
2007	77,962	0.67	0.76	0.15	0.35	1.93
2008	81,558	0.68	0.73	0.14	0.32	1.87
2009	86,177	0.67	0.73	0.15	0.31	1.86
2010	86,450	0.61	0.69	0.14	0.31	1.75
2011	88,495	0.66	0.64	0.14	0.30	1.74
2012	89,278	0.64	0.59	0.14	0.29	1.66
2013	87,119	0.72	0.61	0.15	0.35	1.83
2014	88,529	0.71	0.58	0.14	0.32	1.75

NOTES:

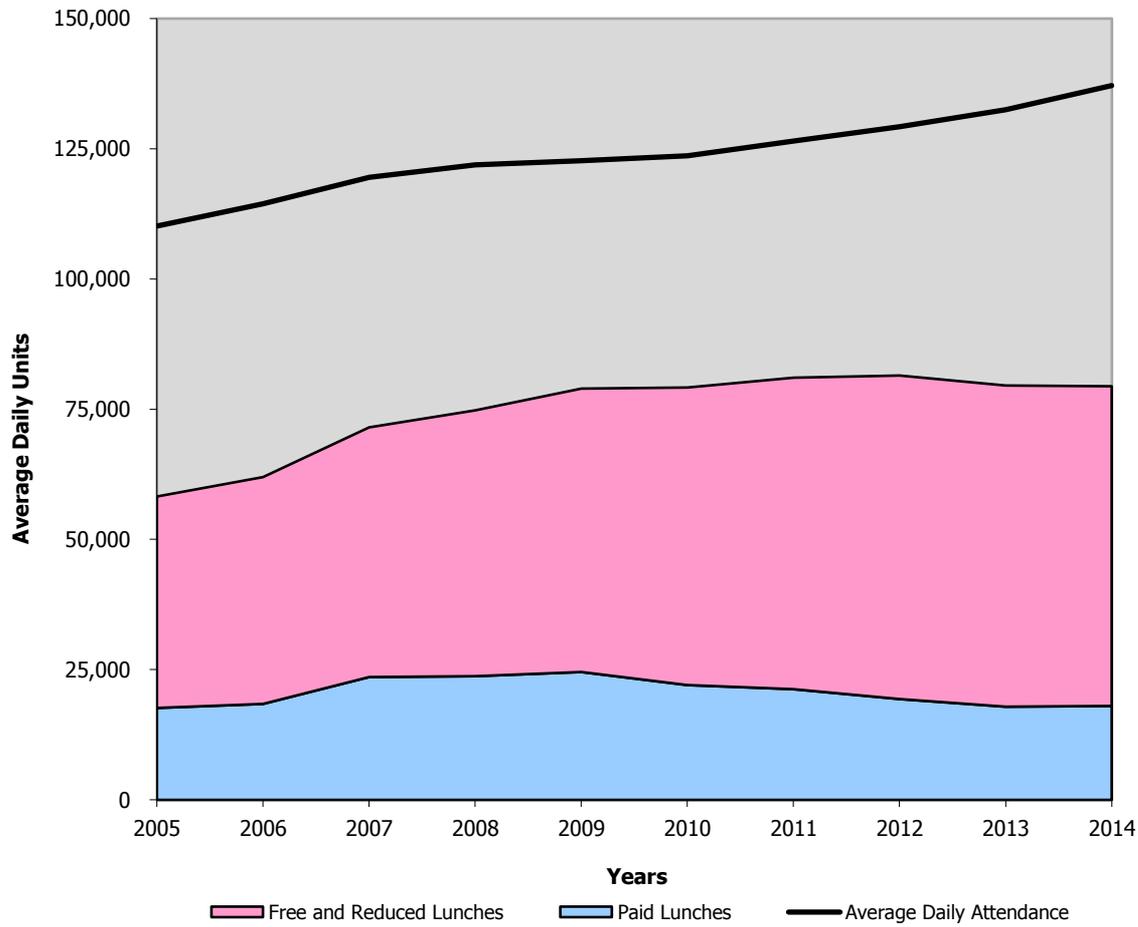
A breakfast serving is counted as equivalent to 25% of lunch service; adult meals and a la carte servings are excluded from serving counts.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

Source: Child Nutrition Department

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHILD NUTRITION PROGRAM SERVINGS
FOR THE LAST TEN FISCAL YEARS**

LUNCH



LUNCH									
Year	Average Daily Servings							Average Daily Attendance	Percent Served
	Paid	%	Free	%	Reduced	%	Total		
2005	17,650	30.3	35,618	61.2	4,968	8.5	58,236	110,185	52.9
2006	18,426	29.7	38,388	62.0	5,152	8.3	61,966	114,459	54.1
2007	23,581	33.0	41,265	57.7	6,664	9.3	71,510	119,523	59.8
2008	23,750	31.8	43,554	58.2	7,470	10.0	74,774	121,880	61.4
2009	24,550	31.1	46,949	59.5	7,449	9.4	78,948	122,715	64.3
2010	22,045	27.9	50,351	63.6	6,762	8.5	79,158	123,606	64.0
2011	21,252	26.2	54,386	67.1	5,403	6.7	81,041	126,450	64.1
2012	19,360	23.8	56,502	69.3	5,597	6.9	81,459	129,234	63.0
2013	17,894	22.5	55,952	70.2	5,694	7.2	79,540	132,498	60.0
2014	18,034	22.7	55,885	70.3	5,482	6.9	79,401	137,148	57.9

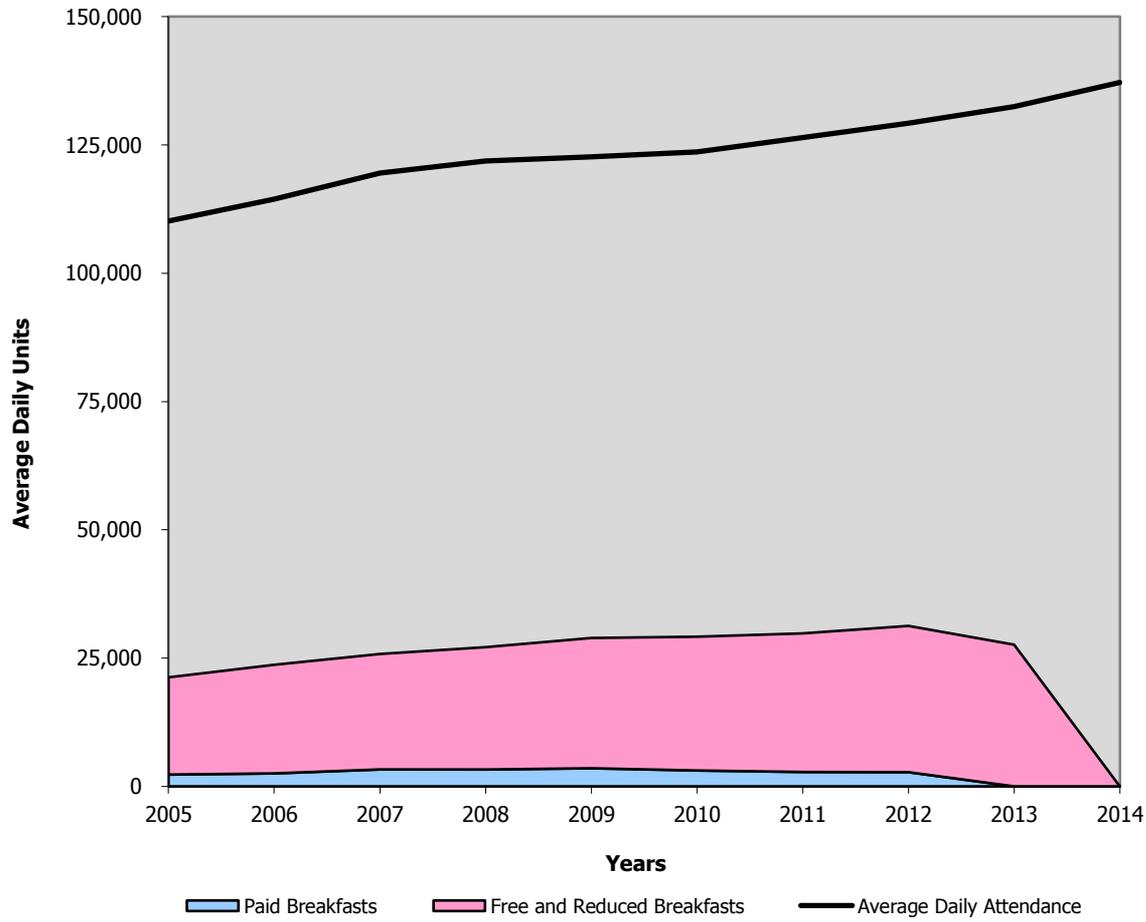
NOTES:

The above data represents meals served to students only and thus excludes any servings to adults and staff.

Source: Child Nutrition Department

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHILD NUTRITION PROGRAM SERVINGS
FOR THE LAST TEN FISCAL YEARS**

BREAKFAST

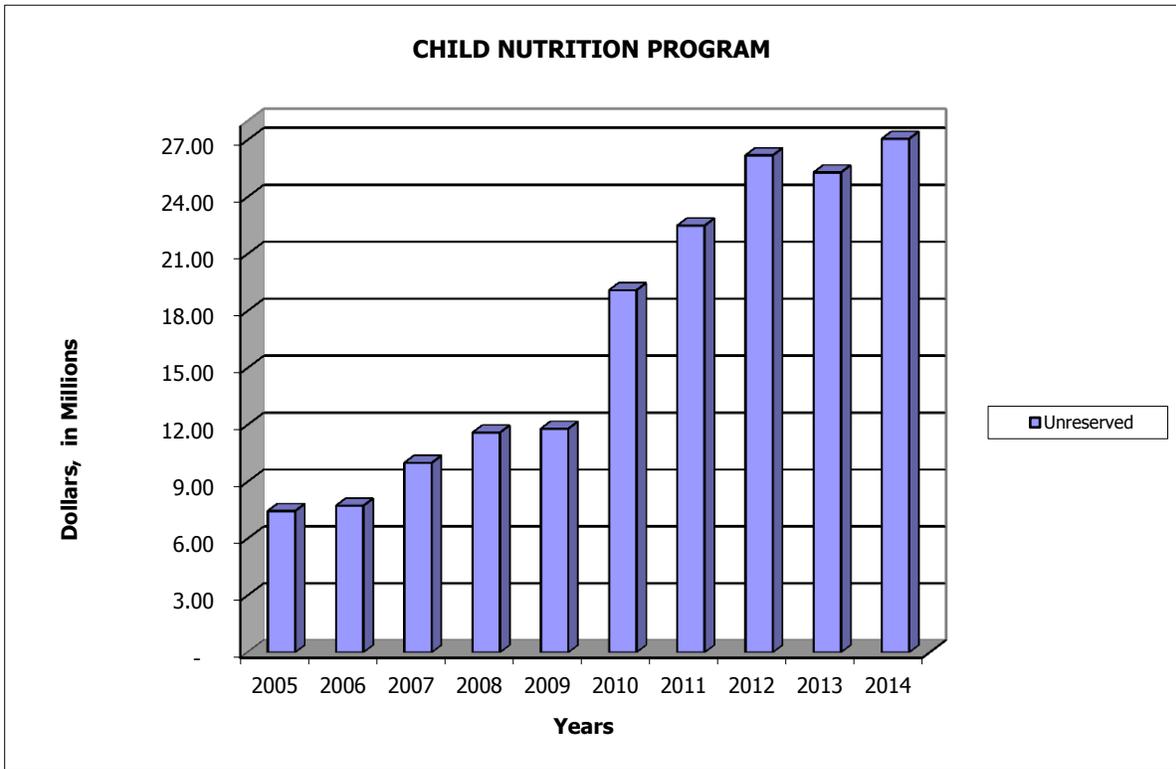


BREAKFASTS									
Year	Average Daily Servings							Average Daily Attendance	Percent Served
	Paid	%	Free	%	Reduced	%	Total		
2005	2,302	10.8	17,318	81.5	1,631	7.7	21,251	110,185	19.3
2006	2,530	10.7	19,398	81.9	1,766	7.4	23,694	114,459	20.7
2007	3,301	12.8	20,291	78.6	2,211	8.6	25,803	119,523	21.6
2008	3,291	12.1	21,351	78.7	2,491	9.2	27,133	121,880	22.3
2009	3,533	12.2	22,855	79.0	2,532	8.8	28,920	122,715	23.6
2010	3,097	10.6	23,843	81.8	2,228	7.6	29,168	123,606	23.6
2011	2,807	9.4	25,331	85.0	1,677	5.6	29,815	126,450	23.6
2012	2,771	8.9	26,452	84.6	2,054	6.5	31,277	129,234	24.2
2013	-	-	30,317	100.0	-	-	30,317	132,498	22.9
2014	-	-	36,513	100.0	-	-	36,513	137,148	25.6

NOTES:

The above data represents meals served to students only and thus excludes any servings to adults and staff. Beginning in the 2012-2013 school year free breakfasts were available to all students.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 UNRESERVED FUND EQUITY - CHILD NUTRITION PROGRAM
 FOR THE LAST TEN FISCAL YEARS**



CHILD NUTRITION PROGRAM IN NOMINAL DOLLARS (in Millions)				
Year	Unreserved Fund Equity	Retained Earnings	Expenditures	Fund Balance to Expenditures
2005	7.46		47.51	15.7%
2006	7.74		52.68	14.7%
2007	10.00		55.21	18.1%
2008	11.60		58.10	20.0%
2009	11.80		60.70	19.4%
2010	19.10		59.00	32.4%
2011	22.50		60.80	37.0%
2012	26.20		60.50	43.3%
2013	25.30		66.60	38.0%
2014	27.07		65.00	41.6%

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
ESTIMATED POPULATION, ASSESSED VALUE AND GENERAL REVENUES BY SOURCE
FOR MECKLENBURG COUNTY
FOR THE LAST TEN FISCAL YEARS**

Fiscal Year Ended June 30	Population Estimate	Assessed Value (in Millions)	General Revenues by Source (in Millions)			
			Taxes and Assessments	Inter- Governmental	Other	Totals
<i>Expressed in Nominal Dollars</i>						
2013	999,060	\$ 113,936.6	\$ 1,152.4	\$ 170.8	\$ 110.0	\$ 1,433.2
2012	966,160	115,745.2	1,150.1	187.0	106.8	1,443.9
2011	938,020	100,237.9	1,045.7	208.0	101.3	1,355.0
2010	919,628	99,891.8	1,041.9	198.5	107.1	1,347.5
2009	893,892	97,813.6	1,035.8	208.3	127.6	1,371.7
2008	869,954	95,099.7	1,053.1	202.8	167.1	1,423.0
2007	842,674	90,718.7	999.5	177.8	160.9	1,338.2
2006	815,218	88,359.7	964.1	158.8	156.6	1,279.5
2005	791,473	84,302.3	846.9	163.9	131.1	1,141.9
2004	768,421	83,487.6	800.1	159.9	117.9	1,077.9
<i>Expressed in Constant Dollars</i>						
2013	999,060	\$ 48,489.8	\$ 490.4	\$ 72.7	\$ 46.8	\$ 610.0
2012	966,160	50,021.7	497.0	80.8	46.2	624.0
2011	938,020	44,060.2	459.5	91.4	44.5	595.4
2010	919,628	45,351.6	473.0	94.1	45.8	612.9
2009	893,892	46,088.3	480.7	91.6	49.4	621.7
2008	869,954	46,206.1	489.3	98.4	60.3	648.0
2007	842,674	46,585.5	515.9	99.3	81.9	697.1
2006	815,218	45,589.6	502.3	89.4	80.9	672.5
2005	791,473	46,095.1	502.9	82.8	81.7	667.5
2004	768,421	46,292.0	465.0	90.0	72.0	627.0

Source: Mecklenburg County, North Carolina, Comprehensive Annual Financial Report for the Year Ended June 30, 2013 (most current information available).

The above data is provided for information as the Charlotte-Mecklenburg Board of Education has no direct taxing authority and Mecklenburg County levies no specific taxes solely for the Board of Education. Mecklenburg County transfers funds accruing to the Board of Education under Article IX, Section 7 of the North Carolina Constitution.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84=100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
 FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in millions)

MECKLENBURG COUNTY

Year	Real Property	Personal Property	State Certification	Less Elderly Exemption	Total Assesed Valuation	Direct Tax Rate
2013	\$95,935.5	\$14,570.7	\$3,430.4	\$ - (A)	\$113,936.6	0.7922
2012	96,421.2	16,001.8	3,322.2	- (A)	115,745.2	0.8166
2011	82,522.5	14,501.7	3,213.7	- (A)	100,237.9	0.8387
2010	81,628.2	14,990.3	3,273.2	- (A)	99,891.7	0.8387
2009	78,995.3	15,461.7	3,356.6	- (A)	97,813.6	0.8387
2008	76,671.4	15,312.1	3,287.1	(170.9)	95,099.7	0.8387
2007	72,755.0	14,454.9	3,676.1	(167.3)	90,718.7	0.8189
2006	71,019.8	13,965.6	3,560.0	(185.7)	88,359.7	0.8368
2005	67,762.8	13,111.9	3,595.3	(167.7)	84,302.3	0.7567
2004	67,121.9	12,880.2	3,642.7	(157.2)	83,487.6	0.7364

Note (A): Elderly Exemption is net of Real Property beginning fiscal year 2009.

Source: Mecklenburg County, North Carolina Comprehensive Annual Financial Report for the Year Ended June 30, 2013 (most current information available).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
TEN HIGHEST TAXPAYERS FOR MECKLENBURG COUNTY
CURRENT YEAR AND NINE YEARS AGO**

Taxpayer	Fiscal Year 2014			Fiscal Year 2005		
	Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Duke Energy	\$ 2,189,964,022	1	1.94 %	\$ 2,168,363,641	1	2.57 %
Bank of America	1,957,040,169	2	1.73	1,153,352,707	2	1.37
Wells Fargo Bank	1,926,724,084	3	1.71	688,461,401	3	0.82
US Airways	691,279,853	4	0.61	376,737,392	7	0.45
AT&T/Bellsouth	489,213,734	5	0.43	615,949,509	4	0.73
Time Warner	433,987,164	6	0.38	-	-	-
CK-Southern Associates	363,278,433	7	0.32	-	-	-
Piedmont Natural Gas Company	346,110,198	8	0.31	265,380,547	8	0.31
South Park Mall	330,814,977	9	0.29	179,927,081	10	0.21
Teachers Insurance	326,550,577	10	0.29	-	-	-
Childress Klein	-	-	-	380,891,636	6	0.45
Bissell	-	-	-	444,747,370	5	0.53
Carolina Stadium/Panthers	-	-	-	192,099,408	9	0.23
Total	\$ 9,054,963,211		8.01 %	\$ 6,465,910,692		7.46 %

Source: Mecklenburg County Office of Tax Collector

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
COMPUTATION OF DIRECT AND OVERLAPPING DEBT FOR MECKLENBURG COUNTY
GENERAL OBLIGATION BONDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2014**

(Amounts expressed in thousands)

Mecklenburg County:	Assessed Valuation (1)	Percent of Countywide Total	Pro Rata Share of Governmental Activities Debt	Municipalities Debt (2)	Total Overlapping Debt
Charlotte	\$ 89,646,261,352	79.38%	\$ 1,286,217,614	\$ 836,405,000	\$ 2,122,622,614
Cornelius	4,895,306,241	4.33	70,236,383	1,370,000	71,606,383
Davidson	1,650,059,778	1.46	23,674,562	-	23,674,562
Huntersville	6,044,172,961	5.35	86,719,977	21,595,000	108,314,977
Matthews	3,405,370,657	3.02	48,859,235	1,400,000	50,259,235
Mint Hill	2,318,131,241	2.05	33,259,850	2,375,000	35,634,850
Pineville	1,616,693,141	1.43	23,195,827	4,786,750.00	27,982,577
Unincorporated Areas	3,363,802,680	2.98	48,262,830	-	48,262,830
	<u>\$ 112,939,798,051</u>	<u>100.00%</u>	<u>\$ 1,620,426,278</u>	<u>\$ 867,931,750</u>	<u>\$ 2,488,358,028</u>

Source: Mecklenburg County (1) Provided by N.C. Department of Revenue, Tax Research Division.
Includes valuations of classified registered motor vehicles for which tax notices were issued in accordance with G.S. 105-330.5(a) during calendar year 2013, net of releases made by that date.
(2) Provided by Department of State Treasurer.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 DEMOGRAPHIC STATISTICS FOR MECKLENBURG COUNTY
 FOR THE LAST TEN FISCAL YEARS**

Year	Population	Personal Income (thousands of dollars)	Per Capita Income	Median Age	Unemployment Rate
2013	999,060	\$ 22,270,607,500	\$ 22,292	N/A	9.4%
2012	966,160	22,605,735,000	23,398	N/A	9.9
2011	938,020	23,109,445,000	24,636	35.2	11.1
2010	919,628	23,046,007,500	25,060	35.2	11.2
2009	893,892	22,365,015,000	25,020	35.1	11.5
2008	869,954	21,920,959,643	25,198	35.1	6.1
2007	842,674	21,657,699,496	25,701	35.1	4.5
2006	815,218	20,933,932,894	25,679	34.4	4.3
2005	791,473	20,127,796,478	25,431	34.7	5.0
2004	768,421	18,684,117,114	24,315	33.4	5.2

N/A: Data not available

Source: Mecklenburg County, North Carolina Comprehensive Annual Financial Report for the Year Ended June 30, 2013 (most current information available).

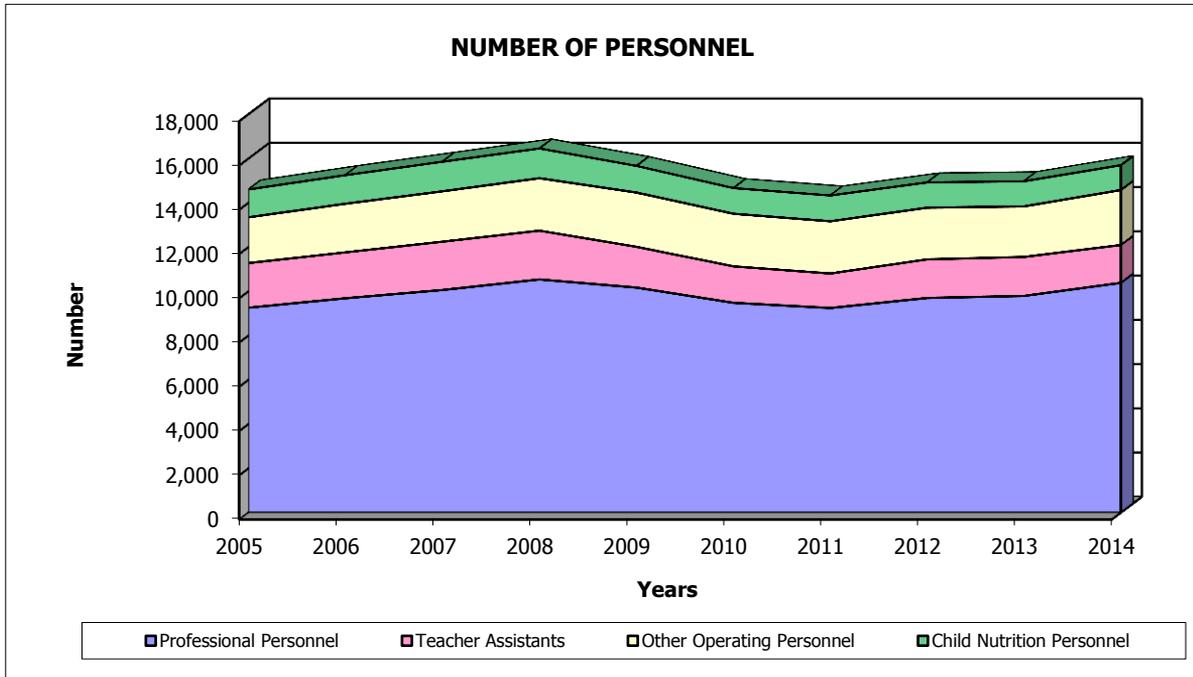
**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO**

Employer	2014			2005		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Carolina HealthCare System	35,000	1	6.97 %	15,257	2	3.73 %
Wells Fargo/Wachovia Corporation	22,000	2	4.72	18,967	1	4.64
Charlotte-Mecklenburg Schools	18,143	3	3.89	15,134	3	3.70
Wal-Mart Stores Incorporation	16,100	4	3.45	-	-	-
Bank of America	15,000	5	3.22	13,000	4	3.18
Lowe's Companies	12,960	6	2.78	4,062	-	0.93
Presbyterian Healthcare/Novant Health	11,000	7	2.36	5,166	10	1.26
American Airlines	10,600	8	2.27	-	-	-
Harris Teeter Supermarkets	8,239	9	1.77	-	-	-
Duke Energy Corporation	7,800	10	1.67	5,400	8	1.32
City of Charlotte	-	-	-	5,838	6	1.43
US Airways	-	-	-	5,749	7	1.41
Mecklenburg County	-	-	-	5,373	9	1.31
State of North Carolina	-	-	-	6,348	5	1.55
Total	156,842			100,294		

Source: Charlotte Chamber of Commerce

Most recent data per Charlotte Chamber of Commerce publication, Charlotte's Largest Employers, dated May 2014.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
PERSONNEL SUMMARY
FOR THE LAST TEN FISCAL YEARS**



NUMBER OF PERSONNEL					
Year	Professional Personnel	Teacher Assistants	Other Operating Personnel	Child Nutrition Personnel	Total Personnel
2005	9,259	2,020	2,067	1,254	14,600
2006	9,687	2,075	2,196	1,290	15,248
2007	10,060	2,184	2,277	1,333	15,854
2008	10,538	2,206	2,369	1,342	16,455
2009	10,170	1,842	2,453	1,202	15,667
2010	9,481	1,649	2,376	1,157	14,663
2011	9,247	1,560	2,360	1,163	14,330
2012	9,700	1,746	2,335	1,139	14,920
2013	9,793	1,762	2,284	1,134	14,973
2014	10,384	1,710	2,484	1,120	15,698

NOTES:

Professional personnel includes all administrative and certified personnel, including teachers, librarians, counselors, principals and assistant principals.

Other operating personnel includes maintenance, secretarial, clerical and custodial employees. Bus drivers are not included in the above tabulations. Personnel composition is taken from the North Carolina Public Schools Statistical Profile.

Source: Charlotte-Mecklenburg Schools Human Resource Department

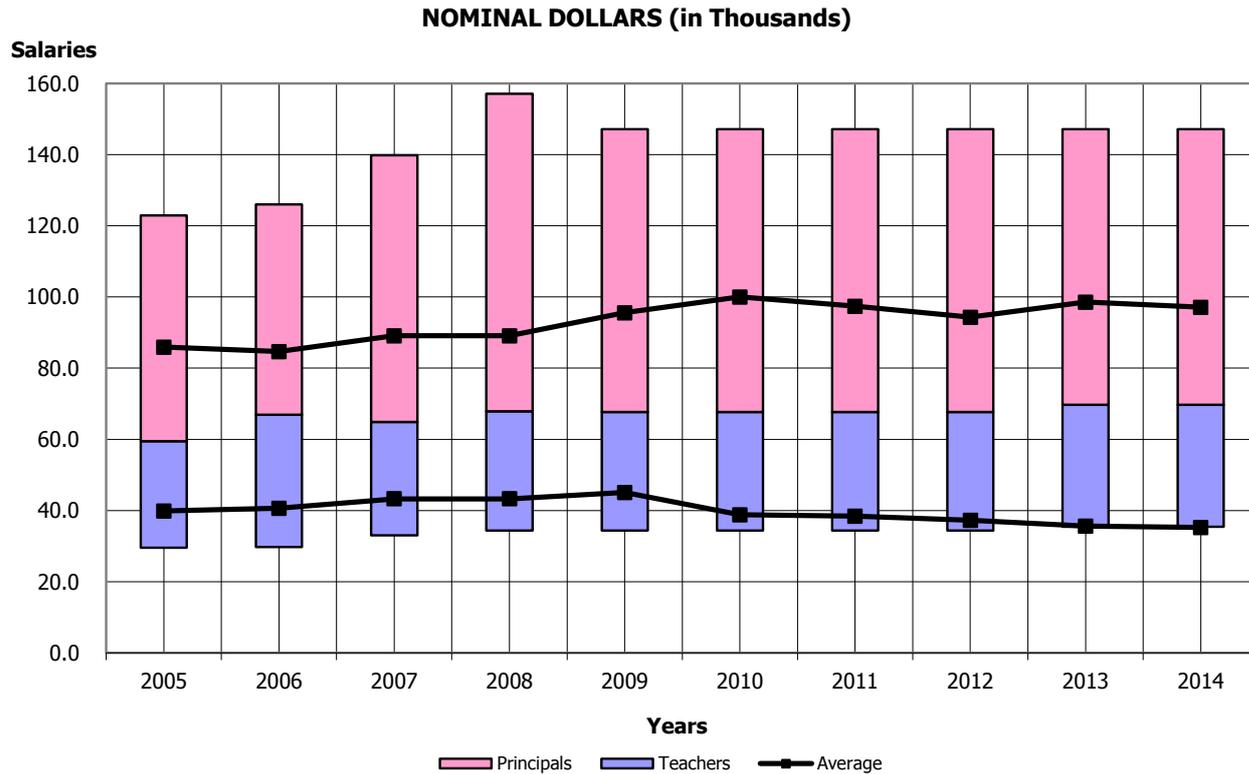
**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
PERSONNEL SUMMARY
FOR THE LAST TEN FISCAL YEARS**

PUPIL TO PERSONNEL RATIO			
Year	Average	Ratio Pupil to Professional	Ratio Pupil to
	Daily Membership		Other Personnel
2005	117,103	11.6	20.2
2006	121,836	11.6	20.6
2007	127,059	12.5	23.1
2008	129,379	13.1	20.5
2009	130,869	12.9	23.8
2010	131,709	13.9	25.4
2011	134,175	14.5	26.4
2012	136,747	14.1	26.2
2013	139,772	14.3	27.0
2014	142,466	13.7	26.8

PERSONNEL COMPOSITION					
Year	Percent Male	Percent Female	Percent White	Percent Black	Percent Other Race
2005	20.2	79.8	59.2	36.9	3.9
2006	20.6	79.4	58.2	37.4	4.4
2007	20.8	79.2	57.7	37.2	5.1
2008	22.9	77.1	57.1	37.5	5.4
2009	20.5	79.5	57.4	37.1	5.5
2010	20.6	79.4	57.7	34.7	7.6
2011	19.7	80.3	57.3	35.0	7.7
2012	20.4	79.6	56.9	35.6	7.5
2013	20.5	79.5	53.9	35.4	10.7
2014	21.9	78.1	56.7	35.7	7.6

Source: Charlotte-Mecklenburg Schools Human Resource Department

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
PROFESSIONAL SALARIES
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS (in Thousands)						
Year	Teachers			Principals		
	MIN	MAX	AVE	MIN	MAX	AVE
2005	29.5	59.5	39.9	59.9	122.9	85.9
2006	29.7	66.9	40.6	60.5	126.0	84.7
2007	33.0	64.9	43.3	62.5	139.8	89.1
2008	34.4	67.9	43.3	62.5	157.1	89.1
2009	34.4	67.7	45.1	67.0	147.2	95.6
2010	34.4	67.7	38.8	67.0	147.2	100.0
2011	34.4	67.7	38.4	67.0	147.2	97.4
2012	34.4	67.7	37.3	67.0	147.2	94.3
2013	35.4	69.7	35.6	67.0	147.2	98.6
2014	35.4	69.7	35.2	67.0	147.2	97.1

NOTES:

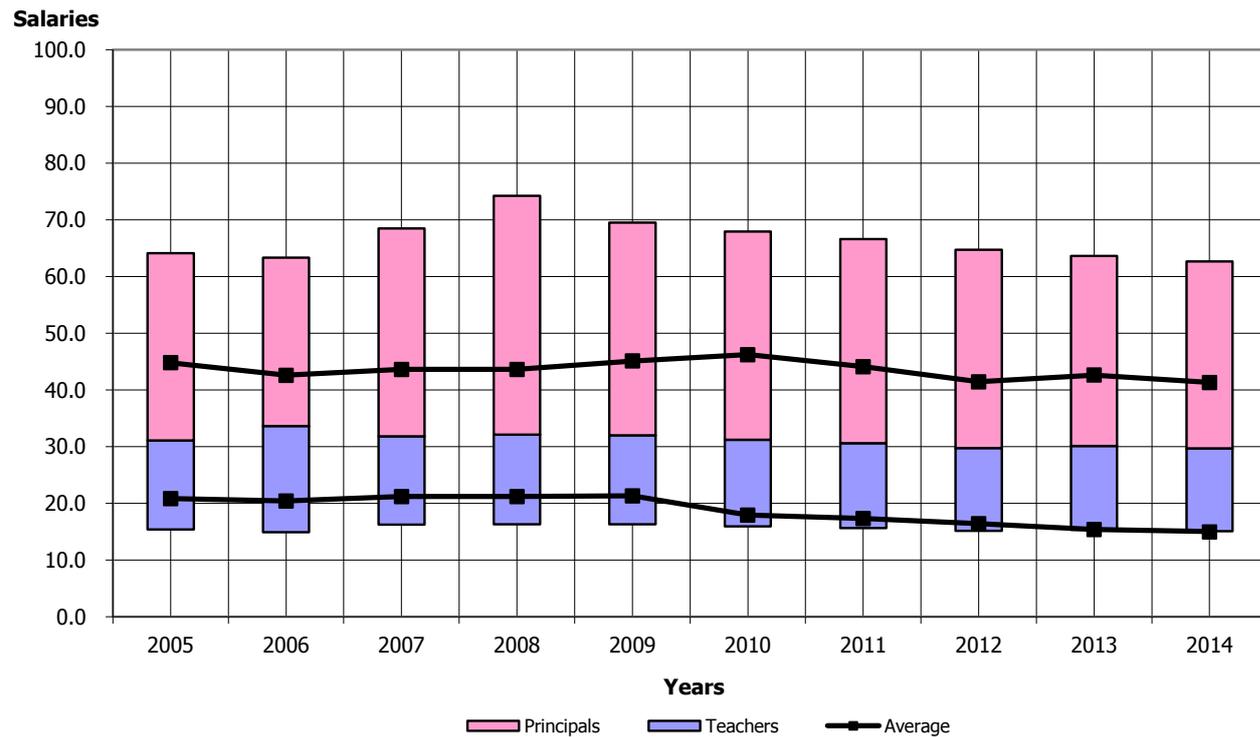
The above tabulation represents total salaries including both the state base salary and the local supplement, but does not include the following:

- a) Longevity payments ranging from 1.5 to 4.5 percent of the annual salary, paid to employees with 10 or more years of state service.
- b) Payments of \$126 per month for advanced teaching certificates; payments of \$253 per month for doctorates.

Nominal dollars reflect actual dollars of the period of transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
PROFESSIONAL SALARIES
FOR THE LAST TEN FISCAL YEARS**

CONSTANT DOLLARS (in Thousands)



CONSTANT DOLLARS (in Thousands)						
Year	Teachers			Principals		
	MIN	MAX	AVE	MIN	MAX	AVE
2005	15.4	31.1	20.8	31.3	64.1	44.8
2006	14.9	33.6	20.4	30.4	63.3	42.6
2007	16.2	31.8	21.2	30.6	68.5	43.6
2008	16.3	32.1	21.2	29.5	74.2	43.6
2009	16.3	32.0	21.3	31.7	69.5	45.1
2010	15.9	31.2	17.9	30.9	67.9	46.2
2011	15.6	30.6	17.3	30.3	66.6	44.1
2012	15.1	29.7	16.4	29.4	64.7	41.4
2013	15.3	30.1	15.4	29.0	63.6	42.6
2014	15.1	29.7	15.0	28.5	62.6	41.3

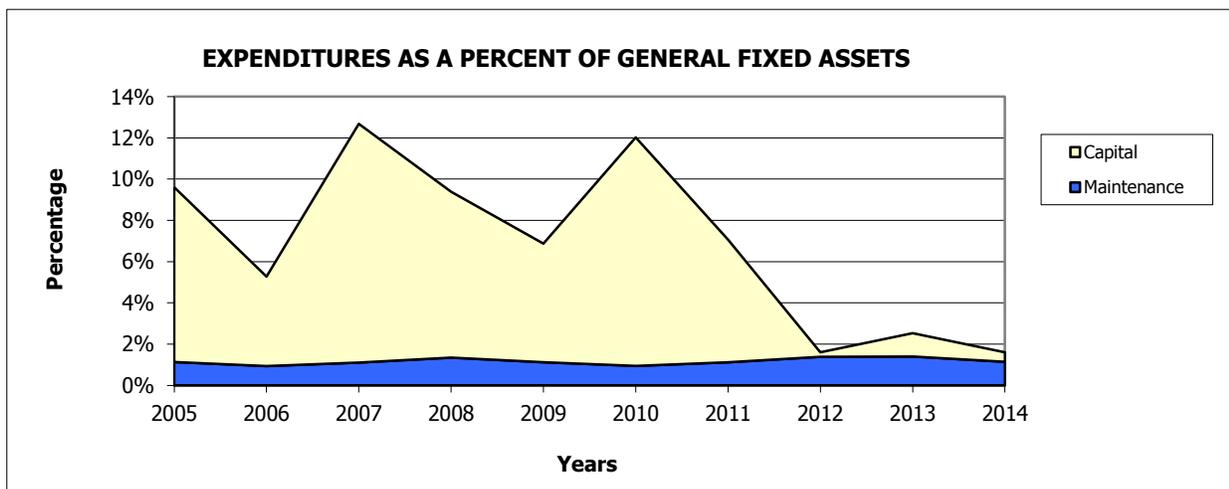
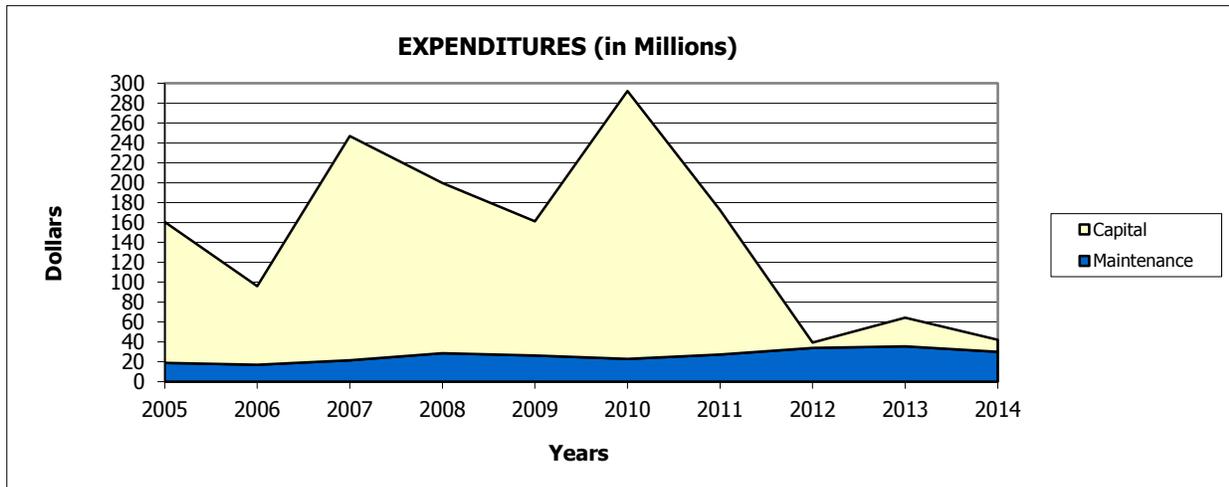
NOTES:

The above tabulation represents total salaries including both the state base salary and the local supplement, but does not include the following:

- a) Longevity payments ranging from 1.5 to 4.5 percent of the annual salary, paid to employees with 10 or more years of state service.
- b) Payments of \$126 per month for advanced teaching certificates; payments of \$253 per month for doctorates.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
EXPENDITURES FOR MAINTENANCE OF FACILITIES
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS (in Millions)								
Year	General Fixed Assets Historical Dollars	Maintenance Expenditures		Capital Expenditures				
		Total Expenditures	% of Assets	Land & Building	Furniture & Equipment	Vehicles & Other	Total Expenditures	% of Assets
2005	1,671.7	18.9	1.1%	130.2	3.6	7.9	141.7	8.5%
2006	1,820.9	17.0	0.9%	73.3	2.9	2.8	79.0	4.3%
2007	1,947.5	21.5	1.1%	217.8	2.0	5.6	225.4	11.6%
2008	2,127.9	28.6	1.3%	164.9	2.4	3.8	171.1	8.0%
2009	2,346.0	26.3	1.1%	117.0	2.6	15.3	134.9	5.8%
2010	2,430.9	22.9	0.9%	261.6	4.8	2.9	269.3	11.1%
2011	2,441.9	27.3	1.1%	125.8	8.4	11.0	145.2	5.9%
2012	2,451.9	33.9	1.4%	0.2	1.3	3.9	5.4	0.2%
2013	2,542.5	35.5	1.4%	1.3	6.3	21.2	28.8	1.1%
2014	2,629.4	30.0	1.1%	8.6	3.4	0.1	12.1	0.5%

NOTE:
Capital Expenditures include capital outlay and capital projects.

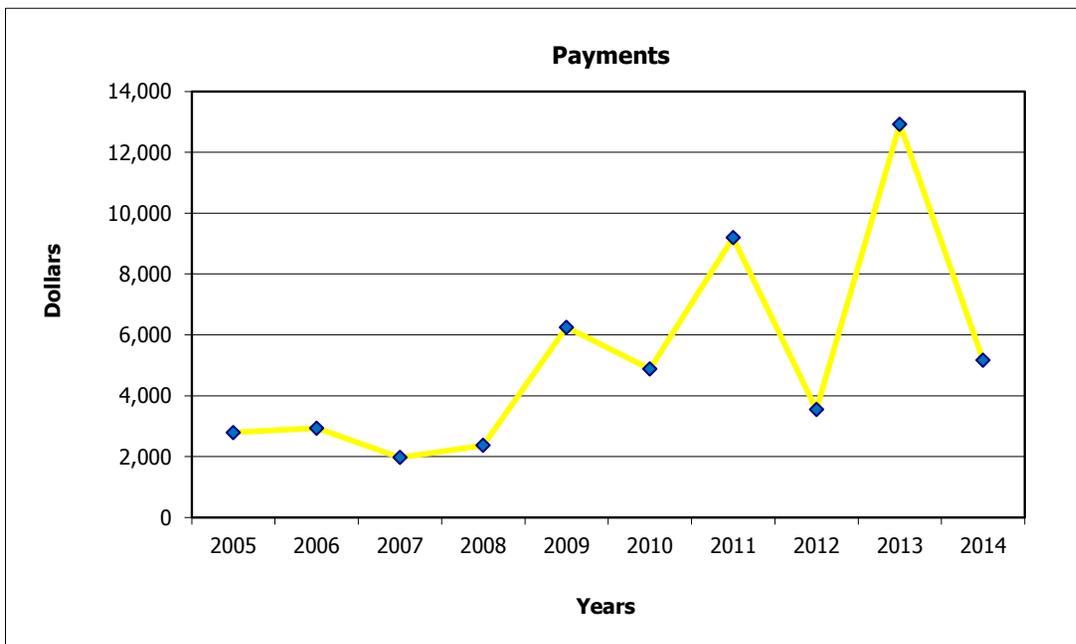
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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CAPITAL LEASE AND INSTALLMENT PURCHASE PAYMENTS
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

Department	2005	2006	2007	2008	2009
Data Processing - Equipment	44	67	96	83	28
Graphic Productions - Equipment	264	366	456	452	397
Transportation - School Buses	2,483	2,503	1,419	1,830	5,825
Total Payments	2,791	2,936	1,971	2,365	6,250

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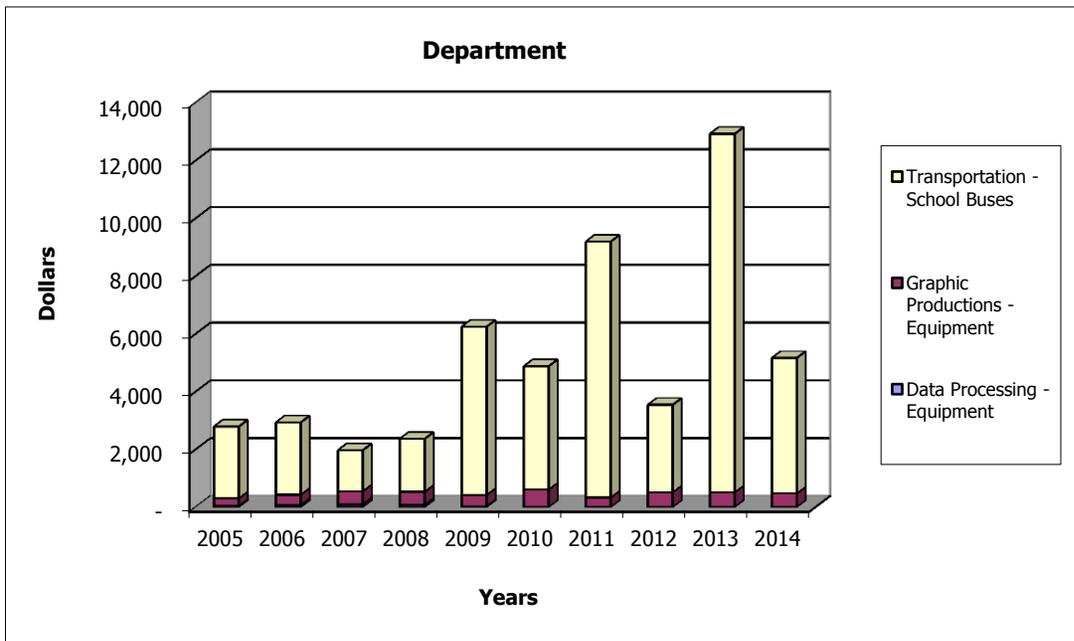


Source: Charlotte Mecklenburg School Schedule of Capital Lease Payments

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CAPITAL LEASE AND INSTALLMENT PURCHASE PAYMENTS
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

	2010	2011	2012	2013	2014
	-	-	-	-	-
	611	335	516	516	475
	4,267	8,859	3,028	12,409	4,691
	<u>4,878</u>	<u>9,194</u>	<u>3,544</u>	<u>12,925</u>	<u>5,166</u>



Source: Charlotte Mecklenburg School Schedule of Capital Lease Payments

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHOOL BUILDINGS
FOR THE YEAR ENDING JUNE 30, 2014**

SCHOOL NAME	Grades	Site Size (Acres)	Square Footage	Year First Occupied	Building Classrooms	ADM 9th Month
<i>ELEMENTARY SCHOOLS</i>						
Albemarle Road Elementary	PK-5	15.0	86,227	1968	34	1,260
Allenbrook Elementary	K-5	18.4	51,904	1966	21	494
Ashley Park PreK-8 School	PK-8	12.7	72,469	1951	28	584
Bain Elementary	K-5	15.8	87,452	2013	39	921
Ballantyne Elementary	K-5	6.8	77,850	2008	39	855
Barnette Elementary	K-5	42.1	85,896	2008	39	635
Barringer Elementary	K-5	29.0	92,376	2002	36	622
Berryhill School	PK-8	15.0	62,782	1978	20	652
Berewick Elementary	PK-5	**	96,459	2009	39	690
Beverly Woods Elementary	PK-5	15.3	78,371	1969	38	744
Billingsville Elementary	PK-5	6.4	97,614	1927	35	574
Blythe Elementary	PK-5	45.9	121,292	1998	50	1,078
Briarwood Elementary	K-5	15.0	63,279	1956	32	684
Bruns Avenue Academy	PK-8	13.2	138,917	1969	37	820
Chantilly Elementary Magnet	PK-6	16.2	90,680	1948	18	255
Clear Creek Elementary	PK-5	12.8	44,886	1960	30	654
Collinswood Elementary Magnet	K-7	15.0	74,292	1959	22	713
Cornelius Elementary	K-5	19.5	80,505	1930	39	591
Cotswold Elementary	K-5	11.0	80,887	1956	32	815
Croft Community Elementary	K-5	25.8	77,881	2008	39	705
Crown Point Elementary	PK-5	43.0	71,953	1993	37	716
David Cox Elementary	PK-5	18.0	82,370	1994	37	827
Davidson Elementary	K-5	19.5	92,119	1994	35	723
Devonshire Elementary	K-5	21.0	83,846	1964	32	611
Dilworth Elementary Magnet	K-5	4.6	100,992	1966	28	618
Druid Hills Academy	PK-8	19.7	92,833	2004	35	623
Eastover Elementary	PK-5	4.0	64,407	1935	24	462
Elizabeth Lane Elementary	K-5	27.0	81,400	1996	35	986
Elon Park Elementary	K-5	***	79,278	2007	39	1,144
Elizabeth Traditional Elementary Magnet	K-5	0.9	94,836	1925	26	532
Endhaven Elementary	K-5	15.4	91,728	2003	35	727
First Ward Elementary	K-5	7.3	93,525	1967	34	549
Grand Oak Elementary	K-5	73.9	83,835	2013	39	604
Greenway Park Elementary	PK-5	17.0	83,480	1995	37	618
Hawk Ridge Elementary	K-5	17.9	84,237	1951	34	913
Hickory Grove Elementary	PK-5	24.1	166,089	1966/2009	68	996

Source: Charlotte-Mecklenburg Schools Auxiliary Services

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHOOL BUILDINGS
FOR THE YEAR ENDING JUNE 30, 2014**

SCHOOL NAME	Grades	Site Size (Acres)	Square Footage	Year First Occupied	Building Classrooms	ADM 9th Month
Hidden Valley Elementary	K-5	15.0	90,400	1967	39	955
Highland Creek Elementary	K-5	26.6	91,098	2006	39	1,197
Highland Mill Montessori Magnet	PK-6	4.9	48,410	1954	15	227
Highland Renaissance Elementary	PK-5	17.3	90,858	2001	36	506
Hornets Nest Elementary	K-5	22.9	72,115	1991	36	629
Huntersville Elementary	K-5	28.6	93,766	1938	37	772
Huntingtowne Farms Elementary	K-5	19.0	83,429	1964	26	932
Idlewild Elementary	PK-5	16.2	75,030	1957	39	820
Irwin Avenue Academic Center	K-5	14.6	104,597	1935	36	564
J. H. Gunn Elementary	K-5	14.0	102,455	2002	35	724
J.V. Washam Elementary	PS-5	20.8	96,128	2006	39	1,068
Joseph W. Grier Elementary	PK-5	21.9	89,116	2001	35	821
Lake Wylie Elementary	PK-5	20.0	79,410	1992	39	648
Lansdowne Elementary	K-5	16.3	65,757	1959	32	639
Lebanon Road Elementary	PK-5	29.5	71,917	1990	36	804
Long Creek Elementary	PK-5	22.0	155,893	1932/2010	67	501
Mallard Creek Elementary	K-5	28.3	84,096	1987	40	851
Matthews Elementary	PK-5	18.4	95,323	1954	46	994
McAlpine Elementary	PK-5	15.3	67,362	1986	35	510
McKee Road Elementary	K-5	17.0	63,847	1989	31	511
Merry Oaks Elementary	PK-5	23.9	96,454	2002	42	727
Montclair Elementary	PK-5	14.7	49,888	1958	24	618
Morehead Elementary Magnet	PK-7	*	132,231	1998	53	1,119
Mountain Island Elementary	PK-5	15.9	91,158	2002	35	668
Myers Park Traditional Elementary Magnet	K-5	10.0	105,537	1928	37	724
Nathaniel Alexander Elementary	PK-5	204.6	114,229	1996	54	868
Nations Ford Elementary	PK-5	14.6	54,999	1957	27	674
Newell Elementary	K-5	20.5	71,968	1958	32	739
Oakdale Elementary	K-5	9.0	90,652	2006	35	685
Oaklawn Elementary Magnet	K-7	8.6	74,905	1963	26	519
Olde Providence Elementary	K-5	40.0	63,417	1968	32	703
Park Road Elementary Magnet	PK-6	24.0	49,499	1949	19	434
Paw Creek Elementary	PK-5	26.7	80,809	1954	37	550
Pineville Elementary	K-5	19.2	83,847	2013	39	780
Pinewood Elementary	PK-5	20.0	85,517	1953	35	574
Piney Grove Elementary	PK-5	14.7	70,887	1977	36	848
Polo Ridge Elementary	K-5	8.0	79,278	2007	39	1,039
Providence Spring Elementary	K-5	23.5	88,947	2002	36	843
Rama Road Elementary	PK-5	15.0	87,454	1964	37	579
Reedy Creek Elementary	PK-5	26.0	65,865	1981	30	758

Source: Charlotte-Mecklenburg Schools Auxiliary Services

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
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SCHOOL NAME	Grades	Site Size (Acres)	Square Footage	Year First Occupied	Building Classrooms	ADM 9th Month
Reid Park Academy	PK-8	36.7	83,500	1994	36	815
River Gate Elementary	K-5	18.1	83,632	2009	39	868
River Oaks Academy	PK-5	26.0	81,470	2009	39	660
Sedgefield Elementary	PK-5	14.8	85,109	1954	36	411
Selwyn Elementary	K-5	12.4	77,274	1958	25	834
Shamrock Gardens Elementary	PK-5	12.3	71,781	1954	30	437
Sharon Elementary	K-5	14.8	65,894	1977	28	808
Smithfield Elementary	PK-5	16.8	83,480	1994	37	651
Statesville Road Elementary	PK-5	25.6	63,417	1955	28	536
Steele Creek Elementary	K-5	15.0	65,753	1968	33	731
Sterling Elementary	PK-5	29.8	92,500	2002	36	633
Stoney Creek Elementary	K-5	13.3	83,424	2009	39	883
Thomasboro Academy	PK-8	15.5	65,791	1941	32	796
Torrence Creek Elementary	K-5	18.2	92,029	2005	35	527
Tuckaseegee Elementary	K-5	15.0	93,044	1957	28	812
University Meadows Elementary	PK-5	17.5	76,880	1992	40	677
University Park Elementary Magnet	K-5	15.0	69,101	1957	34	423
Walter G. Byers School	PK-8	15.0	90,860	2001	35	539
Westerly Hills Academy	PK-8	11.5	74,224	1969	36	578
Whitewater Academy Elementary	PK-5	50.0	79,278	2007	39	726
Winding Springs Elementary Magnet	PK-5	38.7	83,480	1995	36	862
Windsor Park Elementary	PK-5	15.0	151,058	2004	35	910
Winget Park Elementary	K-5	20.0	100,319	2006	39	1,001
Winterfield Elementary	PK-5	17.7	82,931	1964	35	710
<i>MIDDLE SCHOOLS</i>						
Albemarle Road Middle	6-8	25.8	138,088	1966	51	1,171
Alexander Middle	6-8	27.1	121,208	1959	51	880
Alexander Graham Middle	6-8	38.4	108,484	1958	37	1,447
Bailey Middle	6-8	25.0	152,960	2006	57	1,579
Bradley Middle	6-8	61.4	145,777	1998	54	1,143
Carmel Middle	6-8	40.3	127,910	1996	52	1,052
Cochrane Middle	6-8	30.4	121,692	1961	47	933
Community House Middle	6-8	65.4	148,996	2005	58	1,657
Coulwood Middle	6-8	30.5	108,627	1960	45	753
Crestdale Middle	6-8	48.7	145,777	1997	54	848
Eastway Middle	6-8	31.6	153,285	2005	54	904
Kennedy Middle	6-8	32.1	105,633	1989	38	669
Marie G. Davis Military Academy	6-12	35.5	63,052	2007	36	658
James Martin Middle	6-8	*	174,000	1998	67	1,147

Source: Charlotte-Mecklenburg Schools Auxiliary Services

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
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Martin Luther King, Jr. Middle	6-8	54.8	152,452	2003	58	1,063
McClintock Middle	6-8	30.3	133,792	2013	54	763
Mint Hill Middle	6-8	64.3	159,230	2003	48	1,253
Northeast Middle	6-8	30.0	132,485	1976	54	785
Northridge Middle	6-8	32.0	133,000	1996	40	804
Piedmont Open Middle Magnet	6-8	10.8	145,861	1925	42	955
Quail Hollow Middle	6-8	30.1	120,902	1964	50	966
Randolph Middle Magnet	6-8	25.0	120,643	1967	46	1,177
Ranson Middle	6-8	30.0	140,028	1964	52	1,136
Ridge Road Middle	6-8	26.2	130,156	2009	54	1,446
Jay M. Robinson Middle	6-8	45.9	148,996	2002	54	1,110
Sedgefield Middle	6-8	23.4	108,865	1955	41	700
E.E. Waddell Language Academy	K-8	130.0	234,731	2001	75	1,350
South Charlotte Middle	6-8	33.1	132,500	1992	40	895
Southwest Middle	6-8	41.2	156,132	2003	54	1,411
Whitewater Middle	6-8	50.0	130,156	2009	54	940
<i>HIGH SCHOOLS</i>						
Ardrey Kell High	9-12	59.2	310,970	2006	96	2,507
Phillip O. Berry High Magnet	9-12	51.0	321,996	2002	80	1,549
Butler High	9-12	74.6	273,440	1997	75	2,009
Cato Middle College High	<i>Classes held on CPCC Cato Campus</i>					199
East Mecklenburg High	9-12	45.5	235,947	1949	82	1,752
Garinger High	9-12	63.4	236,546	1959	89	1,324
Harding University High Magnet	9-12	51.4	167,889	1961	55	1,527
Hopewell High	9-12	78.0	274,931	2001	75	1,598
Independence High	9-12	53.7	293,730	1966	100	2,157
Mallard Creek High	9-12	***	306,950	2007	101	2,244
Myers Park High	9-12	72.3	262,164	1951	108	2,657
North Mecklenburg High	9-12	53.8	207,420	1951	81	1,719
Olympic High	9-12	51.6	245,252	1965	84	-
Renaissance at Olympic	<i>See Olympic High</i>					479
International Business & Communication Studies at Olympic	<i>See Olympic High</i>					376

Source: Charlotte-Mecklenburg Schools Auxiliary Services

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHOOL BUILDINGS
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International Studies and Global Economics at Olympic	<i>See Olympic High</i>					389
Math, Science, Pre-Engineering & Technology at Olympic	<i>See Olympic High</i>					523
Biotech, Health, & Public Administration at Olympic	<i>See Olympic High</i>					479
Performance Learning Center	9-12	4.18	13,078	1926	7	156
Providence High	9-12	58.7	270,965	1989	88	1,934
Rocky River High	9-12	64.0	258,191	2010	100	1,638
South Mecklenburg High	9-12	52.0	239,093	1958	91	2,653
Vance High	9-12	*	236,196	1997	77	1,594
W.A. Hough High	9-12	88.3	258,191	2010	100	2,204
West Charlotte High	9-12	50.0	240,470	1950	96	1,564
West Mecklenburg High	9-12	53.7	244,439	1951	102	1,849
<i>Special Schools</i>						
Turning Point Academy	1-12	9.16	61,861	1927	30	378
Hawthorne High	9-12	14.4	104,567	1922	30	141
Metro School	K-12	10.69	156,727	2006	32	239
Lincoln Heights Academy	1-12	10.8	91,728	2002	35	118
Northwest School of the Arts 6-12 Magnet	6-12	9.5	186,223	1937	49	970

* - Nathaniel Alexander, Morehead, Martin Middle, Vance High School on one campus.

** - Berewick land owned by Parks and Recreation

*** - Elon Park and Mallard Creek High are on Mecklenburg County Park and Recreation Land and therefore acreage is not tracked

Source: Charlotte-Mecklenburg Schools Auxiliary Services



Every Child. Every Day. For a Better Tomorrow.

